# Australian Institute of Health and Welfare

# Entity resources and planned performance

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## Australian Institute of Health and Welfare

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## Australian Institute of Health and Welfare

#### Section 1: Entity overview and resources

#### 1.1 Strategic direction statement<sup>1</sup>

The Australian Institute of Health and Welfare (AIHW) has more than 35 years' experience in collecting health and welfare data and turning it into authoritative evidence to support better policy and service delivery decisions. AIHW data, publications and services are used by researchers, non-government organisations, frontline healthcare providers, journalists, educators, government policymakers, and the community. As an information agency, the AIHW is nationally and internationally recognised for its statistical expertise and proven track record in providing high quality, independent evidence. AIHW has well established and robust data governance arrangements, a rigorous privacy regime and strict confidentiality protocols. The roles and functions of the AIHW are set out in the *Australian Institute of Health and Welfare Act 1987* (AIHW Act).

The AIHW Act establishes a Board as the agency's governing body. The Board is accountable to the Parliament of Australia through the Minister of Health and Aged Care. The AIHW Act specifies the composition of the Board, which is headed by a Chairperson. The AIHW Charter of Corporate Governance<sup>2</sup> describes the roles and responsibilities of the AIHW Board, including the Chief Executive Officer, and codifies Board Operating practices and procedures for the benefit of Board members and management to allow them to best manage the requirements of the organisation.

The AIHW is committed to producing high quality data sets and analysis that tell the story of Australia's health and welfare and support changing that story for the better. When releasing data and information, the AIHW adheres to strict privacy, confidentiality and security requirements. The AIHW is an independent Commonwealth government entity under the *Public Governance, Performance and Accountability Act 2013*. The independence of the AIHW is central to maintaining ready acceptance of the accuracy and relevance of the evidence base developed.

The AIHW's *Strategic directions* 2022–2026 (Strategic Directions) articulates the institute's vision, purpose and strategic goals that guide its work. In 2024–25, the AIHW commenced work to refresh our strategic directions to emphasise organisation outcomes, enablers and strategic context. Key features of AIHW's future focus will be to accelerate development of new data collections and capabilities, adopt contemporary technologies and analytical methods, and expand and enhance relationships with and the relevance of our work to our stakeholders, including First Nations people and organisations. Review of the Strategic Directions will be completed in early 2025–26.

<sup>&</sup>lt;sup>1</sup> For more information about the strategic direction of the AIHW, refer to the current Corporate Plan, available at: www.aihw.gov.au/reports/corporate-publications/summary/summary2

<sup>&</sup>lt;sup>2</sup> Charter of Corporate Governance available at: www.aihw.gov.au/about-us/our-governance/our-charter

In 2025–26, the AIHW will continue to focus on 4 strategic goals (as outlined in the Strategic Directions) and be:

- 1. A trusted leader in health and welfare data and analysis.
- 2. Innovative producers of data sets and analysis.
- 3. A strong strategic partner.
- 4. Recognised for organisational excellence.

The AIHW will also add a fifth goal, to be:

5. Recognised by First Nations people, organisations and communities as a trusted partner and an exemplary public sector organisation.

Elements from the AIHW's Strategic Directions are central to the AIHW's Portfolio Budget Statements, Corporate Plans, Risk Management Frameworks and Annual Reports.

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#### 1.2 Entity resource statement

Table 1.1 shows the total resourcing from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis. Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves.

|  | 2024–25<br>Estimated<br>actual | 2025–26<br>Estimate |
|--|--------------------------------|---------------------|
|  | \$'000                         | \$'000              |
| Opening balance/cash reserves at 1 July  | 103,860                        | 103,760             |
| Funds from Government annual appropriations<br>Ordinary annual services <sup>(a)</sup> |                                |                     |
| Outcome 1  | 36,489                         | 36,547              |
| Other services <sup>(b)</sup><br>Equity injection                                      | _                              |                     |
| Total annual appropriations  | 36,489                         | 36,547              |
| Amounts received from related entities (c)   |                                |                     |
| Amounts from the Portfolio Department  | 47,000                         | 47,000              |
| Amounts from other entities  | 19,000                         | 20,000              |
| Total amounts received from related entities   | 66,000                         | 67,000              |
| Total funds from Government  | 102,489                        | 103,547             |
| Funds from other sources   |                                |                     |
| Interest   | 6,500                          | 5,000               |
| Sale of goods and services   | 9,000                          | 9,000               |
| Other  | 30                             | -                   |
| Total funds from other sources   | 15,530                         | 14,000              |
| Total net resourcing for AIHW  | 221,879                        | 221,307             |
|  | 2024–25                        | 2025–26             |
| Average staffing level (number)  | 560                            | 561                 |

#### Table 1.1: AIHW resource statement – Budget estimates for 2025–26 as at Budget March 2025

All figures are GST exclusive.

The AIHW is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the

(a) Appropriation Bill (No. 1) 2025–2026 and Supply Bill (No. 1) 2025–2026.
 (b) Appropriation Bill (No. 2) 2025–2026 and Supply Bill (No. 2) 2025–2026.
 (c) Funding provided by a Government entity that is not specified within the annual appropriation bills as a payment to the corporate entity.

#### 1.3 Budget measures

Budget measures in Part 1 relating to the AIHW are detailed in the Budget Paper No. 2 and are summarised below.

#### Table 1.2: AIHW 2025–26 Budget measures

| Part 1: Measures announced since the 2024–25 Mid-Year Economic and Fiscal |
|---|
| Outlook (MYEFO)   |

|                                  | Program        | 2024–25<br>\$'000 | 2025–26<br>\$'000 | 2026–27<br>\$'000 | 2027–28<br>\$'000 | 2028–29<br>\$'000 |
|----------------------------------|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Savings from External Labor      | ur - further e | xtension (a)      |                   |                   |                   |                   |
| Australian Institute of Health a | nd Welfare     |                   |                   |                   |                   |                   |
| Departmental payments            | 1.1            | -                 | -                 | -                 | -                 | (280)             |
| Total payments                   |                | -                 | -                 | -                 | -                 | (280)             |

Prepared on a Government Financial Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

<sup>(a)</sup> The AIHW is not the lead entity for this measure. Only the AIHW impacts are shown in this table.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for AIHW can be found at: www.aihw.gov.au/reports/corporate-publications/corporate-plan-2024-25/summary

The most recent Annual Performance Statements can be found at: www.aihw.gov.au/reports/corporate-publications/annual-report-2023-24/contents/summary

#### 2.1 Budgeted expenses and performance for Outcome 1

#### Outcome 1

A robust evidence-base for the health, housing and community sectors, including through developing and disseminating comparable health and welfare information and statistics.

#### Program contributing to Outcome 1

Program 1.1: Develop, Collect, Analyse and Report High Quality National Health and Welfare Information and Statistics for Governments and the Community

#### Linked programs

Other Commonwealth entities that contribute to Outcome 1

Australian Bureau of Statistics (ABS)

**Program 1.1 Australian Bureau of Statistics** 

The Department of Social Services (DSS) has overarching responsibility to deliver the National Disability Data Asset in partnership with the AIHW and the ABS, which are responsible for the development of the data asset and the underlying infrastructure.

Australian Commission on Safety and Quality in Health Care (ACSQHC)<sup>3</sup>

#### Program 1.1: Safety and Quality in Health Care

ACSQHC works closely with the AIHW to measure and analyse information related to safety and quality in health care.

#### Department of Health and Aged Care

#### Program 1.1: Health Research, Coordination and Access

Department Health and Aged Care invests in knowledge and information to develop health policy and legislation. This includes working with the AIHW to develop and publish health statistics and information.

#### **Department of Social Services (DSS)**

**Program 2.1: Families and Communities** 

#### Program 3.2: National Disability Insurance Scheme

#### **Program 4.1: Housing and Homelessness**

DSS collaborates with the AIHW:

- to design, test and establish the National Disability Data Asset
- on the ongoing collection and transparent reporting of agreed data supporting the National Housing and Homelessness Agreement
- on data and reporting on child safety and family, domestic and sexual violence in Australia.

#### Department of the Treasury (Treasury)

#### **Program 1.1: Department of the Treasury**

Treasury works closely with the AIHW to maintain and enhance the Housing Data Dashboard website.

<sup>&</sup>lt;sup>3</sup> Refer to the ACSQHC chapter in these Portfolio Budget Statements (PB Statements) for further information on the work of this entity.

#### Other Commonwealth entities that contribute to Outcome 1

Independent Health and Aged Care Pricing Authority (IHACPA)<sup>4</sup>

**Program 1.1: Development of Pricing Advice and Annual Determinations** 

IHACPA works with national bodies on a range of National Health Reform Agreement related activities, including hospital performance reporting and funding. This includes working with the AIHW to ensure an accurate and consistent approach to the classification of information about hospital activities and expenditures.

#### National Health Funding Body (NHFB)<sup>5</sup>

#### Program 1.1: National Health Funding Pool Administration

NHFB works with national bodies on a range of National Health Reform Agreement related activities, including hospital performance reporting and funding. This includes working with the AIHW to ensure an accurate and consistent approach to the provision of transparent information on Commonwealth, state and territory funding of the health system.

#### National Indigenous Australians Agency (NIAA)

#### **Program 1.6: Evaluation and Research**

NIAA works with the AIHW to maintain, update and enhance reporting against the Aboriginal and Torres Strait Islander Health Performance Framework (HPF).

<sup>&</sup>lt;sup>4</sup> Refer to the IHACPA chapter in these PB Statements for further information on the work of this entity.

Refer to the NHFB chapter in these PB Statements for further information on the work of this entity.

#### Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

#### Table 2.1.1: Budgeted expenses for Outcome 1

|  | 2024–25<br>Estimated<br>actual<br>\$'000 | 2025–26<br>Budget<br>\$'000 | 2026–27<br>Forward<br>estimate<br>\$'000 | 2027–28<br>Forward<br>estimate<br>\$'000 | 2028–29<br>Forward<br>estimate<br>\$'000 |
|--|--|-----------------------------|--|--|--|
| Program 1.1: Develop, Collect, Analyse<br>Information and Statistics for Governm |  |                             |  | alth and We                              | lfare                                    |
| Revenue from Government  |  |                             |  |  |  |
| Ordinary annual services <sup>(a)</sup>  | 36,066                                   | 35,893                      | 36,210                                   | 36,088                                   | 36,214                                   |
| Amounts from related entities  | 47,000                                   | 47,000                      | 47,000                                   | 47,000                                   | 50,000                                   |
| Revenues from independent sources  | 34,530                                   | 34,000                      | 34,500                                   | 35,000                                   | 33,000                                   |
| Operating deficit (surplus)  | 1,000                                    | 710                         | 92                                       | 93                                       | 93                                       |
| Total for Program 1.1  | 118,596                                  | 117,603                     | 117,802                                  | 118,181                                  | 119,307                                  |
| Total expenses for Outcome 1   | 118,596                                  | 117,603                     | 117,802                                  | 118,181                                  | 119,307                                  |
|  | 2024.25                                  | 2025.20                     |  |  |  |

|                                 | 2024–25 | 2025–26 |
|---------------------------------|---------|---------|
| Average staffing level (number) | 560     | 561     |
|                                 |         |         |

<sup>(a)</sup> Appropriation Bill (No. 1) 2025–2026 and Supply Bill (No. 1) 2025–2026.

#### Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan, the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2025–26 Budget measures that have created new programs or materially changed existing programs are provided.

#### Table 2.1.2: Performance measures for Outcome 1

| <b>Outcome 1</b><br>A robust evidence-base for the health, housing and community sectors, including through developing and disseminating comparable health and welfare information and statistics. |   |  |  |  |  |  |  |  |
|--|---|--|--|--|--|--|--|--|
|  | lop, Collect, Analyse and Report High Quality National Health and Welfare atistics for Governments and the Community  |  |  |  |  |  |  |  |
| and community serv<br>information, compre<br>understanding of he   | Publish extensive, policy-relevant health and welfare information to assist consumers, healthcare, housing<br>and community service providers, researchers, and all levels of government. Accurate statistical<br>information, comprehensive data development and high quality analyses support an increased<br>understanding of health and welfare issues. This creates an evidence base that can drive changes in<br>policy and service delivery, directly impacting the health and welfare of all Australians. |  |  |  |  |  |  |  |
| Key Activities   | Our role is to provide meaningful information and statistics for the benefit of the Australian people by:   |  |  |  |  |  |  |  |
|  | • developing, maintaining and promoting statistical information standards for the health and community services, and housing assistance sectors   |  |  |  |  |  |  |  |
|  | <ul> <li>collecting and managing data on health and welfare issues, including from<br/>state, territory and federal government agencies</li> </ul>  |  |  |  |  |  |  |  |
|  | <ul> <li>analysing and releasing a range of health and welfare products (data and<br/>reports) to key policy areas to support better policy and service delivery<br/>decisions</li> </ul>   |  |  |  |  |  |  |  |
| <ul> <li>enhancing data resources with the addition of new health and welfare data<br/>assets to the AIHW's data holdings to fill data gaps in the health and welfare<br/>sectors</li> </ul>       |   |  |  |  |  |  |  |  |
|  | <ul> <li>modernising the presentation and availability of national health and welfare<br/>products to meet the needs of diverse audiences such as state, territory and<br/>federal government agencies, universities, research centres, and non-<br/>government organisations.</li> </ul>   |  |  |  |  |  |  |  |

| Year                            | Performance Measure   | Expected Performance Results  |
|---------------------------------|---|---|
| Current Year<br>2024–25         | Lead the delivery of open and accessible<br>health and welfare data, and provide expert<br>sources of value-added analysis. | Publish Australia's health 2024 on the<br>AIHW website.<br>Plan and prepare Australia's welfare<br>2025.<br>Publish ≥210 health and welfare data<br>products incorporating AIHW expert<br>analysis on the AIHW's website for<br>public access.<br>Enhance data resources with 4 new or<br>significantly enhanced data collections<br>or linkages to fill in identified information<br>gaps.<br>On track   |
| Year                            | Performance Measure   | Planned Performance Results   |
| Budget Year<br>2025–26          | As per 2024–25.   | Present Australia's welfare 2025 to the<br>Minister for Health and Aged Care by<br>31 December 2025 and subsequently<br>publish the report on the AIHW website.<br>Plan and prepare Australia's health 2026<br>and present the report to the Minister for<br>Health and Aged Care by 30 June<br>2026. <sup>6</sup>  |
| Forward<br>Estimates<br>2026–29 | As per 2025–26.   | <ul> <li>2026–27: <ul> <li>Publish Australia's health 2026 on the AIHW website.</li> <li>Plan and prepare Australia's welfare 2027.<sup>7</sup></li> </ul> </li> <li>2027–28: <ul> <li>Present Australia's welfare 2027 to the Minister for Health and Aged Care by 31 December 2027 and subsequently publish the report on the AIHW website.</li> <li>Plan and prepare Australia's health 2028 and present the report to the Minister for Health and Aged Care by 30 June 2028.<sup>8</sup></li> </ul> </li> <li>2028–29: <ul> <li>Publish Australia's health 2028 on the AIHW website.</li> <li>Plan and prepare Australia's welfare 2029.<sup>9</sup></li> </ul> </li> </ul> |

The Planned Performance Results for 2025–26 are currently being reviewed and will be confirmed in the Australian Institute of Health and Welfare Corporate Plan 2025–26. The Planned Performance Results for 2026–29 are currently being reviewed and will be confirmed in the Australian Institute of Health and Welfare Corporate Plan 2025–26. Ibid. 6

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<sup>7</sup> 

<sup>8</sup> 

<sup>9</sup> lbid.

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2025–26 Budget year, including the impact of budget measures and resourcing on financial statements.

#### 3.1 Budgeted financial statements

#### 3.1.1 Differences between entity resourcing and financial statements

This section is not applicable to the AIHW.

#### 3.1.2 Explanatory notes and analysis of budgeted financial statements

#### **Departmental Resources**

#### **Comprehensive Income Statement**

Appropriation revenue from Government will be \$0.1 million higher in 2025–26 than 2024–25.

The AIHW has received approval to budget for a deficit of \$0.7 million in 2025–26 before accounting adjustments required for office leases under AASB16. This deficit will be used to invest in improved ICT and data security.

#### **Balance Sheet**

The AIHW's cash and equity will reduce in order to fund the budgeted deficit, but both will remain at adequate levels.

### 3.2. Budgeted financial statements tables

# Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

|   | 2024–25<br>Estimated | 2025–26<br>Budget | 2026–27<br>Forward | 2027–28<br>Forward | 2028–29<br>Forward |
|---|----------------------|-------------------|--------------------|--------------------|--------------------|
|   | actual<br>\$'000     | \$'000            | estimate<br>\$'000 | estimate<br>\$'000 | estimate<br>\$'000 |
| EXPENSES  |                      |                   |                    |                    |                    |
| Employee benefits   | 82,673               | 83,802            | 85,144             | 85,567             | 87,035             |
| Supplier expenses   | 28,941               | 26,844            | 25,656             | 25,612             | 25,471             |
| Depreciation and amortisation   | 6,745                | 6,757             | 6,732              | 6,732              | 6,531              |
| Interest on RoU   | 237                  | 200               | 270                | 270                | 270                |
| Total expenses  | 118,596              | 117,603           | 117,802            | 118,181            | 119,307            |
| LESS:   |                      |                   |                    |                    |                    |
| OWN-SOURCE INCOME   |                      |                   |                    |                    |                    |
| Revenue   |                      |                   |                    |                    |                    |
| Sale of goods and rendering of  |                      |                   |                    |                    |                    |
| services  | 75,000               | 76,000            | 77,000             | 78,000             | 79,000             |
| Interest  | 6,500                | 5,000             | 4,500              | 4,000              | 4,000              |
| Other revenue   | 30                   | -                 | -                  | -                  | -                  |
| Total revenue   | 81,530               | 81,000            | 81,500             | 82,000             | 83,000             |
| Gains   |                      |                   |                    |                    |                    |
| Other   | -                    | -                 | -                  | -                  | -                  |
| Total gains   | -                    | -                 | -                  | -                  | -                  |
| Total own-source income   | 81,530               | 81,000            | 81,500             | 82,000             | 83,000             |
| Net cost of (contribution by) services  | 37,066               | 36,603            | 36,302             | 36,181             | 36,307             |
| Revenue from Government   | 36,489               | 36,547            | 37,118             | 37,234             | 37,564             |
| Surplus (deficit)   | (577)                | (56)              | 816                | 1,053              | 1,257              |
| Surplus (deficit) attributable to the<br>Australian Government                    | (577)                | (56)              | 816                | 1,053              | 1,257              |
| OTHER COMPREHENSIVE INCOME  |                      |                   |                    |                    |                    |
| Changes in asset revaluation<br>reserves  | -                    | -                 | -                  | -                  | -                  |
| Total other comprehensive<br>income (loss)  |                      | -                 | -                  | -                  |                    |
| Total comprehensive income (loss)<br>attributable to the Australian<br>Government | (577)                | (56)              | 816                | 1,053              | 1,257              |

## Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued) Note: Impact of net cash appropriation arrangements

|   | 2024–25<br>\$'000 | 2025–26<br>\$'000 | 2026–27<br>\$'000 | 2027–28<br>\$'000 | 2028–29<br>\$'000 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|
| Total comprehensive income (loss)<br>attributable to the Australian<br>Government | (577)             | (56)              | 816               | 1,053             | 1,257             |
| plus: depreciation/amortisation<br>expenses for RoU assets                        | 4,945             | 4,957             | 4,932             | 4,932             | 4,932             |
| less: lease principal repayments  | (5,368)           | (5,608)           | (5,748)           | (5,985)           | (6,189)           |
| Total comprehensive income (loss) attributable to the agency                      | (1,000)           | (707)             | -                 | -                 | -                 |

Prepared on Australian Accounting Standards basis.

RoU = Right-of-Use asset

| V                                  |                      | ,                 |                    | /                  |                    |
|------------------------------------|----------------------|-------------------|--------------------|--------------------|--------------------|
|                                    | 2024–25<br>Estimated | 2025–26<br>Budget | 2026–27<br>Forward | 2027–28<br>Forward | 2028–29<br>Forward |
|                                    | actual<br>\$'000     | \$'000            | estimate<br>\$'000 | estimate<br>\$'000 | estimate<br>\$'000 |
| ASSETS                             |                      |                   |                    |                    |                    |
| Financial assets                   |                      |                   |                    |                    |                    |
| Cash and cash equivalents          | 103,760              | 102,256           | 102,945            | 103,621            | 103,621            |
| Trade and other receivables        | 14,193               | 14,190            | 14,101             | 14,100             | 14,100             |
| Total financial assets             | 117,953              | 116,446           | 117,046            | 117,721            | 117,721            |
| Non-financial assets               |                      |                   |                    |                    |                    |
| Land and buildings                 | 22,566               | 16,954            | 11,367             | 5,780              | 15,720             |
| Property, plant and equipment      | 2,013                | 2,013             | 2,013              | 2,013              | 2,013              |
| Computer software                  | 1,183                | 983               | 983                | 983                | 983                |
| Other                              | 3,837                | 3,837             | 3,837              | 3,837              | 3,837              |
| Total non-financial assets         | 29,599               | 23,787            | 18,200             | 12,613             | 22,553             |
| Total assets                       | 147,552              | 140,233           | 135,246            | 130,334            | 140,274            |
| LIABILITIES                        |                      |                   |                    |                    |                    |
| Payables                           |                      |                   |                    |                    |                    |
| Suppliers                          | 2,730                | 1,075             | 928                | 947                | 313                |
| Other payables                     | 1,581                | 1,581             | 1,581              | 1,581              | 1,581              |
| Unearned revenue                   | 66,249               | 66,249            | 66,249             | 66,249             | 66,249             |
| Total payables                     | 70,560               | 68,905            | 68,758             | 68,777             | 68,143             |
| Interest bearing liabilities       |                      |                   |                    |                    |                    |
| Leases                             | 19,627               | 14,016            | 8,268              | 2,191              | 11,235             |
| Total interest bearing liabilities | 19,627               | 14,016            | 8,268              | 2,191              | 11,235             |
| Provisions                         |                      |                   |                    |                    |                    |
| Employees                          | 20,381               | 20,381            | 20,381             | 20,381             | 20,381             |
| Other provisions                   | 993                  | 993               | 993                | 993                | 993                |
| Total provisions                   | 21,374               | 21,374            | 21,374             | 21,374             | 21,374             |
| Total liabilities                  | 111,561              | 104,295           | 98,400             | 92,342             | 100,752            |
| Net assets                         | 35,991               | 35,938            | 36,846             | 37,992             | 39,522             |
| EQUITY                             |                      |                   |                    |                    |                    |
| Contributed equity                 | 31,824               | 31,824            | 31,824             | 31,824             | 31,824             |
| Reserves                           | 1,577                | 1,577             | 1,577              | 1,577              | 1,577              |
| Retained surpluses (accumulated    | *                    | ,                 | ,                  | *                  |                    |
| deficits)                          | 2,590                | 2,537             | 3,445              | 4,591              | 6,121              |
| Total equity                       | 35,991               | 35,938            | 36,846             | 37,992             | 39,522             |

| Table 3.2: Budget | ed departmenta | balance sheet | (as at 30 June) |
|-------------------|----------------|---------------|-----------------|
|                   |                |               |                 |

Prepared on Australian Accounting Standards basis.

|   | Retained<br>earnings | Asset<br>revaluation | Contributed<br>equity/ | Total<br>equity |
|---|----------------------|----------------------|------------------------|-----------------|
|   | \$'000               | reserve<br>\$'000    | capital<br>\$'000      | \$'000          |
| Opening balance as at 1 July 2025               |                      |                      |                        |                 |
| Balance carried forward from<br>previous period | 2,590                | 1,577                | 31,824                 | 35,991          |
| Surplus (deficit) for the period                | (53)                 | -                    | -                      | (53)            |
| Appropriation (equity injection)                | -                    | _                    | _                      | -               |
| Estimated closing balance as at 30<br>June 2026 | 2,537                | 1,577                | 31,824                 | 35,938          |

# Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2025–26)

Prepared on Australian Accounting Standards basis.

#### Budget 2025-26 | Portfolio Budget Statements

|   | 2024–25<br>Estimated | 2025–26<br>Budget | 2026–27<br>Forward | 2027–28<br>Forward | 2028–29<br>Forward |
|---|----------------------|-------------------|--------------------|--------------------|--------------------|
|   | actual               | Duuget            | estimate           | estimate           | estimate           |
|   | \$'000               | \$'000            | \$'000             | \$'000             | \$'000             |
| OPERATING ACTIVITIES  |                      |                   |                    |                    |                    |
| Cash received   |                      |                   |                    |                    |                    |
| Goods and services  | 75,000               | 76,000            | 77,000             | 78,000             | 79,000             |
| Appropriations  | 36,489               | 36,547            | 37,118             | 37,234             | 37,564             |
| Interest  | 6,500                | 5,000             | 4,500              | 4,000              | 4,000              |
| Net GST received  | -                    | -                 | -                  | -                  | -                  |
| Other cash received   | 30                   | -                 | -                  | -                  | -                  |
| Total cash received   | 118,019              | 117,547           | 118,618            | 119,234            | 120,564            |
| Cash used   |                      |                   |                    |                    |                    |
| Employees   | 82,673               | 83,802            | 85,144             | 85,567             | 87,035             |
| Interest payments on lease liability                                  | 237                  | 200               | 270                | 270                | 270                |
| Suppliers   | 27,396               | 28,496            | 25,619             | 25,499             | 25,832             |
| Net GST paid  | -                    | -                 | -                  | -                  | -                  |
| Total cash used   | 110,306              | 112,498           | 111,033            | 111,336            | 113,137            |
| Net cash from (or used by) operating                                  |                      |                   |                    |                    |                    |
| activities  | 7,713                | 5,049             | 7,585              | 7,898              | 7,427              |
| INVESTING ACTIVITIES  |                      |                   |                    |                    |                    |
| Cash used   |                      |                   |                    |                    |                    |
| Purchase of property, plant and                                       |                      |                   |                    |                    |                    |
| equipment and intangibles   | 2,445                | 945               | 1,145              | 1,145              | 1,145              |
| Total cash used   | 2,445                | 945               | 1,145              | 1,145              | 1,145              |
| Net cash from (or used by) investing<br>activities                    | (2,445)              | (945)             | (1,145)            | (1,145)            | (1,145)            |
| FINANCING ACTIVITIES  |                      |                   |                    |                    |                    |
| Cash received   |                      |                   |                    |                    |                    |
| Contributed equity  | -                    | -                 | -                  | -                  | -                  |
| Total cash received   |                      | -                 | -                  | -                  | -                  |
| Cash used   |                      |                   |                    |                    |                    |
| Lease principal repayments  | 5,368                | 5,608             | 5,748              | 5,985              | 6,189              |
| Total cash used   | 5,368                | 5,608             | 5,748              | 5,985              | 6,189              |
| Net cash from (or used by) financing                                  |                      | ,                 | ,                  | ,                  | · · ·              |
| activities  | (5,368)              | (5,608)           | (5,748)            | (5,985)            | (6,189)            |
| Net increase (or decrease) in cash                                    |                      |                   |                    |                    |                    |
| held  | (100)                | (1,504)           | 692                | 768                | 93                 |
| Cash and cash equivalents at the<br>beginning of the reporting period | 103,860              | 103,760           | 102,253            | 102,853            | 103,528            |
| Cash and cash equivalents at the end<br>of the reporting period       | 103,760              | 102,256           | 102,945            | 103,621            | 103,621            |

# Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

Prepared on Australian Accounting Standards basis.

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|   | 2024–25<br>Estimated<br>actual<br>\$'000 | 2025–26<br>Budget<br>\$'000 | 2026–27<br>Forward<br>estimate<br>\$'000 | 2027–28<br>Forward<br>estimate<br>\$'000 | 2028–29<br>Forward<br>estimate<br>\$'000 |
|---|--|-----------------------------|--|--|--|
| CAPITAL APPROPRIATIONS  |  |                             | • • • •                                  |  |  |
| Equity injections - Bill 2  | -  | -                           | -  | -  | -  |
| Total capital appropriations  | -  | -                           | -  | -  | -  |
| Total new capital appropriations<br>represented by:                         |  |                             |  |  |  |
| Purchase of non-financial assets  | -  | -                           | -  | -  | -  |
| Total items   | -  | -                           | -  | -  | -  |
| PURCHASE OF NON-FINANCIAL<br>ASSETS   |  |                             |  |  |  |
| Funded by capital appropriations<br>- equity injection <sup>(a)</sup>       | -  | -                           | -  | -  | -  |
| Funded internally from departmental resources                               | 2,445                                    | 945                         | 1,145                                    | 1,145                                    | 1,145                                    |
| Total acquisitions of<br>non-financial assets                               | 2,445                                    | 945                         | 1,145                                    | 1,145                                    | 1,145                                    |
| RECONCILIATION OF CASH USED<br>TO ACQUIRE ASSETS TO ASSET<br>MOVEMENT TABLE |  |                             |  |  |  |
| Total purchases   | 2,445                                    | 945                         | 1,145                                    | 1,145                                    | 1,145                                    |
| Total cash used to acquire asset  | 2,445                                    | 945                         | 1,145                                    | 1,145                                    | 1,145                                    |

#### Table 3.5: Departmental capital budget statement (for the period ended 30 June)

Prepared on Australian Accounting Standards basis.

<sup>(a)</sup> Includes current Appropriation Bill (No. 2), Supply Bill (No. 2) and prior Appropriation Act (No. 2/4/6) appropriations

| Table 3.6: Statement of de | partmental asset movements | (Budget | year 2025–26) |
|----------------------------|----------------------------|---------|---------------|
|----------------------------|----------------------------|---------|---------------|

|  | Buildings | Property,<br>plant and<br>equipment | Intangibles | Total    |
|--|-----------|-------------------------------------|-------------|----------|
|  | \$'000    | \$'000                              | \$'000      | \$'000   |
| As at 1 July 2025  |           |                                     |             |          |
| Gross book value   | 9,847     | 9,808                               | 3,118       | 22,773   |
| Gross book value - RoU   | 46,034    | -                                   | -           | 46,034   |
| Accumulated depreciation/amortisation<br>and impairment<br>Accumulated depreciation/amortisation | (5,652)   | (7,795)                             | (1,935)     | (15,382) |
| and impairment - RoU   | (27,663)  | -                                   | -           | (27,663) |
| Opening net book balance   | 22,566    | 2,013                               | 1,183       | 25,762   |
| CAPITAL ASSET ADDITIONS<br>Estimated expenditure on new or<br>replacement assets                 |           |                                     |             |          |
| By purchase - appropriation equity   | -         | -                                   | -           | -        |
| By purchase - internal resources   | -         | 945                                 | -           | 945      |
| By purchase - RoU  | -         | -                                   | -           | -        |
| Total additions  | -         | 945                                 | -           | 945      |
| Other movements  |           |                                     |             |          |
| Depreciation/amortisation expense  | (643)     | (945)                               | (200)       | (1,788)  |
| Depreciation/amortisation expense - RoU  | (4,969)   | -                                   | -           | (4,969)  |
| Total other movements  | (5,612)   | (945)                               | (200)       | (6,757)  |
| As at 30 June 2026   |           |                                     |             |          |
| Gross book value   | 9,847     | 10,753                              | 3,118       | 23,718   |
| Gross book value - RoU   | 46,034    | -                                   | -           | 46,034   |
| Accumulated depreciation/amortisation<br>and impairment  | (6,295)   | (8,740)                             | (2,135)     | (17,170) |
| Accumulated depreciation/amortisation<br>and impairment - RoU                                    | (32,632)  | -                                   | -           | (32,632) |
| Closing net book balance   | 16,954    | 2,013                               | 983         | 19,950   |

Prepared on Australian Accounting Standards basis.

RoU = Right-of-Use asset