

Australian Centre for Disease Control

Entity resources and planned performance

Australian Centre for Disease Control

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Australian Centre for Disease Control

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Australian Centre for Disease Control's (CDC) strategic directions set out the outcomes the CDC will deliver for Australia's public health system over the forward estimates.

They link the CDC's legislated role to its priority initiatives, and provide the basis for performance and accountability.

Together they form a clear and enduring framework for the CDC's work, investment and impact.

1. Public health threats are identified early and understood clearly

Australia has strong national capability to detect, monitor and interpret emerging public health risks, enabling early identification and a shared understanding of threats.

2. Data and evidence systems support preparedness and response

National data, surveillance and information systems are better connected and more usable, enabling timely decision-making and effective responses to public health risks.

3. Public health advice is trusted, transparent and clearly explained

Governments and the public have access to independent public health advice that is clear, transparent and shows how evidence has informed decisions and recommendations.

4. Australia is better prepared to respond to health emergencies

National capability to prepare for and respond to communicable disease outbreaks and other public health emergencies is strengthened, enabling timely and coordinated action.

5. National public health responses are coordinated and consistent

Public health action across governments, agencies and sectors is aligned, reducing fragmentation and supporting a coherent national approach to shared risks.

6. Australia's public health system is resilient over time

Public health capability, workforce and institutional knowledge are sustained and strengthened, supporting long-term prevention and system resilience.

The CDC was established on 1 January 2026 as a statutory non-corporate Commonwealth entity under the *Australian Centre for Disease Control Act 2025*.

1.2 Entity resource statement

Table 1.1 shows the total resourcing from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis. Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves.

Table 1.1: Australian Centre for Disease Control resource statement – Budget estimates for 2026–27 as at Budget May 2026

	2025–26 Estimated actual \$'000	2026–27 Estimate \$'000
DEPARTMENTAL		
Prior year appropriation available	7,520	7,520
Annual appropriations		
Ordinary annual services ^(a)		
Departmental appropriation	26,300	61,000
Other services ^(b)		
Equity injection	7,500	6,500
Total departmental annual appropriations	33,800	67,500
Total departmental resourcing	41,320	75,020
ADMINISTERED		
Annual appropriations		
Ordinary annual services ^(a)		
Outcome 1	80,100	181,755
Other services		
Administered assets and liabilities	-	-
Total administered annual appropriations	80,100	181,755
Total administered resourcing	80,100	181,755
Total resourcing for CDC	121,420	256,775
	2025–26	2026–27
Average staffing level (number)	126	269

All figures are GST exclusive.

^(a) Appropriation Bill (No. 1) 2026–2027

^(b) Appropriation Bill (No. 2) 2026–2027.

"The Annual Appropriation amounts appearing for '2025-26 Estimated actual' do not include some funding that is transferring from the Department of Health, Disability and Ageing under Machinery of Government provisions, nor Appropriation Bills 2025–26 (No. 5) and (No. 6) as these Bills have not been enacted at the time of publication. Appropriation Bill (No. 1) funding of \$8.556 million for Departmental and \$7.947 million for Administered, and Appropriation Bill (No. 2) funding of \$3.469 million for Departmental is being transferred. In addition, amounts of \$0.249 million for Departmental and \$7.852 million for Administered is expected to be received through Appropriation Bill (No. 5) 2025-26. The 2025–26 Portfolio Supplementary Additional Estimates Statements provide detail on these amounts."

1.3 Budget measures

Budget measures in Part 1 relating to the Australian Centre for Disease Control are detailed in the Budget Paper No. 2 and are summarised below.

Table 1.2: Australian Centre for Disease Control 2026–27 Budget measures

Part 1: Measures announced since the 2025–26 Mid-Year Economic and Fiscal Outlook (MYEFO)

Program	2025–26 \$'000	2026–27 \$'000	2027–28 \$'000	2028–29 \$'000	2029–30 \$'000
Reducing Spending on Consultants, Contractors and Labour Hire, and Non-wages Expenses - one year extension^(a)					
Australian Centre for Disease Control					
Departmental payments	1.1	-	-	-	(1,598)
Total payments		-	-	-	(1,598)

Prepared on a Government Financial Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

^(a) CDC is not the lead entity for this measure. CDC impacts only are shown in this table.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity’s corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity’s planned and actual performance.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1

Protect and promote the health of all Australians through nationally coordinated public health data and delivery of evidence-informed expert advice; and strategic program development and implementation; to detect, prepare for, prevent, and enable responses to public health threats and disease.

Program contributing to Outcome 1

Program 1.1: Analyse, understand and advise to support health protection planning and preparedness

Linked Programs

Other Commonwealth Entities that contribute to Outcome 1
Asbestos and Silica Safety and Eradication Agency (ASSEA)
<p>Program 1.1 – Coordinate national actions to improve knowledge and awareness of issues relating to asbestos safety, asbestos-related diseases, silica safety and silica-related diseases.</p> <p>ASSEA’s delivery of its Program 1.1 supports the CDC’s administration of the National Occupational Respiratory Disease Registry.</p>
Australian Bureau of Statistics (ABS)
<p>Program 1.1: Australian Bureau of Statistics</p> <p>The ABS is a designated data service provider under Section 42 of the <i>Australian Centre for Disease Control Act 2025</i>.</p>
Australian Institute of Health and Welfare (AIHW)
<p>Program 1.1: Australian Institute of Health and Welfare</p> <p>The AIHW is a designated data service provider under Section 42 of the <i>Australian Centre for Disease Control Act 2025</i>.</p>
Department of Agriculture, Fisheries and Forestry (DAFF)
<p>Program 2.1: Biosecurity and Export Services</p> <p>DAFF contributes to the CDC’s work through:</p> <ul style="list-style-type: none"> • implementation of activities under the <i>Biosecurity Act 2015</i>, such as the screening of travellers at international airports and seaports • regulation of imported food, primarily by operating a border inspection scheme whereby foods are referred for inspection (based on risk) to verify safety and compliance to Australia’s food standards • international and domestic policy on agricultural and veterinary chemicals (agvet chemicals) and for Commonwealth agvet chemical legislation.
Department of Climate Change, Energy, the Environment and Water (DCCEEW)
<p>Program 2.3: Accelerate the transition to a circular economy, while safely managing pollutants and hazardous substances</p> <p>DCCEEW contributes to the CDC’s work through its national environment protection activities, which include policy and national standard setting for ambient air quality, industrial chemical risk management and environmental contamination. These activities aim to reduce the impacts of harmful chemicals, such as persistent organic pollutants and other industrial chemicals of high concern.</p>

Other Commonwealth Entities that contribute to Outcome 1 (continued)
Department of Health, Disability and Ageing (DHDA)
Program 1.8: Health Protection, Emergency Response and Regulation
Program 1.9: Immunisation
DHDA contributes to the CDC’s work through its continuing policy and program responsibilities in health protection and health emergency response, including through operational support via the National Incident Centre for the CDC’s role as National Focal Point under the International Health Regulations and through its administration of the National Immunisation Program and the Australian Immunisation Register.
Department of Home Affairs (Home Affairs)
Program 2.1: Migration
Program 2.2: Visas
Program 2.3: Refugee, Humanitarian Settlement and Migrant Services
Program 3.2: Border Management
Home Affairs contributes to the CDC’s work by undertaking risk based visa health screening, to help protect the Australian community from communicable diseases (like Tuberculosis), contain public expenditure on public health costs and safeguard health services in short supply. Home Affairs provides annual reports to the National Tuberculosis Advisory Committee on the number of active tuberculosis cases detected from offshore visa health screening processes.
Department of the Treasury (Treasury)
Program 1.4: Commonwealth-State Financial Relations
Treasury provides financial assistance to state and territory governments as part of the Federal Financial Relations Framework.
Activities funded through funding agreements include:
<ul style="list-style-type: none"> • OzFoodNet • Mosquito Control in the Torres Strait Protected Zone • vaccine-preventable diseases surveillance • access to HIV treatment • addressing blood borne viruses and sexually transmissible infections in the Torres Strait.
Food Standards Australia New Zealand (FSANZ)
Program 1.1: Food Regulatory Activity and Services to the Minister and Parliament
FSANZ contributes to the CDC’s work through protection of:
<ul style="list-style-type: none"> • public health and safety by developing food standards for implementation by the states and territories. FSANZ also coordinates national food surveillance, recall and incident response activities to minimise the risk of adverse health events from food.
National Health and Medical Research Council (NHMRC)
Program 1.1: Health and Medical Research
NHMRC contributes to the CDC’s work by funding and supporting research and its translation into public policy, health systems and clinical practice and through the development and endorsement of public and environmental health guidelines and advice.

Other Commonwealth Entities that contribute to Outcome 1 (continued)
Safe Work Australia (SWA)
Program 1.1: Reform of and Improvements to Australian Work Health and Safety and Workers' Compensation Arrangements
SWA's work is linked to the CDC's work through advice on environmental health impacting workers and maintaining the occupational diseases registry.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: Protect and promote the health of all Australians, including through developing, analysing and publishing nationally co-ordinated public health data and evidence-informed expert advice, and through developing, promoting and implementing programs and initiatives to detect, prepare for, prevent and enable responses to public health threats and disease.

	2025–26 Estimated actual \$'000	2026–27 Estimated actual \$'000	2027–28 Estimated actual \$'000	2028–29 Estimated actual \$'000	2029–30 Estimated actual \$'000
Program 1.1: Analyse, understand and advise to support health protection planning and preparedness					
Administered expenses					
Ordinary annual services ^(a)	95,899	181,755	172,138	170,743	123,382
Departmental expenses					
Departmental appropriation ^(b)	34,630	59,994	61,095	61,859	59,803
Expenses not requiring appropriation in the Budget year ^(c)	523	1,047	1,047	697	-
Operating deficit (surplus)					
Total for Program 1.1	131,052	242,796	234,280	233,299	183,185
Total expenses for Outcome 1	131,052	242,796	234,280	233,299	183,185

	2025–26	2026–27
Average staffing level (number)	126	269

^(a) Appropriation Act (No. 1) 2025–26, Appropriation Bill (No. 3) 2025–26 and associated Bills.

^(b) Departmental appropriation combines 'Ordinary annual services (Appropriation Bill (No. 1))' and 'Revenue from independent sources (s74)'.

^(c) Expenses not requiring appropriation in the Budget year are made up of depreciation expense, amortisation expense, makegood expense and audit fees.

Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan, the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2026–27 Budget measures that have created new programs or materially changed existing programs are provided.

Table 2.1.2: Performance measures for Outcome 1

Outcome 1:	
Protect and promote the health of all Australians through nationally coordinated public health data and delivery of evidence-informed expert advice; and strategic program development and implementation; to detect, prepare for, prevent, and enable responses to public health threats and disease.	
Program 1.1: Analyse, understand and advise to support health protection planning and preparedness	
Support timely and consistent national public health planning and action including through the collection, analysis, and sharing of public health information and data. Strengthen national prevention and preparedness for, and protection from, public health threats and disease; including through strategic partnerships, engagement and by providing transparent, expert advice to inform decision-making and community awareness.	
Key Activities	<ul style="list-style-type: none"> • Surveillance, early detection and evidence-informed assessment of public health threats. • Maintenance and development of public health data and evidence systems to support preparedness for and response to public health threats. • Publish public health advice, and the evidence that informs it, to support trust, transparency and improved understanding of the advice that supports government decision making. • Strengthen Australia’s preparedness to respond to health emergencies. • Improve coordination and consistency across national public health responses. • Strengthen Australia’s public health system over time.

Program 1.1: Analyse, understand and advise to support health protection planning and preparedness		
Year	Performance Measure	Expected Performance Results
Current Year 2025–26	Transparent and accountable public health advice Legislative compliance	100% of final and settled public health advice provided under Section 20 of the CDC Act is published within the timeframe specified in Section 21 of the CDC Act, subject to any exemptions under Section 22 of the CDC Act. Target: On track
Year	Performance Measure	Planned Performance Results
Budget Year 2026–27	Transparent and accountable public health advice Legislative compliance	100% of final and settled public health advice provided under Section 20 of the CDC Act is published within the timeframe specified in Section 21 of the CDC Act, subject to any exemptions under Section 22 of the CDC Act.
Forward Estimates 2027–30	As per 2026–27	As per 2026–27

Program 1.1: Analyse, understand and advise to support health protection planning and preparedness		
Year	Performance Measure	Expected Performance Results
Current Year 2025–26	Establish accountability and governance frameworks.	Executive Committee established by 28 February 2026. Audit and Risk Committee established by 30 April 2026. Risk Management Framework established by 30 June 2026. Target: Achieved
Year	Performance Measure	Planned Performance Results
Budget Year 2026–27	N/A ¹	N/A ²
Forward Estimates 2027–30	N/A ³	N/A ⁴
Material changes to Program 1.1 resulting from 2026–27 Budget Measures: Nil		

¹ This performance measure will not continue in 2026–27.

² Ibid.

³ Ibid.

⁴ Ibid.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2026–27 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

This section is not applicable to Australian Centre for Disease Control (CDC).

3.1.2 Explanatory notes and analysis of budgeted financial statements

Departmental

Comprehensive Income Statement

For 2025–26 and forward years, the CDC is expecting a break-even position net of unfunded depreciation and amortisation expenses.

Balance Sheet

Net assets are expected to increase over 2025–26 and forward years due to the equity injection of Bill 2 appropriation.

Administered

The CDC administers funds associated with the delivery of the Australian Government's national program to support timely and consistent national public health planning and action.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2025–26 Estimated actual \$'000	2026–27 Estimated actual \$'000	2027–28 Estimated actual \$'000	2028–29 Estimated actual \$'000	2029–30 Estimated actual \$'000
EXPENSES					
Employee benefits	26,476	48,563	50,181	50,189	49,683
Supplier expenses	8,097	11,343	10,865	11,660	10,120
Depreciation and amortisation	523	1,047	1,047	697	-
Interest on RoU	57	88	49	10	-
Total expenses	35,153	61,041	62,142	62,556	59,803
LESS:					
OWN-SOURCE INCOME					
Revenue					
Sale of goods and rendering of services	-	-	-	-	-
Other revenue	-	-	-	-	-
Total revenue	-	-	-	-	-
Gains					
Other	-	-	-	-	-
Total gains	-	-	-	-	-
Total own-source income	-	-	-	-	-
Net cost of (contribution by) services	35,153	61,041	62,142	62,556	59,803
Revenue from Government	35,105	61,000	62,172	62,615	59,803
Surplus (deficit)	(48)	(41)	30	59	-
Surplus (deficit) attributable to the Australian Government	(48)	(41)	30	59	-
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation reserves	-	-	-	-	-
Total other comprehensive income	-	-	-	-	-
Total comprehensive income attributable to the Australian Government	(48)	(41)	30	59	-

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

	2025–26 Estimated actual \$'000	2026–27 Estimated actual \$'000	2027–28 Estimated actual \$'000	2028–29 Estimated actual \$'000	2029–30 Estimated actual \$'000
Total comprehensive income (loss) attributable to the Australian Government	(48)	(41)	30	59	-
plus: non-appropriated expenses depreciation/amortisation expenses	-	-	-	-	-
plus: depreciation/amortisation expenses for RoU assets	523	1,047	1,047	697	-
less: lease principal repayments	(475)	(1,006)	(1,077)	(756)	-
Total comprehensive income (loss) attributable to the agency	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

RoU = Right-of-Use asset

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2025–26 Estimated actual \$'000	2026–27 Estimated actual \$'000	2027–28 Estimated actual \$'000	2028–29 Estimated actual \$'000	2029–30 Estimated actual \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	-	-	-	-	-
Receivables	7,520	7,520	7,520	7,520	7,520
Total financial assets	7,520	7,520	7,520	7,520	7,520
Non-financial assets					
Land and buildings	13,760	19,213	19,466	19,969	21,169
Property, plant and equipment	-	-	-	-	-
Intangibles	-	-	-	-	-
Other	-	-	-	-	-
Total non-financial assets	13,760	19,213	19,466	19,969	21,169
Total assets	21,280	26,733	26,986	27,489	28,689
LIABILITIES					
Payables					
Suppliers	-	-	-	-	-
Other payables	-	-	-	-	-
Total payables	-	-	-	-	-
Interest bearing liabilities					
Leases	2,839	1,833	756	-	-
Total interest bearing liabilities	2,839	1,833	756	-	-
Provisions					
Employees	7,520	7,520	7,520	7,520	7,520
Total provisions	7,520	7,520	7,520	7,520	7,520
Total liabilities	10,359	9,353	8,276	7,520	7,520
Net Assets	10,921	17,380	18,710	19,969	21,169
EQUITY					
Contributed equity	10,969	17,469	18,769	19,969	21,169
Reserves	-	-	-	-	-
Retained surpluses or (accumulated deficits)	(48)	(89)	(59)	-	-
Total equity	10,921	17,380	18,710	19,969	21,169

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2026–27)

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2026				
Balance carried forward from previous period	(48)	-	10,969	10,921
Surplus (deficit) for the period	(41)	-	-	(41)
Appropriation (equity injection)	-	-	6,500	6,500
Capital budget - Bill 1 (DCB)	-	-	-	-
Estimated closing balance as at 30 June 2027	(89)	-	17,469	17,380

Prepared on Australian Accounting Standards basis.

DCB = Departmental Capital Budget

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2025–26 Estimated actual \$'000	2026–27 Estimated actual \$'000	2027–28 Estimated actual \$'000	2028–29 Estimated actual \$'000	2029–30 Estimated actual \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	27,585	61,000	62,172	62,615	59,803
Good and services	-	-	-	-	-
Total cash received	27,585	61,000	62,172	62,615	59,803
Cash used					
Employees	18,956	48,563	50,181	50,189	49,683
Suppliers	8,097	11,343	10,865	11,660	10,120
Interest payments on lease liability	57	88	49	10	-
Total cash used	27,110	59,994	61,095	61,859	59,803
Net cash from (or used by) operating activities	475	1,006	1,077	756	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment	10,969	6,500	1,300	1,200	1,200
Total cash used	10,969	6,500	1,300	1,200	1,200
Net cash from (or used by) investing activities	(10,969)	(6,500)	(1,300)	(1,200)	(1,200)
FINANCING ACTIVITIES					
Cash received					
Capital budget - Bill 1 (DCB)	10,969	6,500	1,300	1,200	1,200
Total cash received	10,969	6,500	1,300	1,200	1,200
Cash used					
Lease principal repayments	475	1,006	1,077	756	-
Total cash used	475	1,006	1,077	756	-
Net cash from (or used by) financing activities	10,494	5,494	223	444	1,200
Net increase (or decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	-	-	-	-	-
Cash and cash equivalents at the end of the reporting period	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

DCB = Departmental Capital Budget

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2025–26 Estimated actual \$'000	2026–27 Estimated actual \$'000	2027–28 Estimated actual \$'000	2028–29 Estimated actual \$'000	2029–30 Estimated actual \$'000
CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	-	-	-	-	-
Equity injections - Bill 2	10,969	6,500	1,300	1,200	1,200
Total capital appropriations	10,969	6,500	1,300	1,200	1,200
Total new capital appropriations represented by:					
Purchase of non-financial assets	10,969	6,500	1,300	1,200	1,200
Total items	10,969	6,500	1,300	1,200	1,200
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations - equity injection ^(a)	10,969	6,500	1,300	1,200	1,200
Funded by capital appropriation - DCB ^(a)	-	-	-	-	-
Funded internally from departmental resources	-	-	-	-	-
Total acquisitions of non-financial assets	10,969	6,500	1,300	1,200	1,200
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	10,969	6,500	1,300	1,200	1,200
Total cash used to acquire assets	10,969	6,500	1,300	1,200	1,200

Prepared on Australian Accounting Standards basis.

DCB = Departmental Capital Budget

^(a) Does not include annual finance lease costs. Includes purchases from current and previous years' DCB.

Table 3.6: Statement of departmental asset movements (Budget year 2026–27)

	Buildings	Property, plant and equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2026				
Gross book value	10,969	-	-	10,969
Gross book value - RoU	3,314	-	-	3,314
Accumulated depreciation/ amortisation and impairment	-	-	-	-
Accumulated depreciation/amortisation and impairment - RoU	(523)	-	-	(523)
Opening net book balance	13,760	-	-	13,760
CAPITAL ASSET ADDITIONS				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services	6,500	-	-	6,500
By purchase - RoU	-	-	-	-
Total additions	6,500	-	-	6,500
Other movements				
Depreciation/amortisation expense	-	-	-	-
Depreciation/amortisation expense - RoU	(1,047)	-	-	(1,047)
Total other movements	(1,047)	-	-	(1,047)
As at 30 June 2027				
Gross book value	17,469	-	-	17,469
Gross book value - RoU	3,314	-	-	3,314
Accumulated depreciation/amortisation and impairment	-	-	-	-
Accumulated depreciation/amortisation and impairment - RoU	(1,570)	-	-	(1,570)
Closing net book balance	19,213	-	-	19,213

Prepared on Australian Accounting Standards basis.

RoU = Right-of-Use asset

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	2025–26 Estimated actual \$'000	2026–27 Estimated actual \$'000	2027–28 Estimated actual \$'000	2028–29 Estimated actual \$'000	2029–30 Estimated actual \$'000
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Grants	31,751	60,113	56,925	56,499	40,850
Suppliers	64,148	121,642	115,213	114,244	82,532
Total expenses administered on behalf of Government	95,899	181,755	172,138	170,743	123,382
INCOME ADMINISTERED ON BEHALF OF GOVERNMENT					
Revenue					
Non-taxation					
Other non-tax revenue	-	-	-	-	-
Total non-taxation revenue	-	-	-	-	-
Total revenues administered on behalf of Government	-	-	-	-	-
Total income administered on behalf of Government	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

This section is not applicable to Australian Centre for Disease Control (CDC).

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2025–26 Estimated actual \$'000	2026–27 Estimated actual \$'000	2027–28 Estimated actual \$'000	2028–29 Estimated actual \$'000	2029–30 Estimated actual \$'000
OPERATING ACTIVITIES					
Cash received					
Commonwealth contributions	-	-	-	-	-
State and territory contributions	-	-	-	-	-
Interest	-	-	-	-	-
Net GST received	-	-	-	-	-
Total cash received	-	-	-	-	-
Cash used					
Grants	31,751	60,113	56,925	56,499	40,850
Suppliers	64,148	121,642	115,213	114,244	82,532
Total cash used	95,899	181,755	172,138	170,743	123,382
Net cash from (or used by) operating activities	(95,899)	(181,755)	(172,138)	(170,743)	(123,382)
INVESTING ACTIVITIES					
Cash received					
Proceeds from sale of investments	-	-	-	-	-
Total cash received	-	-	-	-	-
Cash used					
Purchase of investments	-	-	-	-	-
Purchase of non-financial assets	-	-	-	-	-
Total cash used	-	-	-	-	-
Net cash from (or used by) investing activities	-	-	-	-	-
Net increase (or decrease) in cash held	(95,899)	(181,755)	(172,138)	(170,743)	(123,382)
Cash at beginning of reporting period	-	-	-	-	-
Cash from the OPA for:					
- appropriations	95,899	181,755	172,138	170,743	123,382
Cash to the OPA for:					
- appropriations	-	-	-	-	-
Cash at end of reporting period	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

OPA = Official Public Account

