

From: NDIS - s47F
Sent: Thursday, 25 September 2025 5:35 PM
To: s47E(c), s47F
Cc: EARLY, Chris; s47E(c), s47F
Subject: RE: Minister's request on Scheme growth [SEC=PROTECTED]
Attachments: Minister's Office request - 5-6pct growth target v2.xlsx

PROTECTED

Hi s47E(c), s47F

In response to your queries, we thought it might be easiest to share the high level workings we used to translate the scenario 3 from June 2024 to June 2025 projections, s47B(a)

In direct response to your queries:

s47B(a), s47C, s47E(d)

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The Freedom Of Information Act 1982
By The Department Of Health, Disability and Ageing

Please reach out if you have any further queries.

Kind regards,

s47F

From: s47E(c), s47F

Sent: Monday, 22 September 2025 1:06 PM

To: NDIS - s47F

Cc: EARLY, Chris ; s47F

Subject: RE: Minister's request on Scheme growth [SEC=~~PROTECTED~~]

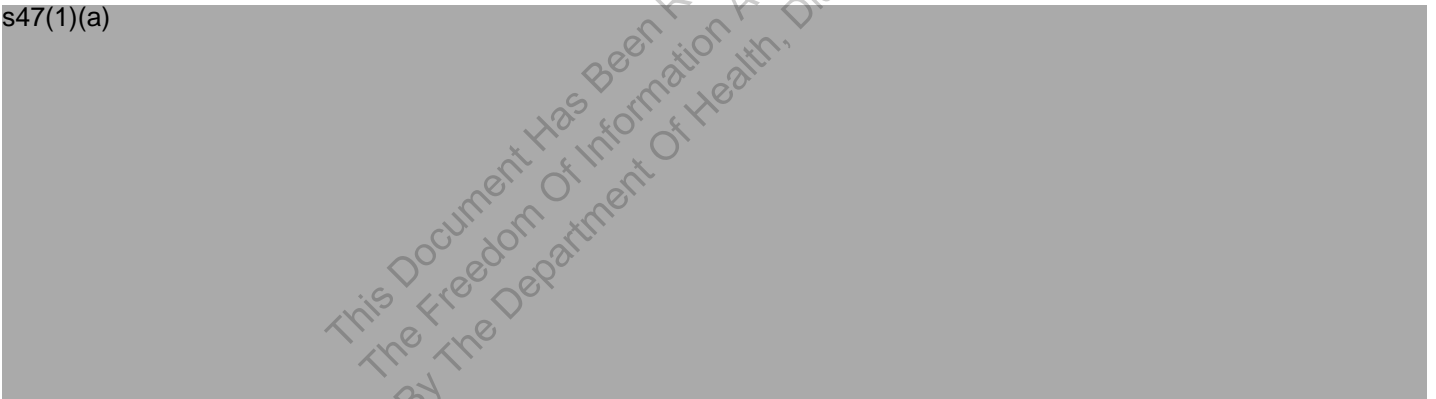
~~PROTECTED~~

Hi s47F,

In preparation for questions that may be raised by the MO, we are looking for a breakdown of the participant impacts in Row 21 by diversions and exits.

We made a rough attempt at this on Friday afternoon using the breakdowns provided in Slide 8 of the slide pack – the workings have been attached.

s47(1)(a)



Happy to discuss and work through with you and your team directly if that's easier.

Thanks,

s47E(c), s47F *She/Her*

Director – NDIS Sustainability Policy & Analysis
NDIS Finance & Performance Branch

NDIS Participants and Performance Division | Disability and Carers Group
Australian Government Department of Health, Disability and Ageing
T: s47E(c), s47F [@protected.health.gov.au](mailto:s47F@protected.health.gov.au)

This email comes to you from the lands of the Wurundjeri and Wadawurrung people.

Location: Melbourne/Geelong

PO Box 9848, Canberra ACT 2601, Australia

The Department of Health, Disability and Ageing acknowledges First Nations peoples as the Traditional Owners of Country throughout Australia, and their continuing connection to land, sea and community. We pay our respects to them and their cultures, and to all Elders both past and present.

~~PROTECTED~~

~~PROTECTED~~

From: MACISAAC, James <§ 11C [REDACTED]@protected.health.gov.au>
Sent: Thursday, September 18, 2025 10:01 PM
To: EARLY, Chris <§ 11C [REDACTED]@protected.health.gov.au>; § 47E(c), § 47F [REDACTED]@protected.health.gov.au>
Cc: SHANNON, Robyn <§ 11C [REDACTED]@protected.health.gov.au>; HAWKE, Sarah <§ 11C [REDACTED]@protected.health.gov.au>; STEWART, Nerissa <§ 11C [REDACTED]@Health.gov.au>
Subject: Fwd: Minister's request on Scheme growth [SEC=~~PROTECTED~~]

~~PROTECTED~~

Hi Chris and § 47E(c), § 47F [REDACTED]

§ 47F [REDACTED] is planing to see if we can catch up on this first thing in am.

Will expect this is what we will also share with Blair next week and include in NPP.

James

Sent from [Workspace ONE Boxer](#)
----- Forwarded message -----

~~PROTECTED~~

From: NDIS - § 47F [REDACTED]
Date: 18 September 2025 at 8:07:45 pm AEST
Subject: Minister's request on Scheme growth [SEC=~~PROTECTED~~]
To: MACISAAC, James <§ 11C [REDACTED]@protected.health.gov.au>
Cc: NDIS - § 47F [REDACTED]

You don't often get email from § 47F [REDACTED] [Learn why this is important](#)

~~PROTECTED~~

~~PROTECTED~~

Hi James,

I am sending through the results we have produced today in response to the MO request ^{s47B(a)}

[REDACTED]

[REDACTED]

[REDACTED]

If you have any questions please let me know.

Kind regards,
^{s47F}

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[SEC=~~PROTECTED~~]

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From: NDIS - s47F
Sent: Thursday, 25 September 2025 11:13 AM
To: s47F
Cc: NDIS - s47F ; NDIS - s47F ; NDIS - s47F ; NDIS - s47F ; SHANNON, Robyn; MACISAAC, James; s47E(c), s47F ; EARLY, Chris; s47F ; s47F ; FISHER, Kelly; COMLEY, Blair
Subject: RE: For action due Friday 10AM: Request for assumptions relating to ASFR [SEC ~~PROTECTED~~]
Attachments: Minister's Office request - 5-6pct growth target sent 20250925.xlsx

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PROTECTED

Good morning s47F

s47B(a)

Please feel free to reach out with any further questions.

Kind regards,

s47F

From: NDIS - s47F
Sent: Wednesday, 24 September 2025 5:58 PM
To: s47F
Cc: NDIS - s47F ; NDIS - s47F ; NDIS - s47F ; NDIS - s47F ; SHANNON, Robyn ; MACISAAC, James ; s47E(c), s47F ; EARLY, Chris ; s47F ; s47F ; FISHER, Kelly ; COMLEY, Blair

Subject: RE: For action due Friday 10AM: Request for assumptions relating to ASFR
[SEC=~~PROTECTED~~]

~~PROTECTED~~

s47F
Hi

Please see responses below. On your second bullet point, we are aiming to get back to you tomorrow – just checking what we have put together is fit for purpose.

Kind regards,
s47F

From: s47F <[redacted]@Protected.Health.gov.au>

Sent: Monday, 22 September 2025 3:18 PM

To: NDIS - s47F

Cc: NDIS - s47F

NDIS - s47F

NDIS - s47F

NDIS - s47F

NDIS - s47F

SHANNON, Robyn

<s 11C [redacted]@protected.health.gov.au>; MACISAAC, James

<s 11C [redacted]@protected.health.gov.au>; s47E(c), s47F

[redacted]@protected.health.gov.au>; EARLY, Chris

<s 11C [redacted]@protected.health.gov.au>; s47F

[redacted]@Protected.Health.gov.au>; s47F

[redacted]@Protected.Health.gov.au>; s47F

[redacted]@Protected.Health.gov.au>;

FISHER, Kelly <s 11C [redacted]@Protected.Health.gov.au>; COMLEY, Blair

<s 11C [redacted]@Protected.Health.gov.au>

Subject: RE: For action due Friday 10AM: Request for assumptions relating to ASFR
[SEC=~~PROTECTED~~]

~~PROTECTED~~

Hi s47F,

We are after some more information on the assumptions underpinning the modelling in the spreadsheet. Is it possible to add into the spreadsheet?

- s47B(a)

s47C

- s47B(a)

s47B(a)

Kindly,
s47F

Office of the Hon Mark Butler MP
Minister for Health and Ageing
Minister for Disability and the National Disability Insurance Scheme
P: s47F
E: s47F [health.gov.au](mailto:s47F@health.gov.au)
Suite MG.50 | PO Box 6022
Parliament House, Canberra ACT 2600

I often send emails outside business hours. Please reply when it suits you.

~~PROTECTED~~

From: NDIS - s47F

Sent: Friday, September 19, 2025 9:38 AM

To: s47F @Protected.Health.gov.au

Cc: NDIS - s47F

NDIS - s47F

NDIS - s47F

NDIS - s47F

NDIS - s47F

SHANNON, Robyn

<s 11C @protected.health.gov.au>; MACISAAC, James

<s 11C @protected.health.gov.au>; s47E(c), s47F

<s 11C @protected.health.gov.au>; EARLY, Chris

<s 11C @protected.health.gov.au>; s47F

s47F @Protected.Health.gov.au>; s47F
@Protected.Health.gov.au>; s47F @Protected.Health.gov.au>;
FISHER, Kelly <s 11C @Protected.Health.gov.au>
Subject: RE: For action due Friday 10AM: Request for assumptions relating to ASFR
[SEC-~~PROTECTED~~]

You don't often get email from s47F [Learn why this is important](#)

~~PROTECTED~~

Dear s47F

I'm sending the attached file on behalf of s47F who is on leave today.

In populating the requested table, we have produced two versions – s47B(a)

s47B(a)

I'm happy to answer any questions you have or discuss if required.

Kind regards,

s47F

From: s47F @Protected.Health.gov.au>

Sent: Wednesday, 17 September 2025 5:18 PM

To: NDIS - s47F

NDIS - s47F

NDIS - s47F

NDIS - s47F

s47F

s47F

SHANNON, Robyn

<s 11C @protected.health.gov.au>; MACISAAC, James

<s 11C @protected.health.gov.au>; EARLY, Chris

<s 11C @protected.health.gov.au>

Cc: s47F @Protected.Health.gov.au>; s47F

s47F @Protected.Health.gov.au>; s47E(c), s47F @Protected.Health.gov.au>;
FISHER, Kelly s 11C @Protected.Health.gov.au>

Subject: For action due Friday 10AM: Request for assumptions relating to ASFR [SEC=~~PROTECTED~~]

~~PROTECTED~~

Hi s47F and team

As per my email, I'd appreciate if you could provide some information for the Minister to assist him in understanding the assumptions in the AFSR. Attached is a table that outlines how the Minister is thinking and what he is looking for.

If possible, the Minister has asked for information to be provided to him on Friday. I'd appreciate your advice by 10AM Friday so I can provide to him in his afternoon desk time.

Kindly,

s47F
[Redacted Signature]

Office of the Hon Mark Butler MP
Minister for Health and Ageing
Minister for Disability and the National Disability Insurance Scheme
P: s47F
s47F @health.gov.au
Suite MG.50 | PO Box 6022
Parliament House, Canberra ACT 2600

I often send emails outside business hours. Please reply when it suits you.

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From: NDIS - s47F
Sent: Friday, 29 August 2025 4:47 PM
To: s47E(c), s47F
Cc: EARLY, Chris; s47E(c), s47F
Subject: RE: Input required: Sustainability impacts of changes to timing of reforms [SEC=~~PROTECTED CABINET - Legal Privilege~~]
Attachments: s22
s47B(a)

Some people who received this message don't often get email from s47F [Learn why this is important](#)

Hi s47E(c), s47F

s47B(a)

Can you please let me know what is the best way to transfer these files to you? Is it still s47F I will try and get this organised for Monday.

Kind regards,
s47F

From: s47E(c), s47F
Sent: Wednesday, 27 August 2025 3:25 PM
To: NDIS - s47F
Cc: EARLY, Chris; s47E(c), s47F
Subject: RE: Input required: Sustainability impacts of changes to timing of reforms [SEC=~~PROTECTED CABINET - Legal-Privilege~~]

~~PROTECTED//CABINET//Legal Privilege~~

Hi s47F

Thank you for the update.

Cheers

s47E(c),
s47F

~~PROTECTED//CABINET//Legal Privilege~~

From: NDIS - s47F
Sent: Wednesday, August 27, 2025 2:51 PM
To: s47E(c), s47F <[redacted]@protected.health.gov.au>
Cc: EARLY, Chris <s 11C [redacted]@protected.health.gov.au>; s47E(c), s47F
Subject: RE: Input required: Sustainability impacts of changes to timing of reforms [SEC=PROTECTED
~~CABINET - Legal Privilege~~]

Hi s47E(c),
s47F

Apologies, we are close to finalising in order to submit papers for the Sust co meeting on 5 September. We should be able to provide the updated material by the end of this week.

Kind regards,
s47F

From: s47E(c), s47F <[redacted]@protected.health.gov.au>
Sent: Friday, 22 August 2025 2:35 PM
To: s47F
Cc: EARLY, Chris <s 11C [redacted]@protected.health.gov.au>; s47E(c), s47F
Subject: FW: Input required: Sustainability impacts of changes to timing of reforms [SEC=PROTECTED
~~CABINET - Legal Privilege~~]

~~PROTECTED//CABINET//Legal Privilege~~

Hi s47F

Just checking in if any updates are available?

Cheers

s47E(c),
s47F

~~PROTECTED//CABINET//Legal Privilege~~

From: s47E(c), s47F
Sent: Thursday, August 14, 2025 3:26 PM
To: s47F
Cc: s47E(c), s47F <[redacted]@protected.health.gov.au>; EARLY, Chris <s 11C [redacted]@protected.health.gov.au>
Subject: RE: Input required: Sustainability impacts of changes to timing of reforms [SEC=PROTECTED
~~CABINET - Legal Privilege~~]

Thanks s47F

From: NDIS - s47F
Sent: Thursday, August 14, 2025 3:06 PM
To: s47E(c), s47F <[redacted]@protected.health.gov.au>
Cc: s47E(c), s47F <[redacted]@protected.health.gov.au>; EARLY, Chris

<s 11C [REDACTED]@protected.health.gov.au>

Subject: RE: Input required: Sustainability impacts of changes to timing of reforms [SEC=~~PROTECTED~~
~~CABINET - Legal Privilege~~]

Yes, we can update and provide next week hopefully along with the other material.

Cheers,
s47F

From: s47E(c), s47F [REDACTED]@protected.health.gov.au>
Sent: Thursday, 14 August 2025 2:00 PM
To: NDIS - s47F [REDACTED]
Cc: s47E(c), s47F [REDACTED]@protected.health.gov.au>; EARLY, Chris
<s 11C [REDACTED]@protected.health.gov.au>

Subject: FW: Input required: Sustainability impacts of changes to timing of reforms [SEC=~~PROTECTED~~
~~CABINET - Legal Privilege~~]

~~PROTECTED//CABINET//Legal Privilege~~

Hi s47F

Would it be possible for your team to reflect an update similar to the attached workbook, for the Foundational Supports recalibration and updated new entrant assumptions?

Thank you.

s47E(c), s47F

~~PROTECTED//CABINET//Legal Privilege~~

~~PROTECTED//CABINET//Legal Privilege~~

From: NDIS - s47F [REDACTED]
Sent: Thursday, August 14, 2025 9:53 AM
To: s47E(c), s47F [REDACTED]@protected.health.gov.au>
Cc: s47E(c), s47F [REDACTED]@protected.health.gov.au>; EARLY, Chris
<s 11C [REDACTED]@protected.health.gov.au>
Subject: RE: Input required: Sustainability impacts of changes to timing of reforms [SEC=~~PROTECTED~~
~~CABINET - Legal Privilege~~]

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s47F [REDACTED] [Learn why this is important](#)

Hi s47E(c), s47F

We are still refining assumptions, s47B(a) [REDACTED]. Therefore, I would estimate we are at least a week away from been able to provide further modelling and this detail.

s47B(a)



Kind regards,
s47F

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From: NDIS - s47F
Sent: Wednesday, 20 August 2025 4:34 PM
To: s47E(c), s47F
Cc: @dss.gov.au'; s47F NDIS - s47F
NDIS - s47F ; NDIS - s47F ; NDIS - s47F NDIS - s47F
HAWKE, Sarah; JACKMAN, Lisha; EARLY, Chris; MACISAAC, James;
MANSFIELD, Luke s47E(c), s47F
ParticipantsandPerformance; NDIS - s47F NDIS - s47F
NDIS - s47F
Subject: RE: Follow up & FYI: Adjusted Scenario 5 assumptions & updated workplan
[SEC=PROTECTED CABINET - Legal Privilege]
Attachments: S25 and S24 population and cost estimates v2_20250820.pptx; S25 and S24
population and cost estimates v2_20250820.xlsx

Hi s47E(c),
s47F

Please see attached our updated modelling on indicative projections of S25 and S24 participants in the Scheme.

Following our initial analysis, we have refined the methodology in two ways:

- s47B(a)

Look forward to discussing further.

Kind regards,

s47F

She/Her
Portfolio Director
Strategic Priorities
Actuarial Insights and Monitoring
National Disability Insurance Agency
s47F @ndis.gov.au

From: s47E(c), s47F
Sent: Wednesday, 20 August 2025 1:18 PM
To: NDIS - s47F
Cc: s47E(c), s47F @dss.gov.au'; s47E(c), s47F ; NDIS - s47F NDIS - s47F
; NDIS - s47F ; NDIS - s47F NDIS s47F ;

HAWKE, Sarah ; JACKMAN, Lisha ; EARLY, Chris ; MACISAAC, James ; MANSFIELD, Luke ; s47E(c), s47F

; Participants and Performance

Subject: Follow up & FYI: Adjusted Scenario 5 assumptions & updated workplan [SEC=PROTECTED
CABINET - Legal Privilege]

~~PROTECTED//CABINET//Legal Privilege~~

Hi NDIA colleagues,

As an FYI, we met briefly with s47F to test a possibly approach to align our agreed assumptions from Friday with potential inputs into s47F model. The attached are only indicative, and s47F will be putting their view on what the inputs should be for discussion tomorrow.

I understand we are expecting the Scheme Actuary's updated exit figures this afternoon, and we will circulate a consolidated pack of materials to all attendees for discussion ahead of the tomorrow's 9AM meeting.

Thanks,

s47E(c), s47F She/Her

Director – NDIS Sustainability Policy & Analysis
NDIS Finance & Performance Branch

NDIS Participants and Performance Division | Disability and Carers Group
Australian Government Department of Health, Disability and Ageing
T: s47E(c), s47F @protected.health.gov.au

This email comes to you from the lands of the Wurundjeri and Wadawurrung people.

Location: Melbourne/Geelong

PO Box 9848, Canberra ACT 2601, Australia

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~~PROTECTED//CABINET//Legal Privilege~~

From: s47E(c), s47F

Sent: Friday, August 15, 2025 5:07 PM

To: s47E(c), s47F @dss.gov.au>; NDIS - s47F

Cc: s47F @dss.gov.au>; s47E(c), s47F dss.gov.au;

s47F NDIS - s47F

s47F s47F

s47F s47F

s47F s47F

HAWKE, Sarah

<s 11C @Protected.Health.gov.au>; JACKMAN, Lisha

<s 11C @protected.health.gov.au>; EARLY, Chris

<s 11C @protected.health.gov.au>; MACISAAC, James
s 11C @protected.health.gov.au>; MANSFIELD, Luke
s 11C @protected.health.gov.au>; s47E(c), s47F
@protected.health.gov.au>; s47E(c), s47F
@protected.health.gov.au>; s47E(c), s47F @protected.health.gov.au>;
s47E(c), s47F @protected.health.gov.au>; s47E(c), s47F
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@protected.health.gov.au>; s47E(c), s47F
@protected.health.gov.au>;
ParticipantsandPerformance s47E(d) @protected.health.gov.au>
Subject: Recap: Adjusted Scenario 5 assumptions & updated workplan

Hi s47E(c), s47F

Thank you for the discussion earlier today.

Please find attached the following:

- Updated workplan with timeframes for delivery against the initial tasking
- Revised assumptions & detailed actions for the initial task of getting revised slides, and an outline of functionality required for the new model that integrates the reforms outside the Scheme and to Scheme access.

Please reach out ASAP if we have missed anything or if what we have captured do not align with your understanding.

Have a good weekend,

s47E(c), s47F She/Her

Director – NDIS Sustainability Policy & Analysis
NDIS Finance & Performance Branch

NDIS Participants and Performance Division | Disability and Carers Group
Australian Government Department of Health, Disability and Ageing
T: s47E(c), s47F @protected.health.gov.au

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Location: Melbourne/Geelong

PO Box 9848, Canberra ACT 2601, Australia

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From: s47E(c), s47F
Sent: Tuesday, 29 July 2025 11:01 AM
To: s47E(c), s47F
Cc:
Subject: FW: Draft AFSR projections [SEC=OFFICIAL:Sensitive]
Attachments: 5 Draft June 2025 Scheme Projections.docx; 5a Detailed commentary on Draft June 2025 Scheme projections.docx; 5b Key assumptions and material risks associated with Reforms and the Sustainability Initiative .docx

Hi All

Can you please review and send me any feedback by COB tomorrow.

Cheers

s47E(c), s47F
NDIS Estimates Assurance and Financial Management Section
NDIS Finance and Performance Branch
Department of Social Services
P: s47E(c), s47F @dss.gov.au

DSS acknowledges the traditional owners of country throughout Australia, and their continuing connection to land, sea and community. We pay our respects to them and their cultures, and to elders both past and present.

From: MACISAAC, James
Sent: Tuesday, 29 July 2025 10:55 AM
To: EARLY, Christopher
Cc: s47E(c), s47F STEWART, Nerissa ; HAWKE, Sarah ; SCHAFER, Ross ; SHANNON, Robyn ; s47E(c), s47F ; s47E(c), s47F ; DC Executive
Subject: FW: Draft AFSR projections [SEC=OFFICIAL:Sensitive]

Hi Chris – lets have a look at these and determine an initial assessment for advice to the Secretary and Robyn - s47B(a)

s47E(c), s47F – likely to come up at s47F workshop today.

We will in turn need to resolve when we share with Finance.

Lets set up a time with s47F to discuss. s47E(c), s47F – can you work with Robyn's office to work out at time late in week.

James

James MacIsaac
Group Manager | NDIS Participants and Performance

E: james.macisaac@dss.gov.au M: s47E(c), s47F
National Relay Service

NDIS Participants and Performance Executive Office:

s47E(d) @dss.gov.au
EA: s47E(c), s47F @dss.gov.au P: s47E(c), s47F
EO: s47E(c), s47F dss.gov.au M: s47E(c), s47F



The Department of Social Services acknowledges Aboriginal and Torres Strait Islander peoples throughout Australia and their continuing connection to land, water, culture and community. We pay our respects to the Elders both past and present.

From: NDIS - s47F
Sent: Tuesday, 29 July 2025 9:49 AM
To: MACISAAC, James <James.MACISAAC@dss.gov.au>; SHANNON, Robyn <Robyn.SHANNON@dss.gov.au>
Subject: Draft AFSR projections [SEC=OFFICIAL:Sensitive]

OFFICIAL:Sensitive

Good morning James and Robyn.

Attached are our SustCo papers covering our draft AFSR projections as at 30 June 2025. Apologies to take a little while to send these to you.

I note that these projected estimates have not been approved or endorsed by the NDIA Board.

I look forward to discussing over coming days, regards s47F

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From: MACISAAC, James
Sent: Thursday, 24 July 2025 11:29 AM
To: HAWKE, Sarah; s47E(c), s47F; EARLY, Christopher; s47E(c), s47F; STEWART, Nerissa
Subject: FW: Additional S25 slides as discussed [SEC=OFFICIAL:Sensitive]
Attachments: Section 25 population and cost estimates v4.pptx

Follow Up Flag: Follow up
Flag Status: Completed

For consideration in advice we are shaping today from MO.

James

James MacIsaac
Group Manager | NDIS Participants and Performance
E: james.macisaac@dss.gov.au **M:** s47E(c), s47F
[National Relay Service](#)

NDIS Participants and Performance Executive Office:

s47E(d) [@dss.gov.au](mailto:s47E(d)@dss.gov.au)
EA: s47E(c), s47F [@dss.gov.au](mailto:s47E(c), s47F@dss.gov.au) **P:** s47E(c), s47F
EO: s47E(c), s47F [@dss.gov.au](mailto:s47E(c), s47F@dss.gov.au) **M:** s47E(c), s47F



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From: NDIS - s47F
Sent: Thursday, 24 July 2025 8:47 AM
To: MACISAAC, James
Subject: Additional S25 slides as discussed [SEC=OFFICIAL:Sensitive]

OFFICIAL:Sensitive

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From: MACISAAC, James
Sent: Sunday, 20 July 2025 1:34 PM
To: MANSFIELD, Luke; HAWKE, Sarah; s47E(c), s47F ; EARLY, Christopher; JACKMAN, Lisha
Cc: SHANNON, Robyn; s47E(c), s47F ; STEWART, Nerissa
Subject: FW: More detailed split of S25 numbers [SEC=PROTECTED]
Attachments: Future NDIS Reforms_ADA modelling 20250719.pptx

All - updated modelling from s47F on s47B(a)

s47B(a), s47C, s47E(d)

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s47B(a), s47C, s47E(d)

James

James MacIsaac

Group Manager | NDIS Participants and Performance

E: james.macisaac@dss.gov.au **M:** s47E(c), s47F

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EO: s47E(c), s47F [@dss.gov.au](mailto:s47E(c), s47F@dss.gov.au) **M:** s47E(c), s47F



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From: NDIS s47F

Sent: Saturday, 19 July 2025 10:57 AM

To: MACISAAC, James

Subject: More detailed split of S25 numbers [SEC=OFFICIAL:Sensitive]

OFFICIAL:Sensitive

Hi James, pack including more detailed S25 split of # and \$ as discussed

Cheers s47F

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From: MACISAAC, James
Sent: Sunday, 13 July 2025 10:04 PM
To: SHANNON, Robyn
Cc: JACKMAN, Lisha; STEWART, Nerissa; s47E(c), s47F [REDACTED]; EARLY, Christopher; s47E(c), s47F [REDACTED] MANSFIELD, Luke
Subject: FW: Modelling potential policy changes to NDIS access for Cab Sub
~~[SEC. PROTECTED, CAVEAT. SH:GABINET]~~
Attachments: Attachment A - Future NDIS Reforms_ADA modelling_sent 20250712.pptx;
Attachment B - Access options_13072025.pptx

Robyn – the most relevant information here for Blair’s discussion tomorrow is Slide 10 and 11 of Att A
on s47B(a) [REDACTED]

s47B(a), s47C, s47E(d)

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s47B(a)

. This also needs a deep dive with NDIA around understanding what is happening operationally and to understand the data issues. This group also most probably has poor data on level of function or is out of date.

Regards

James

James MacIsaac

Group Manager | NDIS Participants and Performance

E: james.macisaac@dss.gov.au **M:** s47E(c), s47F

[National Relay Service](#)

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EA: s47E(c), s47F [@dss.gov.au](mailto:s47E(c), s47F@dss.gov.au) **P:** s47E(c), s47F

EO: s47E(c), s47F [@dss.gov.au](mailto:s47E(c), s47F@dss.gov.au) **M:** s47E(c), s47F



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From: NDIS - s47F

Sent: Sunday, 13 July 2025 2:35 PM

To: MACISAAC, James ; NDIS - s47F ; NDIS - s47F ; NDIS - s47F ; NDIS - s47F ; NDIS - s47F

Subject: RE: Modelling potential policy changes to NDIS access for Cab Sub [SEC=PROTECTED, CAVEAT=SH: CABINET]

~~PROTECTED//CABINET~~

Hi James

s47C

s47B(a), s47E(d)

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s47B(a), s47C, s47E(d)

Thank you and happy to discuss

Regards s47E(c), s47F

s47F)

Scheme Actuary

Chief Data Officer and General Manager, Analytics, Data and Actuarial

National Disability Insurance Agency

M s47F @ndis.gov.au

From: MACISAAC, James <James.MACISAAC@dss.gov.au>

Sent: Saturday, 12 July 2025 11:26 AM

To: s47F

Cc: NDIS - s47F

s47F NDIS - s47F @dss.gov.au; EARLY,

Christopher <Christopher.EARLY@dss.gov.au> s47F @dss.gov.au; s47F


@dss.gov.au

Subject: Modelling potential policy changes to NDIS access for Cab Sub [SEC=PROTECTED, CAVENET-SITUATIONAL-CABINET]

Hi s47F s47B(a)

s47B(a), s47E(d)

s47B(a), s47C, s47E(d)



s47B(a)





Blair is meeting with the Minister on Mon morning, so if there is anything we can provide ahead of this, this will assist in working this through.

Happy to discuss and thanks for assistance over weekend.

Regards

James

James MacIsaac
Group Manager | NDIS Participants and Performance
E: james.macisaac@dss.gov.au **M:** s47E(c), s47F
[National Relay Service](#)

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EO: s47E(c), s47F _____@dss.gov.au **M:** s47E(c), s47F



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From: MACISAAC, James
Sent: Saturday, 12 July 2025 11:26 AM
To: NDIS - s47F
Cc: NDIS - s47F; NDIS - s47F; SHANNON, Robyn;
EARLY, Christopher; s47E(c), s47F MANSFIELD, Luke
Subject: Modelling potential policy changes to NDIS access for Cab Sub [SEC=PROTECTED,
CAVEAT-SH: NATIONAL CABINET]
Attachments: s22

Hi s47F - s47B(a)

s47B(a), s47C, s47E(d)

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s47B(a), s47C, s47E(d)



s47B(a)





Blair is meeting with the Minister on Mon morning, so if there is anything we can provide ahead of this, this will assist in working this through.

Happy to discuss and thanks for assistance over weekend.

Regards

James

James MacIsaac
Group Manager | NDIS Participants and Performance
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EO: s47E(c), s47F @dss.gov.au **M:** s47E(c), s47F



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s22

From: MACISAAC, James <James.MACISAAC@dss.gov.au>
Sent: Monday, 23 June 2025 7:53 PM
To: SHANNON, Robyn <Robyn.SHANNON@dss.gov.au>
Cc: HAWKE, Sarah <Sarah.HAWKE@dss.gov.au>; s47E(c), s47F <[s47E\(c\), s47F@dss.gov.au](mailto:s47E(c), s47F@dss.gov.au)>
Subject: Fw: FOR REVIEW: NDIA Input into Rules sub [SEC=PROTECTED, CAVEAT=SH:CAVEAT=SH:NATIONAL-CABINET]

Robyn - This looks consistent with discussions with s47F today and I am happy to attach this and make the adjusted text in brief.

s47B(a)

Did you want to see the full updated brief? We have picked up your changes.

Happy to discuss when I land if needed, but best if we could send across.

James

From: NDIS - s47F
Sent: Monday, June 23, 2025 6:53:32 PM
To: MACISAAC, James <James.MACISAAC@dss.gov.au>; SHANNON, Robyn <Robyn.SHANNON@dss.gov.au>; NDIS - s47F
Cc: NDIS - s47F
NDIS - s47F
NDIS - s47F
NDIS - s47F
HAWKE, Sarah

<Sarah.HAWKE@dss.gov.au>; s47E(d) [REDACTED] @dss.gov.au>

Subject: RE: FOR REVIEW: NDIA Input into Rules sub [SEC=~~PROTECTED~~, CAVEAT=SH:CABINET, CAVEAT=SH:NATIONAL-CABINET]

~~PROTECTED//CABINET/NATIONAL CABINET~~

Hi James and Robyn

Sorry this has taken a while. I've provided Attachment C, showing the detailed fiscal impacts, as well as a version of the brief where I've added a para referring to the consideration of Scheme experience since 31 December 2024, as discussed with James

Regards s47F [REDACTED]

From: MACISAAC, James <James.MACISAAC@dss.gov.au>

Sent: Sunday, 22 June 2025 8:32 PM

To: SHANNON, Robyn <Robyn.SHANNON@dss.gov.au>; NDIS - s47F [REDACTED]

Cc: NDIS - s47F [REDACTED]

NDIS - s47F [REDACTED]

NDIS - s47F [REDACTED]

NDIS - s47F [REDACTED]

NDIS - s47F [REDACTED]

HAWKE, Sarah

<Sarah.HAWKE@dss.gov.au>; s47E(d) [REDACTED]

@dss.gov.au>; NDIS - s47F [REDACTED]

Subject: FOR REVIEW: NDIA Input into Rules sub [SEC=~~PROTECTED~~, CAVEAT=SH:CABINET, CAVEAT=SH:NATIONAL CABINET]

Hi Robyn and s47F [REDACTED]

Attached is the current draft brief for your review with 2 Attachments:

- s47B(a) [REDACTED]

As you know we advised the MO that this brief would not be ready on Friday, so looking to finalise this asap Mon to send over.

Happy to discuss.

Thanks to s47F [REDACTED] for co-ordinating all of this and work over weekend.

Regards

James

From: s47F [redacted] <[redacted]@ndis.gov.au>

Sent: Thursday, 19 June 2025 11:07 PM

To: SHANNON, Robyn <Robyn.SHANNON@dss.gov.au>

Cc: MACISAAC, James <James.MACISAAC@dss.gov.au>; HAWKE, Sarah <Sarah.HAWKE@dss.gov.au>; s47F [redacted]

[redacted] <[redacted]@ndis.gov.au>; s47F [redacted]

[redacted] <[redacted]@ndis.gov.au>; s47F [redacted]

[redacted] <[redacted]@ndis.gov.au>; s47F [redacted]

[redacted] <[redacted]@ndis.gov.au>

Subject: NDIA Input into Rules sub [SEC=OFFICIAL]

Hi Robyn

s47C [redacted]

As discussed, the Agency is broadly aligned with DHDA's draft briefing position. In summary:

s47B(a) [redacted]

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s47B(a)

s22

Happy to discuss. Thanks.

s47F

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James MacIsaac

Group Manager | NDIS Participants and Performance

E: james.macisaac@dss.gov.au **M:** s47E(c), s47F

[National Relay Service](#)

NDIS Participants and Performance Executive Office:

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EA: s47E(c), s47F [@dss.gov.au](mailto:s47E(c), s47F@dss.gov.au) **P:** s47E(c), s47F

EO: s47E(c), s47F [@dss.gov.au](mailto:s47E(c), s47F@dss.gov.au) **M:** s47E(c), s47F



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s22



From: MACISAAC, James

Sent: Sunday, 22 June 2025 3:40 PM

To: NDIS - s47F


Cc: NDIS - s47F ; NDIS - s47F ; EARLY, Christopher ; SHANNON, Robyn ; HAWKE, Sarah

Subject: RE: Draft min sub re reforms [SEC=OFFICIAL:Sensitive]

Hi s47F - as per conversation late on Fri and earlier today, this is how I propose we would represent the s47B(a) as requested by the MO on Friday and is based on info that you have given over the last week, s47B(a)). Will need updated numbers to drive this spreadsheet.

We can remove reference to interim Dec 24 Update.

s47B(a), s47E(d), s47C



Happy to discuss.

James

James MacIsaac
Group Manager | NDIS Participants and Performance

E: james.macisaac@dss.gov.au M: s47E(c), s47F
National Relay Service

NDIS Participants and Performance Executive Office:

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EO: s47E(c), s47F @dss.gov.au M: s47E(c), s47F



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From: NDIS - s47F
Sent: Monday, 16 June 2025 9:36 AM
To: MACISAAC, James <James.MACISAAC@dss.gov.au>
Cc: NDIS - s47F NDIS - s47F
Subject: Draft min sub re reforms [SEC=OFFICIAL:Sensitive]

OFFICIAL:Sensitive

Hi James

Attached is our draft Min Sub as discussed. I'll call to discuss, regards s47F

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From: MACISAAC, James
Sent: Saturday, 14 June 2025 10:24 AM
To: EARLY, Christopher; HAWKE, Sarah; s47F
Cc: s47F FISHER, Kelly; O'BRIEN, Caitlin; SHANNON, Robyn
Subject: Fw: Advice regarding financial impact of reforms [SEC=OFFICIAL:Sensitive]
Attachments: Attachment B - Sustainability impacts of timing of reforms to send.docx

Hi Chris - can we pls review this advice quickly this am if possible from s47F and I wall call to discuss later am. We will need to update advice to BMO ahead of Monday meeting.

Thanks

James

From: NDIS - s47F
Sent: Friday, June 13, 2025 7:52 pm
To: MACISAAC, James
Cc: NDIS - s47F ; NDIS - s47F
Subject: Advice regarding financial impact of reforms [SEC=OFFICIAL:Sensitive]

OFFICIAL:Sensitive

Hi James

As discussed with s47F attached please find a document that includes the estimated impact of scenarios in relation to reform timings. Happy to discuss, s47F

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s22

From: s47E(c), s47F @dss.gov.au>
Sent: Friday, 23 May 2025 10:46 AM
To: DC Executive s47E(d) @dss.gov.au>
Cc: s47E(c), s47F @dss.gov.au>
Subject: FYI ONLY: MB25-000168 NDIA Ministerial Brief - Sustainability Initiatives [SEC=OFFICIAL]

FYI Only - attached NDIA minister briefing for noting: **Sustainability Initiatives.**

From: s47E(c), s47F @dss.gov.au>
Sent: Friday, 23 May 2025 10:30 AM
To: s47E(c), s47F @dss.gov.au>
Cc: s47E(d) @health.gov.au; s47E(c), s47F @dss.gov.au>; s47E(d) @health.gov.au>
Subject: MB25-000168 NDIA Ministerial Brief - Sustainability Initiatives [SEC=OFFICIAL]

Hi s47E(c), s47F

See attached NDIA minister briefing for noting: **Sustainability Initiatives.**

s47E(c),
s47F

From: s47F @ndis.gov.au>
Sent: Thursday, 22 May 2025 5:20 PM
To: s47E(d) @health.gov.au; s47E(c), s47F @dss.gov.au>
Cc: s47E(c), s47F @health.gov.au>; ADMIN.OFFICES47E(d) >; s47F @ndis.gov.au>; s47F @ndis.gov.au>; s47F @ndis.gov.au>; s47F @ndis.gov.au>; MINISTERIAL s47E(d) @ndis.gov.au>
Subject: NDIA Ministerial Brief - Sustainability Initiatives [SEC=OFFICIAL]

Good afternoon DLO McAllister

Please find attached an NDIA Ministerial Brief for noting: **Sustainability Initiatives (MB25-000168)**

For:

- Minister McAllister - Minister for the National Disability Insurance Scheme

Copy to:

- Department of Health, Disability and Ageing
- Department of Social Services

As an interim arrangement, this is being sent outside of PDMS as we are unable to send in PDMS until profiling reflects recent portfolio changes.

Please feel free to reach out if you have any questions.

s47F

Director, Ministerial

Board Secretary, Ministerial and Parliamentary Branch

Legal, Reviews, Actuarial and Data Group

National Disability Insurance Agency

T s47F @ndis.gov.au



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From: s47E(c), s47F
Sent: Saturday, 9 August 2025 11:33 AM
To: s47E(c), s47F
Subject: FW: s47B(a)
[~~SEC=PROTECTED, CAVEAT-SH:CABINET, ACCESS=Legal Privilege~~]
Attachments: s22
Attachment A4 - Indicative financial impacts of updated health and disability deal - CLEAN.docx s22
; Reframing National Cabinet's December 2023 Health and Disability Deal - Short Notice Submission - to upload to CabNet.docx

~~PROTECTED~~

From: s47E(c), s47F
Sent: Saturday, August 9, 2025 11:33 AM
To: s47F
Cc: s47E(c), s47F
Subject: Finals for Cabnet - s47B(a) [SEC=PROTECTED, CAVEAT-SH:CABINET, ACCESS=Legal Privilege]

Hi s47

Final pack attached. These docs were uploaded to Cabnet.

Cheers,

s47

s47E(c), s47F

Director – Negotiation Policy
NHRA Negotiations Branch

Public Hospital and Health Reform Division | Health Strategy, First Nations & Sport Group
Australian Government Department of Health, Disability and Ageing

T: s47E(c), s47F @health.gov.au or

s47E(c), s47F @protected.health.gov.au

The Department of Health, Disability and Ageing acknowledges First Nations peoples as the Traditional Owners of Country throughout Australia, and their continuing connection to land, sea and community. We pay our respects to them and their cultures, and to all Elders both past and present.