

From: [Minister.Butler.Meetings](#)
To: s47F <s47F@ramsayhealth.com.au>
Bcc: [Minister.Butler.Meetings](#)
Subject: FW: Invitation: Ramsay Research Dinner [SEC=OFFICIAL]
Date: Thursday, 14 August 2025 5:23:00 PM
Attachments: [image001.png](#)
[~WRD1613.jpg](#)
[2025 Ramsay Research Dinner Invitation .pdf](#)
[image003.png](#)

Good afternoon,

Thank you for the invitation for Minister Butler to attend the 2025 Ramsay Research Dinner on 18th November.

Unfortunately we are unable to accommodate his attendance.

We appreciate your understanding and on behalf of the Minister, send very best wishes in celebrating the wonderful work of the Ramsay Research community.

Kind regards,

s47F

s47F

Office Manager
& Executive Assistant to Nick Martin, Chief of Staff

Office of the Hon Mark Butler MP
Minister for Health and Aged Care

s47F <s47F@health.gov.au>

Suite MG.50 | PO Box 6022
Parliament House, Canberra ACT 2600

From: s47F <s47F@ramsayhealth.com.au> **On Behalf Of** 11C

Sent: Friday, 1 August 2025 10:16 AM

To: Butler, Mark (MP) <Mark.Butler.MP@aph.gov.au>

Cc: s47F <s47F@rhfr.org.au>

Subject: Invitation: Ramsay Research Dinner

Dear Minister

Ramsay Hospital Research Foundation (RHRF) would like to invite you to our 2025 Ramsay Research Dinner to be held on Tuesday 18th November 2025, at The Refectory, Holme Building at the University of Sydney, at 6.30pm.

This is an opportunity for the Ramsay Research community to come together to celebrate the outstanding achievements in health and medical research at Ramsay, and the remarkable individuals who make this work possible.

Established in 2017, the RHRF funds high-quality and innovative research that aims to enhance healthcare delivery and improve patient outcomes in Australia by investigating diseases and illnesses and progress learning and development for those who care for affected individuals.

Welcome drinks and canapes will begin from 6.30pm. A sit-down dinner will follow, with a series of presentations on the latest achievements and future directions of Research at Ramsay. A full program will be released shortly.

We hope you can join us for an evening of connection, recognition, and celebration.

Please kindly RSVP via one of the methods below by Monday 1st September 2025.

- Via this link <https://forms.office.com/r/wxm8NX43QC?origin=lprLink>
- By email to info@rhrf.org.au with your name, contact email, and any dietary requirements.

I look forward to hearing from you. Please do not hesitate to contact the RHRF on info@rhrf.org.au if you have any questions.

Kind Regards,

11C

CEO, RAMSAY HOSPITAL RESEARCH FOUNDATION & HEAD OF RESEARCH, INNOVATION & INTEGRATED CARE



Ramsay Hospital Research Foundation

Phone: 11C
 Fax: 02 9433 3434
 Mobile: s47F
 Email:
 Web: www.ramsayhealth.com
 Address: 11C



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s22

Subject: 4.30PM ACT TIME (20 min) | Meeting with 11C [REDACTED], CEO Ramsay Health Care and Chief Health and Strategy Officer 11C [REDACTED] | IN PERSON | MO REP: Nick and S 7 [REDACTED]

Location: Minister's Office Suite MG51 APH; ACT.APH.G1.51 Minister Butler

Start: Mon 4/08/2025 4:30 PM

End: Mon 4/08/2025 4:50 PM

Recurrence: (none)

Meeting Status: Meeting organiser

Organiser: BUTLER, Mark

Required Attendees: mark.butler@aph.gov.au; MARTIN, Nick; s47F [REDACTED]; s47F [REDACTED]@ramsayhealth.com'

Resources: ACT.APH.G1.51 Minister Butler

Categories: Internal / on site / in office meeting

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By the Office of the Minister for Health and Ageing

s22

Subject: 9AM ADL TIME / 9:30AM SYD TIME | Meeting with Ramsey Health Care, CEO 11C
 | ONLINE | MO Rep: s4 & Lucas

Location: Microsoft Teams Meeting

Start: Thu 9/04/2026 9:30 AM
End: Thu 9/04/2026 10:15 AM

Recurrence: (none)

Meeting Status: Meeting organiser

Organiser: BUTLER, Mark
Required Attendees: mark.butler@aph.gov.au; Martin, Nick; s47F ; DE TOCA, Lucas
Optional Attendees: s47F ; 11C

Categories: Internal / on site / in office meeting

s47F

Executive Assistant to the Minister

Office of the Hon Mark Butler MP
 Minister for Health and Ageing
 Minister for Disability and the NDIS
 P: 02 6277s47F | M: s47F @health.gov.au
 Ministerial Suite: MG.51 Parliament House, ACT 2600

Microsoft Teams meeting

Join:

<https://teams.microsoft.com/meet/45850932155809?p=92YlfsLxPOJyXz8OGL>

Meeting ID: 458 509 321 558 09

Passcode: E4jy9c8u

[Need help?](#) | [System reference](#)

Dial in by phone

[+61 2 8318 0010,31768546#](tel:+6128318001031768546) Australia, Sydney

[Find a local number](#)

Phone conference ID: 317 685 46#

Join on a video conferencing device

Tenant key: health-au@m.webex.com

Video ID: 133 187 976 1

[More info](#)

For organisers: [Meeting options](#) | [Reset dial-in PIN](#)

This meeting may be recorded. If you do not wish to take part in the MS Teams recording, please do not join the meeting. By joining the meeting, you are consenting to being included in the recording. Refer to the published Teams Privacy Notice for further information.

[Privacy and security](#)

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From: s47F
Sent: Tuesday, 17 February 2026 11:39 AM
To: s47F @ramsayhealth.com.au
Subject: Figures for Wednesday

Hi s47F

I work s47F in Minister Butler's office.

I just wanted to check one of the stats that has been provided in both the speech and the media release. The speech refers to the \$190 million expansion but the media release states it's a \$166 million expansion. Please can you confirm which is correct?

Thanks,
s47F

s47F
Strategic Communications

Office of the Hon Mark Butler MP
Minister for Health and Ageing
Minister for Disability and NDIS

s47F
Suite MG.51 | PO Box 6022
Parliament House, Canberra ACT 2600

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s22

From: Minister Butler
Sent: Monday, 19 January 2026 5:53 PM
To: s47F
Subject: FW: Attention s47F, Program Manager [SEC=OFFICIAL]
Attachments: Event Brief for Minister Butler's Office.....docx; Invitation - Official Opening of Lakeside Wing.pdf; Parking Map.pdf

OFFICIAL

s47F
Departmental Liaison Officer

Office of the Hon Mark Butler MP
Minister for Health and Ageing
Minister for Disability and the National Disability Insurance Scheme

s47F
s47E(d) @health.gov.au | s47E(d) @protected.health.gov.au
21 Commercial Road, Port Adelaide SA 5015
Suite MG.50 | PO Box 6022, Parliament House, Canberra ACT 2600

OFFICIAL

From: s47F @ramsayhealth.com.au>
Sent: Monday, 19 January 2026 12:27 PM
To: Minister Butler <Minister.Butler@Health.gov.au>
Cc: s47F @ramsayhealth.com.au>; s47F @ramsayhealth.com.au>; s47F @ramsayhealth.com.au>; s47F @ramsayhealth.com.au>
Subject: Attention s47F, Program Manager

REMINDER: Think before you click! This email originated from outside our organisation. Only click links or open attachments if you recognise the sender and know the content is safe.

Hi s47F

Further to the initial contact from (Ramsay Health Care Government Relations (cc'd)), I'm sharing the updated Event Brief for Minister Butler regarding the official opening of the Ramsay Private at Joondalup Health Campus – Lakeside Wing.
Please find the brief **attached**.

For ease, key details are below (full information in the attachment):




- **Event:** Official opening of Ramsay Private at Joondalup Health Campus (Lakeside Wing) (refer to **attached** formal invitation).
- **Date & time:** Wednesday, 18 February 2026; 9:50am (for 10:00am start) – 11:30am.
- **Minister’s remarks:** Speaking at approximately 10:14am for ~4 minutes; Ramsay will provide draft notes for consideration.
- **Arrival & parking:** Drop-off at the front entrance of Ramsay Private at JHC; reserved parking in P12A (refer to **attached** map).
- **Country:** Event held on Whadjuk land of the Noongar Nation; a Welcome to Country is scheduled early in proceedings.
- **Media:** Media attendance is planned; Ramsay is liaising with the WA Premier’s Office. WA contact: s47F (cc’d).
- **Catering note:** We will ensure a vegetarian/pescatarian option is available for the Minister.

Please let me know if any changes are needed to the Minister’s role or timings—we’re very happy to accommodate preferences.

Kind regards,

s47F

EXECUTIVE ASSISTANT

	<p>Glengarry Private Hospital Administration</p> <p>Phone: +61 8 9246 s47 Mobile: s47F Email: s47F Web: www.ramsayhealth.com.au Address: 11C</p>
	
	

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Subject: Minister in WA - Ramsey Health Hospital Opening - Joondalup / UCC Openings
Location: WA

Start: Wed 18/02/2026 12:00 AM
End: Thu 19/02/2026 12:00 AM
Show Time As: Free

Recurrence: (none)

Meeting Status: Meeting organiser

Organiser: BUTLER, Mark
Required Attendees: mark.butler@aph.gov.au; DE TOCA, Lucas; s47F @ramsayhealth.com.au'

Categories: Travel time

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From: s47F [redacted]@ramsayhealth.com.au>
Sent: Monday, 19 January 2026 9:43 AM
To: s47F [redacted]
Subject: Joondalup Minister Butler runsheet
Attachments: Event Brief for Minister Butler's Office.....docx

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Hi s47F [redacted]


Please see attached the event form for Joondalup.

Let me know if you need me to review/input on any speaking notes for Minister Butler.

Best wishes,

s47F [redacted]

s47F [redacted]
HEAD OF GOVERNMENT RELATIONS AND HEALTH POLICY

	<p>Global Head Office Global</p> <p>Email: s47F [redacted]@ramsayhealth.com.au Web: www.ramsayhealth.com.au Address: 11C [redacted] Sydney New South Wales 2000</p>
	

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From: s47F [redacted]@ramsayhealth.com.au>
Sent: Friday, 6 February 2026 1:29 PM
To: s47F [redacted]
Cc: s47F [redacted]
Subject: Run sheet, speech notes, briefing note - opening of Lakeside Wing, Ramsay Private at JHC
Attachments: RUN SHEET - Ramsay Private at JHC Lakeside Wing official opening.pdf; BRIEFING NOTE - RAMSAY PRIVATE.pdf; Lakeside Opening - Draft speech for the Honourable Mark Butler MP.docx
Follow Up Flag: Follow up
Flag Status: Completed

Hi s47F [redacted]

Please find attached the following documents ahead of the official opening of the Lakeside Wing, Ramsay Private at Joondalup Health Campus:

- Run sheet
- Briefing note detailing background about the expansions (private and public)
- Draft speech notes for your Minister

s47F [redacted], can I please get the name and contact details for Minister Butler's media adviser so that I can liaise with them next week about our media release and approach.

Thank you.

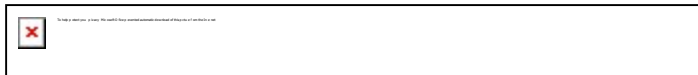
s47F [redacted]

s47F [redacted]
COMMUNICATIONS MANAGER - WESTERN AUSTRALIA

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Joondalup Health Campus
 Communications
 Phone: +61 8 9400 s47 [redacted]
 Fax: 08 9400 9054
 Email: s47F [redacted]@ramsayhealth.com.au
 Web: www.ramsayhealth.com.au
 Address: 11C [redacted]



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s22

From: s47F
Sent: Tuesday, 12 August 2025 1:16 PM
To: s47F
Subject: FW: Thank you for your time last week on behalf of Ramsay Health Care [SEC=UNOFFICIAL]

Importance: High

Fyi – some Ramsay thoughts on various policy areas

From: s47F
Sent: Tuesday, 12 August 2025 1:02 PM
To: mark.butler@aph.gov.au
Cc: s47F
Subject: Thank you for your time last week on behalf of Ramsay Health Care
Importance: High

REMINDER: Think before you click! This email originated from outside our organisation. Only click links or open attachments if you recognise the sender and know the content is safe.

Dear Minister Butler,

Thank you for your time last week.

We were encouraged by the spirit of open dialogue, particularly around the topics of:

- **Productivity and the opportunity for the application of digital tools in healthcare** – as the Government pursues this vital agenda item for the nation, including through improved interoperability standards, we stand ready to support you with accelerated uptake in the private sector. And in doing so we can make a dent in the 75% of global fax traffic that is used by medical services! Indeed, governments have played a vital role in this space previously e.g., the Affordable Care Act with its associated US \$35B of spend helped drive electronic medical record adoption up from 10% in 2009 to almost 90% in 2018 across US health care sites. Meanwhile the Productivity Commission has found that better integrating digital technology into everyday practice could save more than \$5 billion a year and ease pressures on our healthcare system in terms of the administrative burden on clinicians and above all in direct patient benefits. As discussed – and you have experienced – we are already rolling out AI scribe technology in some of our hospitals and see numerous instances where AI/digital tools can improve the quality of both administrative and clinical activities
- **Workforce** – on this we were glad to hear you may explore new models for overseas medical trainees – especially in psychiatry – to take up much needed inpatient care, including in places beyond the traditional ‘areas of need’ definitions. In addition, we appreciated the discussion around telehealth, especially where it can help underserved regional and remote populations. For example, Queensland’s ‘Surgery Connect’ approach allows private surgeons to deliver telehealth pre- and post-surgery for public rural patients, substituting private revenue with

public telehealth payments, improving access and continuity. Further MBS reform that enables similar ways of working, but in a private context, would enable more patient care to be delivered in this way. We'd be happy to set up time with some of our regional hospital CEOs to discuss how we can together support access for regional communities and optimise the use of public and private resources

- Private sector sustainability** – here we will continue to work closely across the sector, including with major PHI groups, to ensure the best possible care is delivered for privately insured patients in financially viable ways. As part of this, we intend to continue as productive participants in the CEO Forum where our focus is aligned with your thinking on the opportunity to deliver real long-term solutions that innovate our leading health system. However, as discussed we remain concerned around a 'Private Efficient Price', mainly for the potential to distort the market around case-mix and also the risk of stifling innovative procedures and care delivery models. As discussed, ^{11C} [REDACTED], and believe this will drive better outcomes for patients, as well as support sector sustainability, ensuring the private health system adjusts to changing models of care.
- Training** – as discussed Ramsay plays a significant role in the training of junior doctors in centres such as Greenslopes in Brisbane, and Joondalup and Hollywood in Perth. The Commonwealth co-funds these positions through the 'Private Health Stream' (PHS), where 120 doctors annually are rotated through not just these major urban centres but also support populations in remote areas including Alice Springs and Port Headland. In addition, for Registrars, STP funding also remains a critical component for us to support the training of up and coming specialists. However, it seems that after almost 20 years, both the PHS and STP funding arrangements are uncertain beyond the current fiscal year as the Department undertakes a review. As such we would welcome further discussions on this topic to ensure we can continue to provide high quality medical training around the country

Potential next steps:

- In the spirit of the above we would be pleased to participate in any relevant industry roundtables being arranged as part of the broader discussions the Government is leading around lifting Australia's productivity
- We would also welcome the opportunity to further discuss topics such as the application of AI opportunities in secondary care, and carry this theme into primary care where our Swedish business (Capio) is a global leader in digitisation – and indeed in payment models involving capitation
- Finally, we would like to invite you to visit hospitals in the Ramsay network to see the impact of new technologies and/or to participate in the opening up of new developments where Ramsay is investing in the nation's healthcare infrastructure. We can work with your office to arrange that.

We very much look forward to staying in touch,

Best regards

11C

11C

Managing Director & Chief Executive Officer



Ramsay Health Care

Global Office

Phone: s47F

Mobile:

Web: www.ramsayhealth.com

Address: 11C

Supported by: s47F

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MARK BUTLER MP
Minister for Health and Aged Care

FUNCTION / EVENT BRIEFING SHEET

Minister will be attended by: *(Minister's Office to populate)*

INFORMATION REQUIRED	COMMENTS
Function Title:	Ramsay Private at Joondalup Health Campus (JHC), Lakeside Wing official opening
Purpose of Function:	Official opening
Day and Date of Function:	Wednesday 18 February 2026
Start and Finish Times:	9:50am (for 10am start) - 11:30am
Names & Contact Details of Key Organiser(s) (Including mobile numbers for contact immediately before function)	Executive General Manager of Ramsay Private at JHC, 11C [REDACTED], s47F [REDACTED]
Location: Please provide details of the best entry point for reserved parking area or entry (INCLUDING A DETAILED AND LABELLED MAP)	Ramsay Private at JHC (formerly known as Joondalup Private Hospital): Corner of Lakeside Drive and Shenton Avenue, Joondalup.

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By the Office of the Minister for Health and Aged Care

<p>Minister Greeted by: (full name and title)</p>	<ul style="list-style-type: none"> • Ramsay Health Care CEO, 11C • Ramsay Health Care Chief Operating Officer Australia, 11C • Ramsay Health Care Operations Executive (WA), 11C • Chief Executive Office Joondalup Health Campus, 11C • Executive General Manager of Ramsay Private at JHC, 11C • Ramsay Health Care Government Relations Manager, 11C
<p>Minister Greeted at: (exact location at venue)</p>	<p>At the exterior of the front entrance of Ramsay Private at JHC: Corner of Lakeside Drive and Shenton Avenue, Joondalup.</p>
<p>Minister will be introduced to:</p>	<p>JHC Chief Executive Officer, 11C (MC)</p>
<p>VIPs invited: (including members of Government, Local Members of Parliament) Please provide a final VIP list a least 1 week prior to event.</p>	<p>Final list of VIPs will be provided closer to the date.</p> <ul style="list-style-type: none"> • Premier of Western Australia, the Hon. Roger Cook MLA • WA Minister for Health, the Hon Meredith Hammat MLA (TBC) • WA Minister for Education, Early Childhood, Child Protection, Prevention of Family and Domestic Violence and Member for Wanneroo, the Hon Sabine Winton MLA (TBC) • Federal Minister for Small Business and Federal Member for Cowan, the Hon. Dr Anne Aly MP (TBC) • Federal Member for Moore, Tom French MP (TBC) • Member for Joondalup Ms Emily Hamilton MLA (TBC) • Member for Mindarie, Mr Mark Folkard MLA (TBC) • Member for Kingsley the Hon. Jessica Stojkovski MLA (TBC) • Ramsay Health Care CEO, 11C • Ramsay Health Care Chief Operating Officer Australia, 11C • Ramsay Health Care Operations Executive (WA), 11C • Joondalup Health Campus CEO, 11C • Executive General Manager Ramsay Private at Joondalup Health Campus, 11C
<p>Approximate Number of Attendees:</p>	<p>75 invited.</p>
<p>Minister’s catering (if relevant) and table seating arrangements (if event is seated): **IF A VEGETARIAN/PESCATARIAN MEAL IS POSSIBLE, PLEASE PROVIDE THAT OPTION FOR THE MINISTER**</p>	<p>Guests will be seated for formalities - followed by morning tea in the courtyard (standing).</p>
<p>Indoors/outdoors (including wet / hot weather plan if relevant):</p>	<p>Formalities will be held indoors. Minister will tour the facilities after the speeches (vision will be shown on loop at the event). Morning tea will be provided in the courtyard marquee adjoining the event room.</p>

Travel Time from City to Venue	Allow 45 minutes (traffic dependant).
Travel/parking Instructions for Minister's Car/Driver	s47E(d)
SPEECH REQUIRED (Y/N):	Yes. Ramsay to provide speech notes for consideration.
PRECISE time Minister will commence speaking	10:14 AM
Approximate duration (mins):	4mins
Key Theme/topic/focus:	New hospital, important role of private hospitals.
Is a lectern available?	Yes.
Will flags be present?	No flags but potentially Ramsay branded banners.
Speaking order:	<ul style="list-style-type: none"> Joondalup Health Campus Chief Executive Officer, 11C (MC) Aboriginal Elder - Welcome to Country (TBC) Premier of Western Australia, the Hon. Roger Cook MLA Minister for Health and Ageing, Minister for Disability and the NDIS, the Hon. Mark Butler MLA Ramsay Health Care CEO, 11C
People to be formally acknowledged by Minister in his speech (In order of precedence if possible)	See VIP list above, which will be confirmed closer to the date.
First Nations Reference / Recognition to Land. E.g., event is held on Kurna land (will inform acknowledgement of country)	Whadjuk people of the Noongar nation.
MEDIA COVERAGE:	
Will media attend this event / been invited? Photographer, newspaper, television etc. Include information as to any coverage to date.	Ramsay plans to invite all media. Media will be in the room during the formalities. A pool camera will tour the Lakeside Wing with the Minister (and WA Premier) and pre-recorded vision/still photographs of the facilities will be released.
Minister's Office or Host organisation to arrange?	Ramsay Health Care is liaising with the WA Premier's Office about this. Ramsay <i>plans</i> to put the media alert out but will confirm with the WA Govt.
Informed Minister's media adviser if a media release is planned?	Ramsay Health Care Communications Manager (WA) s47F will liaise with the Minister's media adviser. s47F
RUNNING SHEET Please list a draft running sheet or attach. Please provide a final version TWO WEEKS prior to the event.	Refer below
s47E(d)	

Time	Action By	Activity/Segment	Duration Mins
s47E(d)			
9:50	Ramsay welcoming party (listed above)	Greet Minister and WA Premier	10

10:00	JHC CEO 11C (MC)	Welcomes guests and introduces Aboriginal Elder (TBC) for Welcome to Country	2
10:02	Aboriginal Elder (TBC)	Welcome to Country (TBC)	5
10:07	11C (MC)	Thanks Aboriginal Elder (TBC) and invites Premier to speak	1
10:08	Premier Roger Cook	Speech	5
10:13	11C (MC)	Thanks Premier and invites Minister Butler to speak	1
10:14	Minister Butler	Speech	4
10:18	11C (MC)	Thanks Minister Butler. Invites Ramsay Health Care CEO 11C to speak.	1
10:19	Ramsay CEO 11C	Speech. Asks Premier Cook, Minister Butler, WA Health and Mental Health Minister the Hon. Meredith Hammat MLA (TBC) and 11C to join her to unveil the plaque. Premier and 11C to pull string (with Minister Butler alongside 11C).	3
10:22	Minister Butler, Premier Cook, 11C and 11C unveil plaque. Minister Hammat (TBC) and the DG join for a pic.	Plaque unveiling (photo opportunity).	2
10:24	11C	Thanks everyone for attending. Invites broader guests to stay on for morning tea.	2
<i>VIP tours of Lakeside Wing.</i>			
11:00	Security	VIP group concludes. Premier and Minister invited to stay on for morning tea.	0
11:30	All guests	Event concludes; guests leave	0

Please complete and return to s47F via email **strictly 3 weeks prior to the event**. Please feel free to add any attachments.

If you have any queries, s47F on be contacted on s47F

BRIEFING NOTE

OFFICIAL

ISSUE

Official opening of the new Lakeside Wing, marking the final stage of the \$190 million expansion of Ramsay Private at Joondalup Health Campus (**Ramsay Private**) (formerly known as Joondalup Private Hospital).

KEY MESSAGES

- People living in Perth's northern suburbs now have access to expanded world class private health care close to home following the completion of a \$190 million expansion of private facilities at Joondalup Health Campus (**JHC**).
- Combined with the \$307.9 million State and Australian Government expansion of public facilities at Joondalup Health Campus, almost half a billion dollars has been invested in the site making it one of the largest health campuses in Australia, offering a comprehensive range of medical and surgical hospital services to cater for patients at all life stages.
- Upon opening of the Ramsay Private expansion there will be 202 private beds and 538 public beds on site, totalling 740, with a further 60 public beds due to come on line ahead of winter, totalling 800.
- The expansions are anticipated to benefit patient flow across the campus, and the whole health system.

BACKGROUND

- The private expansion was announced on 19 March 2024 and Multiplex began construction in May 2024. Works were completed in December 2025.
- The expanded private facilities include: six new state-of-the-art operating suites (two for shared public/private use completed in JHC main theatre complex September 2025), one new day procedure suite, one new endoscopy suite, a day of surgery admissions unit, expanded back of house facilities, and a private kitchen enabling on demand a la carte service.
- This major investment by Ramsay Health Care (**RHC**) is aimed at significantly enhancing the hospital's private patient experience, with a focus on comfort, convenience, customer service and clinical excellence.
- The expanded facilities will give the community greater access to a broader range of specialties closer to home, such as orthopaedics, cancer and a number of surgical sub-specialties, including vascular, urology and ENT.
- The new Lakeside Wing houses 52 new beds comprising 22 surgical beds and 30 medical beds, increasing bed numbers from 150 to 202.
- In addition, Ramsay has built a 30-bed shelled ward that can be fitted out and used in the future for further expansion. Once complete, this would bring the total number of private beds to 232 – a 55 per cent increase in bed capacity.
- The opening of new facilities is staged. 30 medical beds are scheduled to open on Monday 16 February 2026, coinciding with the commencement of day procedures and endoscopy. A further 22 surgical beds will open on Tuesday 3 March 2026 when the theatres commence operations.

- As announced in July 2025, surgical services at Glengarry Private Hospital (**Glengarry**) will permanently transfer to Ramsay Private on Tuesday 3 March 2026.
- As part of this transition, surgeons and procedural Visiting Medical Officers (**VMOs**), excluding those performing endoscopies, who will remain at Glengarry, as well as anaesthetists, perioperative staff, surgical ward staff and impacted support services are being supported to move to Ramsay Private.
- Many Glengarry surgeons and procedural VMOs and anaesthetists already practise at JHC so there are no anticipated issues for transition.
- VMOs not yet accredited at Ramsay Private are being supported through the accreditation process.
- Note: It is a condition of licensing that the facility be known as Ramsay Private at Joondalup Health Campus, not Joondalup Private Hospital.
- The private expansion is complemented by the Joondalup Health Campus Development Stage 2 (**JHCD2**) project. The project budget of \$307.9 million includes the Australian Government's contribution of \$158 million through the Western Australian (**WA**) Hospital Infrastructure Package Project Agreement.
- Multiplex commenced construction in 2021 and completed stages include:
 - 12 new Emergency Department (**ED**) beds – completed 2021
 - One specialised Behavioural Assessment Urgent Care Clinic in the expanded ED – completed 2021
 - Refurbishments to a 12-bed area within the ED – completed 2021
 - Increased parking for staff - expansion to existing multi-storey staff car park - completed 2021
 - Increased parking for the public - construction of a new multi-storey public car park (P1) – completed 2022
 - Central Energy Plant infrastructure upgrades – completed 2023
 - New 102-bed Mental Health Unit – completed 2023
 - Biomedical Engineering Workroom – completed 2023
 - Waste Expansion – completed 2023
 - Refurbished discharge lounge - completed 2024
 - Central Sterilising Services Department expansion - completed 2025
 - A new public ward block with 106 public beds comprising a 30-bed medical/surgical inpatient ward, 16-bed public Cardiac Care Unit (**CCU**) - six additional beds and 10 relocated beds, 60 shelled beds to meet future demand, administration and shelled space (note: six private beds within the CCU are not included in the public bed count) - completed 2025.
 - one new operating theatre taking the total to 13;
 - one new Interventional Catheterisation Laboratory taking the total to two;
 - one new, larger anaesthetic room taking the total to five;
 - four new Post Anaesthesia Care Unit (**PACU**) bed bays taking the total to 30. (note: four co-located privately funded PACU bed bays are not included in the public bed bay count);
 - five new pre-surgery holding bays taking the total to 15;
 - new body hold and family viewing area;
 - supply store and medical gas store expansions.
 - replacement of Aluminium Composite Panels (**ACPs**) on the public hospital;
- The final stage of the JHCD2 is the fit out of two 30-bed shelled wards due for completion in May 2026.

CURRENT SITUATION

- An official opening of Ramsay Private at Joondalup Health Campus is planned for 10am, Wednesday 18 February 2026.
- The event will include formal addresses by: the Premier of Western Australia, the Hon. Roger Cook MLA; Australian Minister for Health and Ageing, the Hon. Mark Butler MP; and RHC Chief Executive Officer 11C [REDACTED], followed by a plaque unveiling and a guided tour of the new facilities.
- Media will be invited to the event and provided with a media pack inclusive of a media release, still images and video footage. They will be opportunities for interviews, filming, and pieces-to-camera.
- A pool camera will go on the VIP tour and key dignitaries will be invited to participate in photo opportunities.

Prepared by: 11C [REDACTED]
Chief Executive Office – Joondalup Health Campus

Date: 6 February 2026

This document has been released under
the Freedom of Information Act 1982 (Cth)
By the Office of the Minister for Health and Ageing

Join us

for the official opening of the new
Lakeside Wing,
marking the final stage of the
\$190 million expansion
of Ramsay Private at Joondalup Health Campus

The Lakeside Wing will be officially opened by

The Honourable Roger Cook MLA, Premier of Western Australia
The Honourable Mark Butler MP, Federal Minister for Health and Ageing
11C Chief Executive Officer, Ramsay Health Care

When: 10am, Wednesday 18 February 2026.

Where: Community Clinical School Lecture Rooms (I Block).
Please enter via the courtyard. Staff will be on hand to assist.

Parking: Reserved parking in the P12 car park. Please refer to the attached map.

RSVP: s47F @ramsayhealth.com.au by Wednesday, 4 February 2026.

joondalupprivate.com.au



Ramsay Private
Page 1 of 1
at Joondalup Health Campus

s22

Subject: 6/6.30PM | w/CoS | Private dinner to explore Aus/UK private healthcare collaborations - info within

Location: Kearney Office - Level 5, MCA Building, 140 George Street, The Rocks (entry through main doors on Circular Quay side)

Start: Wed 5/03/2025 6:00 PM

End: Wed 5/03/2025 8:30 PM

Recurrence: (none)

Meeting Status: Meeting organiser

Organiser: BUTLER, Mark

Required Attendees: mark.butler@aph.gov.au; MARTIN, Nick

Categories: External / off site

Awaiting specifics RD 24/2

From: Allen, Stephanie s47F @kearney.com>

Sent: Sunday, 16 February 2025 10:39 AM

To: Minister Butler <Minister.Butler@Health.gov.au>

Subject: Personal invite to attend a private dinner to explore Aus/UK private healthcare collaborations

REMINDER: Think before you click! This email originated from outside our organisation. Only click links or open attachments if you recognise the sender and know the content is safe.

Dear Minister Butler

I hope you are well.

I wondered you would be interested in attending a senior dinner in Sydney on Wednesday 5th March. This will be hosted at Kearney (@ the MCA) and co-hosted by the Australian High Commission, Aus-trade and the British Consulate.

The intent of the dinner is for Australian headquartered global healthcare companies to better understand the investment/growth opportunities for the private sector (considering the NHS reforms and the opening up of this system).

Alan Milburn will be attending this event. Alan is the ex-Secretary of State for Health (under Tony Blair) and has been appointed as the lead non-executive member of the Department of Health and Social Care's (DHSC) **board** to support the government's ambitious **NHS** reform agenda.

Ahead of the dinner we will be issuing a summary of the NHS reforms and asking each organisation to fill in a fact sheet and three questions that they would like Alan to explore as part of the dinner (this will be Chatham house rules) or privately thereafter.

Invitees will be limited to no more than 15 global CEOs or Board Chairs. We have received current acceptances from:

1. 11C [redacted] – Global CEO Ramsay Health Care (private hospitals)
s47F, s47G



Please let me know if you would like to receive an official invite.

If it's easier, I am very happy to jump on a quick call?

Best wishes

Stephanie

Dr Stephanie Allen
Senior Partner
Global Healthcare

s47F [redacted]

s47F [redacted]

Level 5, MCA Building
140 George Street
The Rocks NSW 2000, Australia
kearney.com
Let's connect on [LinkedIn](#)

KEARNEY

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the Freedom of Information Act 1982 (Cth)
By the Office of the Minister for Health and Ageing

Draft speech for the Honourable Mark Butler MP, Australian Minister for Health and Ageing - Official opening of Lakeside Wing, Ramsay Private at Joondalup Health Campus

Thank you, 11C, and thank you Premier Cook, for your remarks.

I would like to start by acknowledging the Whadjuk people of the Noongar nation, the Traditional Owners of the land on which we gather today in Joondalup. I pay my respects to their Elders past and present, and to the Elders of any other Aboriginal or Torres Strait Islander peoples who may be present.

It is always a great pleasure to visit Western Australia, and Joondalup Health Campus.

The growth at this site never ceases to amaze me.

I was last here for opening of the world class 102-bed Mental Health Unit, which I have to say probably remains the most impressive mental health facility I have seen in Australia, and abroad.

The new Lakeside Wing is equally as impressive.

Ramsay, and the local community, can take great pride in these new private facilities.

This \$190 million expansion highlights the shared goal between Ramsay and Government - both State and Federal - in enhancing healthcare services for all Western Australians.

I was so pleased to see our state and territory colleagues, and the Commonwealth, come together to sign a new National Health Reform Agreement, just weeks ago – delivering more Commonwealth funding to our public hospitals so that states and territories can deal with their surgery waitlists and transition patients to appropriate care settings.

The private hospital industry plays a critical role in our national health ecosystem, and Australia's largest private hospital operator, Ramsay is integral to this.

Like other private hospitals, these expanded private facilities will complement essential public services, such as those delivered here at

this campus, easing pressure on the system and ensuring timely access to care.

The Australian Government understands the importance of a strong and sustainable private health sector, which is why we are actively working to ensure it can continue to deliver high-quality care efficiently.

Our focus is on reforms that will make private health insurance more affordable and accessible for Australians, combined with reforms that improve the financial viability of the private hospital sector.

We recognise that the private hospital sector plays a crucial role in delivering medical care for Australian patients – with around 70 per cent of all elective surgery carried out in a private hospital.

During the pandemic, we saw just how important an integrated private hospital system was to our response as a nation.

A strong and viable private hospital sector not only helps members of the community by giving them more choice, but it also ensures private providers can continue their critical work long into the future.

Our government is implementing new initiatives aimed at improving transparency, ensuring better value for money in private health insurance, and fostering stronger collaboration between public and private hospitals.

Our priority is to create a more integrated health system where both sectors work together seamlessly to benefit patients.

Our hospitals agenda builds on our commitment to Strengthen Medicare – lifting bulk billing in every state and territory, building more Urgent Care Clinics to take pressure off hospital Emergency Departments, making medicine even cheaper, and improving access to essential medicine and innovative treatments.

We are dedicated to ensuring all Australians have access to the care they need, when and where they need it.

The expansion we are opening today is a testament to what can be achieved through collaboration.

It will undoubtedly enhance the health and wellbeing of people living in Perth's northern corridor and beyond.

Once again, congratulations to Ramsay Health Care, Joondalup Health Campus, and all those involved in this impressive project.

Thank you.

Ends...

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By the Office of the Minister for Health and Ageing

Lakeside Wing Official Opening



The Lakeside Wing opening will take place at the Joondalup Health Campus Community Clinical School. Please enter through the courtyard gate, where our staff will be on hand to welcome and direct you.

Reserved parking:

- P12A - Premier and Ministers
- P12 - Guests and Media



Ramsay Private at Joondalup Health Campus
Lakeside Wing, Official Opening
Wednesday 18 February 2026

s47E(d)	
9:55am	The Premier of Western Australia the Hon. Roger Cook MLA, the Australian Minister for Health and Ageing the Hon. Mark Butler MP, WA Minister for Health; Mental Health the Hon Meredith Hammat MLA and Director General of WA Health Dr Shirley Bowen are greeted by Ramsay Health Care Group (CEO) 11C [REDACTED], Ramsay Chief Operating Officer Australia 11C [REDACTED] and JHC CEO 11C [REDACTED].
10:00am	MC JHC CEO 11C [REDACTED] welcomes guests and introduces, Justin Martin to perform Welcome to Country (2mins)
10:02am	Welcome to Country (5mins)
10:07am	11C [REDACTED] thanks Justin and invites Premier to speak (1min)
10:08am	Premier Cook speaks (5mins)
10:13am	11C [REDACTED] thanks Premier, invites Minister Butler to speak (1min)
10:14am	Minister Butler speaks (4mins)
10:18am	11C [REDACTED] thanks Minister Mark Butler and invites RHC MD and CEO 11C [REDACTED] to speak (1min)
10:19am	11C [REDACTED] speaks, invites Premier and Minister Butler back to unveil plaque (4mins)
10:23am	PHOTO OPPORTUNITY (2mins)
10:25am	11C [REDACTED] thanks speaking VIPs and guests, invites broader guests to stay on for morning tea (1min)
10:27am	Media interviews with Premier, Minister Butler and Ramsay spokesperson (10mins)
10:37am	Premier, Minister Butler, Minister Hammat, DG (VIP group 1) commence tour of Lakeside Wing
10:47am	VIP group 1 returns to CCS courtyard for morning tea.
11:00am	Premier is accompanied out by Ramsay CEO and MD, JHC CEO.
11:30am	Guests leave

From: [Minister.Butler.Meetings](#)
To: s47F [@ramsayhealth.com.au](mailto:s47F@ramsayhealth.com.au)
Subject: FW: Invitation to Open Our New Neurostimulation Suite at Ramsay Health Care [SEC=OFFICIAL]
Date: Monday, 13 January 2025 4:25:48 PM
Attachments: [image001.png](#)

Dear s47F

Thank you for the invitation for Minister Butler to open the Ramsay Neurostimulation Suite in Adelaide.

Unfortunately we are unable to accommodate your request due to the Minister's busy schedule over the next months.

We appreciate your understanding and on behalf of the Minister, send best wishes for the opening.

Kind regards,

s47F

s47F

Office Manager

& Executive Assistant to Nick Martin, Chief of Staff

Office of the Hon Mark Butler MP
 Minister for Health and Aged Care

P: 02 6277 7220 | s47F [@health.gov.au](mailto:s47F@health.gov.au)

Suite MG.50 | PO Box 6022

Parliament House, Canberra ACT 2600

From: s47F [@ramsayhealth.com.au](mailto:s47F@ramsayhealth.com.au)>

Sent: Friday, 13 December 2024 1:00 PM

To: Mark.Butler.MP@aph.gov.au; Minister Butler <Minister.Butler@Health.gov.au>

Subject: Invitation to Open Our New Neurostimulation Suite at Ramsay Health Care

REMINDER: Think before you click! This email originated from outside our organisation. Only click links or open attachments if you recognise the sender and know the content is safe.

Dear Minister Butler,

I hope this message finds you well, it was wonderful to catch you the other day and I hope you're getting a much-deserved break after the last sitting week of the year.

On behalf of Ramsay Health Care, I would like to extend a formal invitation to you to open our brand-new Neurostimulation Suite in Adelaide, which has been designed to provide state-of-the-art facilities for patients seeking effective treatment for depression through Electroconvulsive Therapy (ECT). We also offer cutting edge treatments for depression such as and Transcranial Magnetic Stimulation (TMS) onsite.

The Neurostimulation Suite is a significant step forward in advancing mental health care, providing an environment that prioritises patient comfort and clinical excellence. We are proud to offer cutting-edge technology and therapeutic services aimed at delivering the highest standard of care for individuals suffering from depression.

As someone who has been a champion for mental health initiatives, your presence at the opening would be an honour and a reflection of the important work being done in our community to support mental health and well-being. The event will also serve as an opportunity to showcase the benefits of ECT as a treatment option, as well as to celebrate the collaboration between healthcare providers, patients, and the broader community in improving mental health outcomes.

We would be delighted if you could join us for this milestone occasion. The opening ceremony is scheduled for January/February, and we would be happy to accommodate your schedule for a date and time that suits your schedule.




Ramsay Health Care Australian CEO Carmel Monaghan will also be onsite for the opening.

Please feel free to reach out should you have any questions or require further information. We look forward to the opportunity to welcome you to our facility.

Kind regards,

11C

11C
CEO

	<p>Ramsay Clinic Adelaide Executive Phone: 08 8269 8100 Fax: 08 8269 7307 Mobile: s47F Email: [Redacted] Web: www.ramsayhealth.com Address: 11C</p>
	
	

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