

# **Australian Digital Health Agency**

## **Entity resources and planned performance**



# Australian Digital Health Agency

<b>Section 1: Entity overview and resources</b> .....	<b>172</b>
1.1 Strategic direction statement.....	172
1.2 Entity resource statement.....	174
1.3 Budget measures.....	176
<b>Section 2: Outcomes and planned performance</b> .....	<b>177</b>
2.1 Budgeted expenses and performance for Outcome 1.....	177
<b>Section 3: Budgeted financial statements</b> .....	<b>184</b>
3.1 Budgeted financial statements .....	184
3.2. Budgeted financial statements tables.....	185

# Australian Digital Health Agency

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement<sup>1</sup>

As the steward for digital enablement of Australia’s health system, the Australian Digital Health Agency (the Agency) takes a lead role in catalysing and delivering end to end connected healthcare that supports consumers and their care teams to access the information needed for better health outcomes.

The Agency is guided by the National Digital Health Strategy 2023–2028, which sets the agenda for digital health adoption and transformation across Australia. The vision of the strategy is ‘an inclusive, sustainable and healthier future for all Australians through a connected and digitally enabled health system’. The Agency continues to drive progress towards achieving the key health system outcomes identified in the strategy, supporting healthcare that is: digitally enabled, person-centred, inclusive and data-driven. Regulatory changes to allow more healthcare providers to share information with My Health Record, and recent amendments to the *My Health Records Act 2012* that provide a framework for mandating certain information to be shared with My Health Record, will help drive information sharing, ensuring Australian consumers and their care teams have access to the information they need to support a more person-centred health journey. The Agency’s work is underpinned by the Clinical Governance Framework for Digital Health and its five principles. Through application of these principles, the Agency ensures that a clinical lens is applied to all of our work with the specific aim of ensuring our products and services contribute to improving health outcomes for Australians.

The Agency partners with healthcare professionals, consumers, industry, the community sector and governments to co-design and deliver scalable digital health products and services that are safe, secure, and trusted, to meet the growing demand for modern, connected healthcare.

Used effectively, clinical and consumer driven digital health information technology can help save lives, improve health and wellbeing and support a sustainable health system that delivers safe, high quality health services. The Agency’s 2025–26 priorities include:

- Support the Australian Government and health sector leaders with ongoing implementation of reforms to modernise and digitally enable primary care, reduce the administrative burden on health professionals and improve health outcomes for all Australians.

---

<sup>1</sup> For more information about the strategic direction of the Australian Digital Health Agency, refer to the current Corporate Plan, available at: [www.digitalhealth.gov.au/about-the-agency/corporate-plan](http://www.digitalhealth.gov.au/about-the-agency/corporate-plan)

- Continue to transform the digital health ecosystem through delivery of the National Digital Health Infrastructure Modernisation Program, facilitating secure, interoperable exchange of health information.
- Continue modernising the My Health Record system, transforming the system to a data rich clinical platform that can be integrated into clinical workflows, supporting greater connectivity and driving near real-time information sharing across care settings.
- Work with healthcare providers, organisations and software developers across the care continuum to establish connections and increase the sharing and use of clinical content in My Health Record, including the Allied Health sector to connect the broader care team.
- Continue to drive a future focused cyber security posture across the health sector that enables digital health innovation while ensuring the security of digital health services and sensitive personal information.
- Enable consumers to take control of their health journeys with convenient, coordinated and connected access to health information where and when they need it, including through My Health Record.
- Continue to leverage digital technologies and initiatives to drive medicines safety, including electronic prescribing and Real Time Prescription Monitoring.
- In collaboration with standards organisations health services and government partners, develop and drive the adoption of standards and clinical terminology under the auspices of the *National Healthcare Interoperability Plan 2023-2028*.
- Uplift conformance requirements to ensure that digital health systems that connect to National Infrastructure do so in the most clinically safe and secure manner.
- Support rural, remote and First Nations communities to connect to their health information and make it available to their healthcare providers.
- Continue work to ensure aged care residents and their carers have access to their health information, including to support their transfer to hospital care settings.

The functions and governance of the Agency are set out in the Public Governance, Performance and Accountability (Establishing the Australian Digital Health Agency) Rule 2016. The Agency is a corporate Commonwealth entity under the *Public Governance, Performance and Accountability Act 2013*.

## **1.2 Entity resource statement**

Table 1.1 shows the total resourcing from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis. Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves.

**Table 1.1: Australian Digital Health Agency resource statement – Budget estimates for 2025–26 as at Budget March 2025**

	2024–25 Estimated actual \$'000	2025–26 Estimate \$'000
<b>Opening balance/cash reserves at 1 July</b>	130,347	129,040
<b>Funds from Government</b>		
<b>Annual appropriations</b>		
Ordinary annual services <sup>(a)</sup>		
Outcome 1	286,896	302,513
Other services <sup>(b)</sup>		
Equity injection	45,773	18,240
<b>Total annual appropriations</b>	<b>332,669</b>	<b>320,753</b>
<b>Amounts received from related entities <sup>(c)</sup></b>		
Amounts from the Portfolio Department	-	-
Amounts from other entities	-	-
<b>Total amounts received from related entities</b>	<b>-</b>	<b>-</b>
<b>Total funds from Government</b>	<b>332,669</b>	<b>320,753</b>
<b>Funds from other sources</b>		
Interest	-	5,000
Rental income	-	-
Sale of goods and services	-	-
Other	32,250	32,250
<b>Total funds from other sources</b>	<b>32,250</b>	<b>37,250</b>
<b>Total net resourcing for Australian Digital Health Agency</b>	<b>495,266</b>	<b>487,043</b>
	<b>2024–25</b>	<b>2025–26</b>
<b>Average staffing level (number)</b>	561	524

All figures are GST exclusive.

<sup>(a)</sup> Appropriation Bill (No. 1) 2025–2026 and Supply Bill (No. 1) 2025–2026

<sup>(b)</sup> Appropriation Bill (No. 2) 2025–2026 and Supply Bill (No. 2) 2025–2026.

<sup>(c)</sup> Funding provided by a Government entity that is not specified within the annual appropriation bills as a payment to the corporate entity.

### 1.3 Budget measures

Budget measures in Part 1 relating to the Australian Digital Health Agency are detailed in the Budget Paper No. 2 and are summarised below.

**Table 1.2: Australian Digital Health Agency 2025–26 Budget measures**

**Part 1: Measures announced since the 2024–25 Mid-Year Economic and Fiscal Outlook (MYEFO)**

Program	2024–25 \$'000	2025–26 \$'000	2026–27 \$'000	2027–28 \$'000	2028–29 \$'000
<b>Improving Access to Medicines and Pharmacy Programs <sup>(a)</sup></b>					
Australian Digital Health Agency					
Departmental payments	1.1	-	2,416	-	-
<b>Total payments</b>		-	<b>2,416</b>	-	-
<b>Savings from External Labour – further extension <sup>(a)</sup></b>					
Australian Digital Health Agency					
Departmental payments	1.1	-	-	-	(2,401)
<b>Total payments</b>		-	-	-	<b>(2,401)</b>
<b>Strengthening Medicare <sup>(a)</sup></b>					
Australian Digital Health Agency					
Departmental payments	1.1	-	206,221	-	-
Departmental capital payments		-	11,979	-	-
<b>Total payments</b>		-	<b>218,200</b>	-	-

Prepared on a Government Financial Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

<sup>(a)</sup> The Australian Digital Health Agency is not the lead entity for this measure. The Australian Digital Health Agency impacts only are shown in this table.



## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the Australian Digital Health Agency can be found at: [www.digitalhealth.gov.au/about-the-agency/corporate-plan](http://www.digitalhealth.gov.au/about-the-agency/corporate-plan)

The most recent Annual Performance Statements can be found at: [www.digitalhealth.gov.au/about-us/annual-reports](http://www.digitalhealth.gov.au/about-us/annual-reports)

### 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1**

To deliver national digital healthcare systems to enable and support improvement in health outcomes for Australians.

**Program contributing to Outcome 1**

**Program 1.1: Digital Health**

**Linked programs**

<b>Other Commonwealth entities that contribute to Outcome 1</b>
<b>Department of Health and Aged Care</b>
<b>Program 1.1: Health Research, Coordination and Access</b> The Department of Health and Aged Care has policy responsibility for improving health outcomes for Australians through digital health systems.
<b>Services Australia</b>
<b>Program 1.2: Services to the Community - Health</b> Services Australia supports the operation of the My Health Record system.

*Budgeted expenses for Outcome 1*

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2024–25 Estimated actual \$'000	2025–26 Budget \$'000	2026–27 Forward estimate \$'000	2027–28 Forward estimate \$'000	2028–29 Forward estimate \$'000
<b>Program 1.1: Digital Health</b>					
Revenue from Government					
Ordinary annual services	286,976	302,797	89,567	76,736	77,395
Amounts from related entities	-	-	-	-	-
Revenues from independent sources	32,250	37,250	32,250	-	-
Expenses not requiring appropriation in the Budget year <sup>(a)</sup>	-	-	-	-	-
Operating deficit (surplus) <sup>(b)</sup>	42,138	43,794	37,948	30,085	19,159
<b>Total for Program 1.1</b>	<b>361,364</b>	<b>383,841</b>	<b>159,765</b>	<b>106,821</b>	<b>96,554</b>
<b>Total expenses for Outcome 1</b>	<b>361,364</b>	<b>383,841</b>	<b>159,765</b>	<b>106,821</b>	<b>96,554</b>

	2024–25	2025–26
<b>Average staffing level (number)</b>	561	524

<sup>(a)</sup> Expenses not requiring appropriation in the Budget year are made up of net assets received free of charge.  
<sup>(b)</sup> Deficit in 2024–2025 to 2028–2029 relates to depreciation and amortisation. Depreciation and amortisation has no impact on underlying cash.

## Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan, the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2025–26 Budget measures that have created new programs or materially changed existing programs are provided.

**Table 2.1.2: Performance measures for Outcome 1**

<b>Outcome 1</b>	
To deliver national digital healthcare systems to enable and support improvement in health outcomes for Australians.	
<b>Program 1.1: Digital Health</b>	
In collaboration with consumers, healthcare providers and the health industry, deliver an effective national digital health capability that will achieve significant improvements in the quality and delivery of health care, and increased efficiency of the Australian health system.	
<b>Key Activities</b>	<ul style="list-style-type: none"> <li>• <b>Drive information sharing</b> – drive use and uptake of national digital health products and services, including My Health Record, to improve sharing of information at the point of care and health outcomes for Australians underpinned by a strong clinical governance focus.</li> <li>• <b>Catalyse digitally connected healthcare</b> – facilitate interoperability of the systems used by healthcare providers to improve the visibility and availability of health information to inform providers and support better health outcomes for Australians.</li> <li>• <b>Deliver national digital health infrastructure</b> – continue to transform national infrastructure and move to a contemporary, structured data-rich ecosystem capable of connecting systems across settings and supporting real-time access to information for the patient and the broader care team anywhere, anytime.</li> </ul>

Program 1.1: Digital Health		
Year	Performance Measure	Expected Performance Results
Current Year 2024–25	Infrastructure solutions and initiatives provide access to and promote adoption of secure digital health services.	<p>Increased use of strategically significant Agency products:</p> <ul style="list-style-type: none"> <li>- 10% increase in consumer use of My Health Record</li> <li>- 15% increase in provider use of My Health Record</li> <li>- 300,000 onboarded users to my health app (with marketing campaign)</li> <li>- 5,000 clinics and 50 partner services onboarded to Provider Connect Australia</li> <li>- 20% increase in Electronic Prescribing.</li> </ul> <p><b>On track</b></p> <p>Agency products for consumers meeting or exceeding the planned availability target of 99.9%:</p> <ul style="list-style-type: none"> <li>- National Consumer Portal</li> <li>- my health app.</li> </ul> <p><b>On track</b></p> <p>Achieve a 'positive' evaluation (&gt;0.8) of user experience of the My Health Record web portal, my health app and Electronic Prescribing as measured by methodology established in 2022–23.</p> <p><b>On track</b></p> <p>20,000 participants in digital health literacy and awareness related education events and training courses.</p> <p><b>Achieved</b></p> <p>Improved digital health security awareness in the digital health sector through:</p> <ul style="list-style-type: none"> <li>- 1,300 participants in digital health security awareness webinars</li> <li>- training of 60 Cyber Champions</li> <li>- 1,000 new enrolments in the Digital Health Security Awareness eLearning course.</li> </ul> <p><b>On track</b></p> <p>Deliver and publish an annual clinical governance performance report, designed to monitor and improve clinical governance support for national digital health projects and programs.</p> <p><b>On track</b></p>

<b>Program 1.1: Digital Health (continued)</b>		
<b>Year</b>	<b>Performance Measure</b>	<b>Planned Performance Results</b>
Budget Year 2025–26	<i>Digital health products and services are adopted and used.</i>	<p>20% increase in pathology and diagnostic imaging reports shared with My Health Record.</p> <p>Increased use of key digital services:</p> <ul style="list-style-type: none"> <li>- 20% annual increase in consumer use of My Health Record</li> <li>- 15% annual increase in provider use of My Health Record</li> <li>- 25% annual increase of my health app downloads</li> <li>- 25% of total PBS prescriptions are electronically prescribed.</li> </ul> <p>Achieve a 'positive' evaluation (&gt;0.8) of user experience of my health app.</p>
Forward Estimates 2026–29	As per 2025–26.	As per 2025–26.

Program 1.1: Digital Health		
Year	Performance Measure	Expected Performance Results
Current Year 2024–25	Digital health interoperability available to healthcare providers and consumers that improves how people use digital health care information.	80% of residential aged care facilities registered to My Health Record. <b>At risk</b> 10% increase in meaningful use annually compared to prior year. <b>On track</b> Undertake an interoperability survey in key healthcare settings and compare progress since the baseline survey undertaken in 2022. <b>On track</b>
Year	Performance Measure	Planned Performance Results
Budget Year 2025–26	<i>Digital health products and services are safe, secure and connected.</i>	Publish an annual Clinical Governance Performance Report. Establish a standards microsite and online forum to support the uptake of global digital health standards across the health sector. Develop a case study through the refresh of two conformance assessment schemes to support health sector connection to national infrastructure. 10% increase in participation in cyber security awareness activities conducted by the Agency across the health sector through and for Australian Healthcare consumers.
Forward Estimates 2026–29	As per 2025–26.	As per 2025–26.

<b>Program 1.1: Digital Health</b>		
<b>Year</b>	<b>Performance Measure</b>	<b>Expected Performance Results</b>
Current Year 2024–25	Ensure digital health services, systems and products are sustainable and cost effective.	Maintained 2022–23 partnership value index. <b>On track</b> Conducted a 10% increase in train the trainer sessions and capacity building workshops compared to prior year, with a 90% approval rating. <b>At risk</b>
<b>Year</b>	<b>Performance Measure</b>	<b>Planned Performance Results</b>
Budget Year 2025–26	<i>Digital health infrastructure supports healthcare.</i>	Agency products and services meet or exceed the planned availability target of 99.9%: <ul style="list-style-type: none"> <li>- National Consumer Portal</li> <li>- National Provider Portal</li> <li>- My health app</li> </ul> Report on the Agency's National Infrastructure strategic partners contractual relationships through the Partnership Value Index.
Forward Estimates 2026–29	As per 2025–26.	As per 2025–26.
Material changes to Program 1.1 resulting from 2025–26 Budget Measures: Nil		

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2025–26 Budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Differences between entity resourcing and financial statements**

This section is not applicable to the Agency.

#### **3.1.2 Explanatory notes and analysis of budgeted financial statements**

##### **Departmental Resources**

##### **Comprehensive Income Statement**

Resourcing includes funding for the delivery of the Agency's program, as well as the associated agency management costs. The Agency is jointly funded by the state and territory governments.

The Government has approved operating deficits for the Agency in 2025–26 to 2028–29. The deficits relate to depreciation and amortisation which has no impact on underlying cash.

##### **Balance Sheet**

The Agency has provided for expenditure on My Health Record in 2025–26. Sufficient accumulated funds are maintained to meet employee entitlements and other liabilities.



**3.2. Budgeted financial statements tables****Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2024–25 Estimated actual \$'000	2025–26 Budget \$'000	2026–27 Forward estimate \$'000	2027–28 Forward estimate \$'000	2028–29 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	83,287	92,845	37,425	31,584	31,588
Supplier expenses	235,509	246,562	83,359	44,618	45,797
Depreciation and amortisation	42,218	44,078	38,350	30,146	18,864
Interest on RoU	350	356	631	473	305
<b>Total expenses</b>	<b>361,364</b>	<b>383,841</b>	<b>159,765</b>	<b>106,821</b>	<b>96,554</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Revenue</b>					
Interest	-	5,000	-	-	-
Other revenue	32,250	32,250	32,250	-	-
<b>Total revenue</b>	<b>32,250</b>	<b>37,250</b>	<b>32,250</b>	<b>-</b>	<b>-</b>
<b>Gains</b>					
Other	-	-	-	-	-
<b>Total gains</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-source income</b>	<b>32,250</b>	<b>37,250</b>	<b>32,250</b>	<b>-</b>	<b>-</b>
<b>Net cost of (contribution by) services</b>	<b>329,114</b>	<b>346,591</b>	<b>127,515</b>	<b>106,821</b>	<b>96,554</b>
Revenue from Government	286,896	302,513	89,165	76,675	77,690
<b>Surplus (deficit)</b>	<b>(42,218)</b>	<b>(44,078)</b>	<b>(38,350)</b>	<b>(30,146)</b>	<b>(18,864)</b>
<b>Surplus (deficit) attributable to the Australian Government</b>	<b>(42,218)</b>	<b>(44,078)</b>	<b>(38,350)</b>	<b>(30,146)</b>	<b>(18,864)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Changes in asset revaluation reserves	-	-	-	-	-
<b>Total other comprehensive income (loss)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income (loss) attributable to the Australian Government <sup>(a)</sup></b>	<b>(42,218)</b>	<b>(44,078)</b>	<b>(38,350)</b>	<b>(30,146)</b>	<b>(18,864)</b>

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)**

**Note: Impact of net cash appropriation arrangements**

	2024–25 Estimated actual \$'000	2025–26 Budget \$'000	2026–27 Forward estimate \$'000	2027–28 Forward estimate \$'000	2028–29 Forward estimate \$'000
<b>Total comprehensive income (loss) attributable to the Australian Government</b>	<b>(42,218)</b>	<b>(44,078)</b>	<b>(38,350)</b>	<b>(30,146)</b>	<b>(18,864)</b>
plus: depreciation/amortisation expenses for RoU assets	3,855	3,160	4,694	4,187	4,187
less: lease principal repayments	(3,775)	(2,876)	(4,292)	(4,126)	(4,482)
<b>Total comprehensive income (loss) attributable to the agency</b>	<b>(42,138)</b>	<b>(43,794)</b>	<b>(37,948)</b>	<b>(30,085)</b>	<b>(19,159)</b>

Prepared on Australian Accounting Standards basis.

RoU = Right-of-Use asset

<sup>(a)</sup> Applies leases under AASB 16 - Leases.

**Table 3.2: Budgeted departmental balance sheet (as at 30 June)**

	2024–25 Estimated actual \$'000	2025–26 Budget \$'000	2026–27 Forward estimate \$'000	2027–28 Forward estimate \$'000	2028–29 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	129,040	115,379	111,087	106,961	102,479
Trade and other receivables	7,823	7,823	7,823	7,823	7,823
<b>Total financial assets</b>	<b>136,863</b>	<b>123,202</b>	<b>118,910</b>	<b>114,784</b>	<b>110,302</b>
<b>Non-financial assets</b>					
Land and buildings	14,921	9,450	13,620	8,114	2,447
Property, plant and equipment	5,591	5,829	4,714	2,885	94
Intangibles	64,876	55,056	29,955	9,381	1,241
Other	9,727	9,727	9,727	9,727	9,727
<b>Total non-financial assets</b>	<b>95,115</b>	<b>80,062</b>	<b>58,016</b>	<b>30,107</b>	<b>13,509</b>
<b>Total assets</b>	<b>231,978</b>	<b>203,264</b>	<b>176,926</b>	<b>144,891</b>	<b>123,811</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	34,183	34,183	34,183	34,183	34,183
Other payables	4,938	4,938	4,938	4,938	4,938
<b>Total payables</b>	<b>39,121</b>	<b>39,121</b>	<b>39,121</b>	<b>39,121</b>	<b>39,121</b>
<b>Interest bearing liabilities</b>					
Leases	10,740	7,864	14,237	10,111	5,629
<b>Total interest bearing liabilities</b>	<b>10,740</b>	<b>7,864</b>	<b>14,237</b>	<b>10,111</b>	<b>5,629</b>
<b>Provisions</b>					
Employees	12,991	12,991	12,991	12,991	12,991
Other provisions	540	540	540	540	540
<b>Total provisions</b>	<b>13,531</b>	<b>13,531</b>	<b>13,531</b>	<b>13,531</b>	<b>13,531</b>
<b>Total liabilities</b>	<b>63,392</b>	<b>60,516</b>	<b>66,889</b>	<b>62,763</b>	<b>58,281</b>
<b>Net assets</b>	<b>168,586</b>	<b>142,748</b>	<b>110,037</b>	<b>82,128</b>	<b>65,530</b>
<b>EQUITY <sup>(a)</sup></b>					
Contributed equity	305,881	324,121	329,760	331,997	334,263
Reserves	15,812	15,812	15,812	15,812	15,812
Retained surpluses or (accumulated deficits)	(153,107)	(197,185)	(235,535)	(265,681)	(284,545)
<b>Total equity</b>	<b>168,586</b>	<b>142,748</b>	<b>110,037</b>	<b>82,128</b>	<b>65,530</b>

Prepared on Australian Accounting Standards basis.

<sup>(a)</sup> Equity is the residual interest in assets after the deduction of liabilities.

**Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2025–26)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Other reserves \$'000	Contributed equity/ capital \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2025</b>					
Balance carried forward from previous period	(153,107)	1,912	13,900	305,881	<b>168,586</b>
Surplus (deficit) for the period	(44,078)	-	-	-	<b>(44,078)</b>
Appropriation (equity injection)	-	-	-	18,240	<b>18,240</b>
<b>Estimated closing balance as at 30 June 2026</b>	<b>(197,185)</b>	<b>1,912</b>	<b>13,900</b>	<b>324,121</b>	<b>142,748</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)**

	2024–25 Estimated actual \$'000	2025–26 Budget \$'000	2026–27 Forward estimate \$'000	2027–28 Forward estimate \$'000	2028–29 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	286,896	302,513	89,165	76,675	77,690
Other cash received	32,250	32,250	32,250	-	-
Interest	-	5,000	-	-	-
<b>Total cash received</b>	<b>319,146</b>	<b>339,763</b>	<b>121,415</b>	<b>76,675</b>	<b>77,690</b>
<b>Cash used</b>					
Employees	83,287	92,845	37,425	31,584	31,588
Suppliers	235,509	246,562	83,359	44,618	45,797
Interest payments on lease liability	350	356	631	473	305
<b>Total cash used</b>	<b>319,146</b>	<b>339,763</b>	<b>121,415</b>	<b>76,675</b>	<b>77,690</b>
<b>Net cash from (or used by) operating activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Investments	-	-	-	-	-
<b>Total cash received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant and equipment	43,305	29,025	5,639	2,237	2,266
<b>Total cash used</b>	<b>43,305</b>	<b>29,025</b>	<b>5,639</b>	<b>2,237</b>	<b>2,266</b>
<b>Net cash from (or used by) investing activities</b>	<b>(43,305)</b>	<b>(29,025)</b>	<b>(5,639)</b>	<b>(2,237)</b>	<b>(2,266)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	45,773	18,240	5,639	2,237	2,266
<b>Total cash received</b>	<b>45,773</b>	<b>18,240</b>	<b>5,639</b>	<b>2,237</b>	<b>2,266</b>
<b>Cash used</b>					
Lease principal repayments	3,775	2,876	4,292	4,126	4,482
<b>Total cash used</b>	<b>3,775</b>	<b>2,876</b>	<b>4,292</b>	<b>4,126</b>	<b>4,482</b>
<b>Net cash from (or used by) financing activities</b>	<b>41,998</b>	<b>15,364</b>	<b>1,347</b>	<b>(1,889)</b>	<b>(2,216)</b>
<b>Net increase (or decrease) in cash held</b>	<b>(1,307)</b>	<b>(13,661)</b>	<b>(4,292)</b>	<b>(4,126)</b>	<b>(4,482)</b>
Cash and cash equivalents at the beginning of the reporting period	130,347	129,040	115,379	111,087	106,961
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>129,040</b>	<b>115,379</b>	<b>111,087</b>	<b>106,961</b>	<b>102,479</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2024–25 Estimated actual \$'000	2025–26 Budget \$'000	2026–27 Forward estimate \$'000	2027–28 Forward estimate \$'000	2028–29 Forward estimate \$'000
<b>CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	45,773	18,240	5,639	2,237	2,266
<b>Total capital appropriations</b>	<b>45,773</b>	<b>18,240</b>	<b>5,639</b>	<b>2,237</b>	<b>2,266</b>
<b>Total new capital appropriations represented by:</b>					
Purchase of non-financial assets	45,773	18,240	5,639	2,237	2,266
<b>Total items</b>	<b>45,773</b>	<b>18,240</b>	<b>5,639</b>	<b>2,237</b>	<b>2,266</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations - equity injection <sup>(a)</sup>	43,305	29,025	5,639	2,237	2,266
Funded internally by departmental resources	-	-	-	-	-
<b>Total acquisitions of non-financial assets</b>	<b>43,305</b>	<b>29,025</b>	<b>5,639</b>	<b>2,237</b>	<b>2,266</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	43,305	29,025	5,639	2,237	2,266
<b>Total cash used to acquire assets</b>	<b>43,305</b>	<b>29,025</b>	<b>5,639</b>	<b>2,237</b>	<b>2,266</b>

Prepared on Australian Accounting Standards basis.

<sup>(a)</sup> Includes current Appropriation Bill (No. 2), Supply Bill (No. 2) and prior Appropriation Act (No. 2/4/6) appropriations

**Table 3.6: Statement of departmental asset movements (Budget year 2025–26)**

	Buildings	Property, plant and equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2025</b>				
Gross book value	9,805	7,877	290,670	<b>308,352</b>
Gross book value - RoU	36,393	-	-	<b>36,393</b>
Accumulated depreciation/ amortisation and impairment	(5,484)	(2,286)	(225,794)	<b>(233,564)</b>
Accumulated depreciation/ amortisation and impairment - RoU	(25,793)	-	-	<b>(25,793)</b>
<b>Opening net book balance</b>	<b>14,921</b>	<b>5,591</b>	<b>64,876</b>	<b>85,388</b>
<b>CAPITAL ASSET ADDITIONS</b>				
<b>Estimated expenditure on new or replacement assets</b>				
By purchase - appropriation equity	-	2,889	26,136	<b>29,025</b>
By purchase - RoU	-	-	-	-
<b>Total additions</b>	<b>-</b>	<b>2,889</b>	<b>26,136</b>	<b>29,025</b>
<b>Other movements</b>				
Depreciation/amortisation expense	(2,311)	(2,651)	(35,956)	<b>(40,918)</b>
Depreciation/amortisation expense - RoU	(3,160)	-	-	<b>(3,160)</b>
<b>Total other movements</b>	<b>(5,471)</b>	<b>(2,651)</b>	<b>(35,956)</b>	<b>(44,078)</b>
<b>As at 30 June 2026</b>				
Gross book value	9,805	10,766	316,806	<b>337,377</b>
Gross book value - RoU	36,393	-	-	<b>36,393</b>
Accumulated depreciation/ amortisation and impairment	(7,795)	(4,937)	(261,750)	<b>(274,482)</b>
Accumulated depreciation/ amortisation and impairment - RoU	(28,953)	-	-	<b>(28,953)</b>
<b>Closing net book balance</b>	<b>9,450</b>	<b>5,829</b>	<b>55,056</b>	<b>70,335</b>

Prepared on Australian Accounting Standards basis.

RoU = Right-of-Use asset

