

Digital transformation

Sector Partners

Digital Transformation and Delivery Division
Corporate Group | Department of Health and Aged Care



www.health.gov.au

Meeting #25

28/07/2023



Australian Government
Department of Health and Aged Care

An elderly couple, a man and a woman, are sitting together and looking at a smartphone. The man is wearing glasses and a brown sweater, and the woman is wearing a brown sweater over a yellow shirt. They are both smiling. The background is a blurred indoor setting with warm lighting.

WELCOME

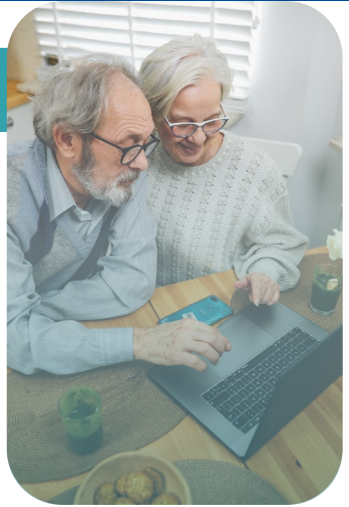
Fay Flevaras

Digital Transformation and Delivery Division
Corporate Group | Department of Health and Aged Care

Digital transformation for the aged care sector

Agenda

Sector Partners #24



**Welcome &
agenda**

Fay
Flevaras

**New Member
induction**

Fay
Flevaras

State of Play

Fay
Flevaras

**QFR: System
Trial playback**

Kate Stewart

**B2G: Developer
Portal co-design**

Michaela Haley
& Steve Smith

Close

Fay
Flevaras



Digital transformation

Sector Partners

New Member Induction

Fay Flevaras

Digital Transformation and Delivery Division
Corporate Group | Department of Health and Aged Care



Australian Government
Department of Health and Aged Care

Important considerations

Principles underpinning health's public engagement

Message alignment

- Aged Care *business and IT* deliver consistent narratives, aligning messages and, where appropriate, *events*

Probity

- Probity principles and protections underpin public engagements with a focus on *fairness and equity*
- Probity Adviser *approvals in place*



Govt. driven

- Govt. drives the transformation, while having cross-sector conversations that encourage best-of-breed, no-regrets decisions
- Govt. commitments and transformation objectives stay front-of-focus

Shifting sands

- Clarity is provided about the known versus the somewhat known versus the unknown, understanding that dynamic multi-stream delivery agendas have many moving parts and are subject to change
- Caveat information accordingly; *'as we know it now'*

Important considerations

Principles underpinning the work of this group

- We will **publish the names of participants** in this group to the Health website – along with their role and organisation (if relevant)
- A **meeting summary** and **the presentation deck** will be published on the Health website each time we gather
- Be aware that this is considered a *public space* forum and **participant IP does not apply**
- Anything that is said in this room is to **inform Health's digital transformation direction** and **our explicit intent is to use your input to do just that**
- We will be **sharing the outcomes of this work** across our public channels and with the broader Tech Talk group



This group was formed through an open, equal opportunity, public invite – given that, we don't expect confidentiality or conflicts of interest to be a concern BUT if you have any questions or issues, please contact us ASAP



Business outcomes by persona group

Deliver outcomes for different stakeholder group through a human centered approach



OLDER AUSTRALIAN

- ✓ **Access to up-to-date information** to make **better informed and safer choice** about their care and other service needs
- ✓ **Up-to-date information about providers and their services** in their areas to get access to services they need at the time they need them
- ✓ **Feel better supported** to stay in their own home



PROVIDERS

- ✓ **Assessors, physios and other providers can use e-referrals** with patient notes without transcription errors
- ✓ **Administrative burden is reduced** due to automation e.g. single sign-on, which means, carers can spend more time with their clients
- ✓ Staff at residential care facilities have a **better view of care requirements for each resident** to provide better quality of care



GOVERNMENT

- ✓ With better data, **can take fast action to keep consumers safe** and manage serious incidents
- ✓ **Identify issues early and look to support aged care facilities early** before it goes out of business, keeping its residents in the community
- ✓ Emergency services and community organisations **have an up-to-date profile of each facility**

All stakeholders will benefit from streamlined data sharing

Reform outcomes for users:

Seamless user experience

Users and authorised entities can obtain info easily, particularly clinical info

Simplified, one-touch capability

Access information simply, without needing to access multiple platforms, utilising existing whole of government authentication

Improved data for consumers

Improved visibility and transparency of the quality of aged care services; systems provide real time quality & safety info

Improved safety with current data & info

Dynamically change the info govt. holds, especially during times of crisis

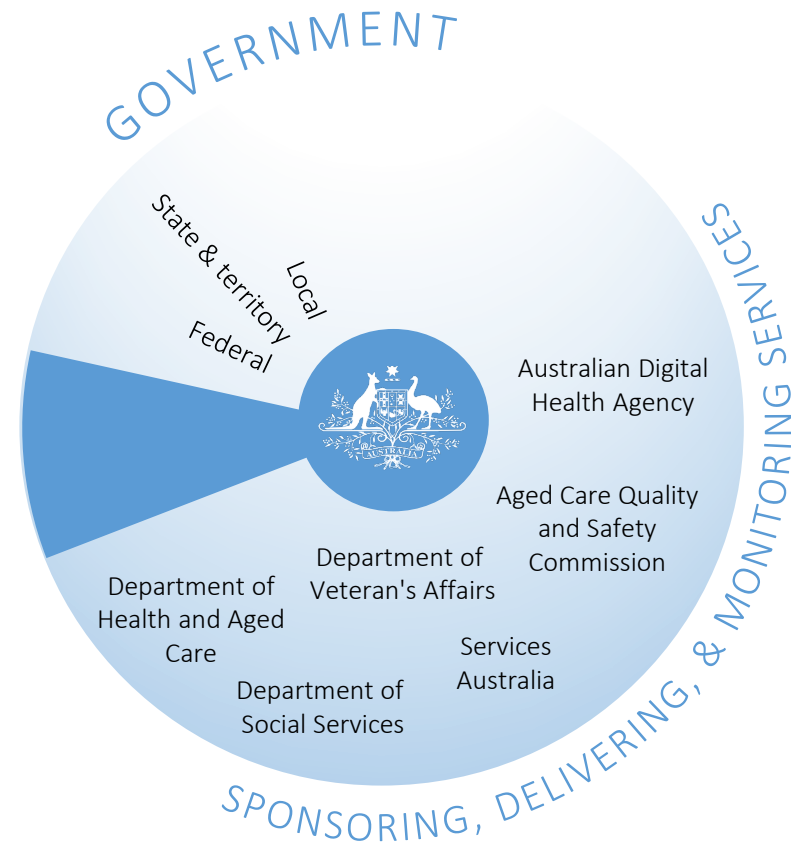
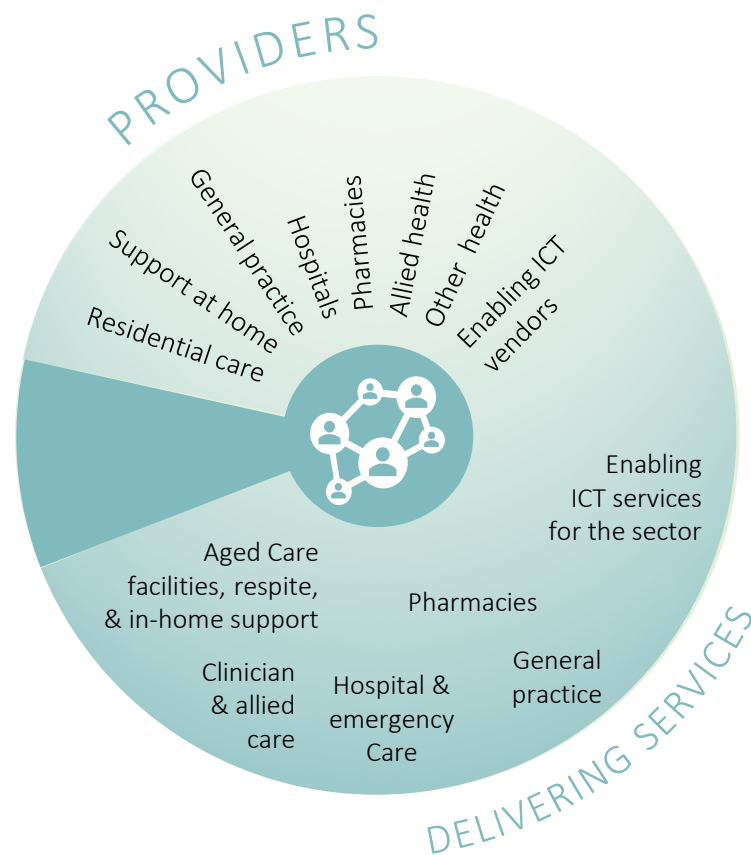
Streamlined, interoperable experience

Enable providers to self-serve the services they provide to consumers via a simplified, integrated platform without needing to access multiple platforms across government



Persona groups to be used and the roles within each group

Initial thinking around personas



Overview of co-design streams

Parallel co-design streams



AUTOMATED focus (API)

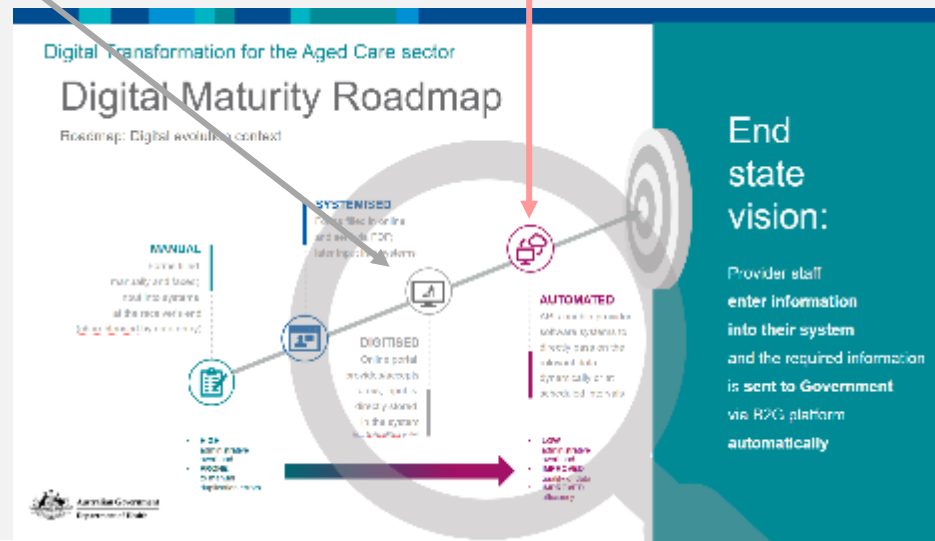
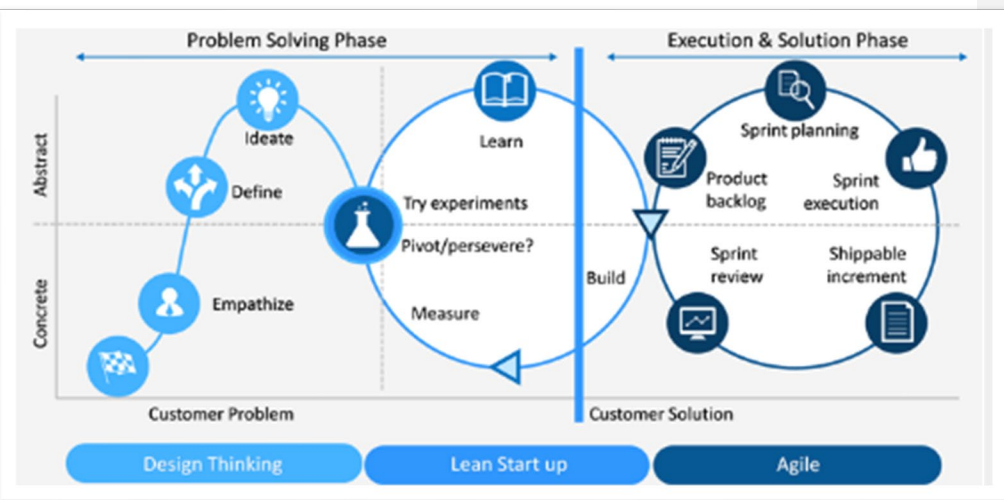
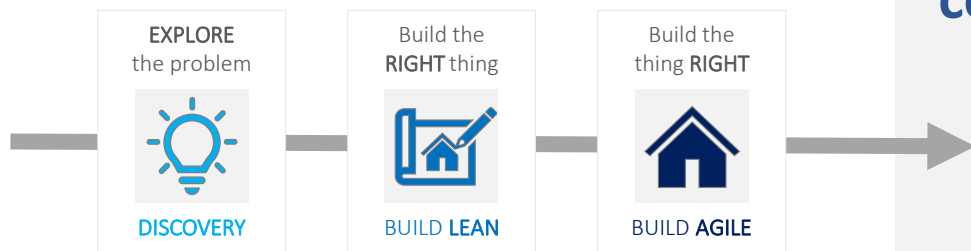
Co-design in this space will focus on bringing developers into conversations about data models and approaches; session will involve discussion and collaboration on API design & development.

Two immediate co-design streams:



DIGITISED focus (UX)

Co-design in this space will work with end users of a system to create a great experience for users; sessions will observe how users interact with the system.



State of Play update

Fay Flevaras

Digital Transformation and Delivery Division
Corporate Group | Department of Health and Aged Care





Open co-design activities by phase

Open 



- | | |
|-------------------------------------|-----------------------------------|
| Journey Mapping | Support at Home |
| Portfolio Timeline diagram redesign | Health Care Identifiers |
| SP Collaboration site uplift | Places to People |
| | Aged Care Data & Digital Strategy |

- | 
DIGITISED focus (UX) | 
AUTOMATED focus (API) |
|---|--|
| Worker Screening | Aged Care Transfer Summary (ACTS) |
| Quarterly Financial Reporting: Trial | B2G: On-boarding and Conformance |
| | B2G: Developer Portal Co-Design |

PLAYBACK

Agile: Automated



Quarterly Financial Report (QFR) trial

Kate Stewart

Business Director | Structural Adjustment & Strategy
Branch



Australian Government

Department of Health and Aged Care

About the QFR

- The Quarterly Financial Report (QFR) was introduced in 2022-23 as part of the broader reform to improve financial reporting and strengthen prudential compliance for approved aged care providers. The QFR
 - Enables the Department to track, monitor & benchmark the sector including the publishing of the sector level Quarterly Financial Snapshot. The department is also working towards the publication of service-level information on residential care providers' income, expenditure and profits or losses on My Aged Care from early 2024 to help older Australians make informed choices
 - Provides information for the Star Rating system to help older Australians make informed choices
 - Assists with policy planning & development
 - Enables direct care minutes to be monitored & informs the Australian National Aged Care Classification funding model
 - All approved providers must submit a QFR and the annual Aged Care Financial Report (ACFR)

Update to the QFR system

- The Department is developing a new solution for the Quarterly Financial Report (QFR) on the Government Provider Management System (GPMS) platform.
- This will replace the existing Forms Administration data collection portal
- In June the Department conducted a user experience research trial with ten providers



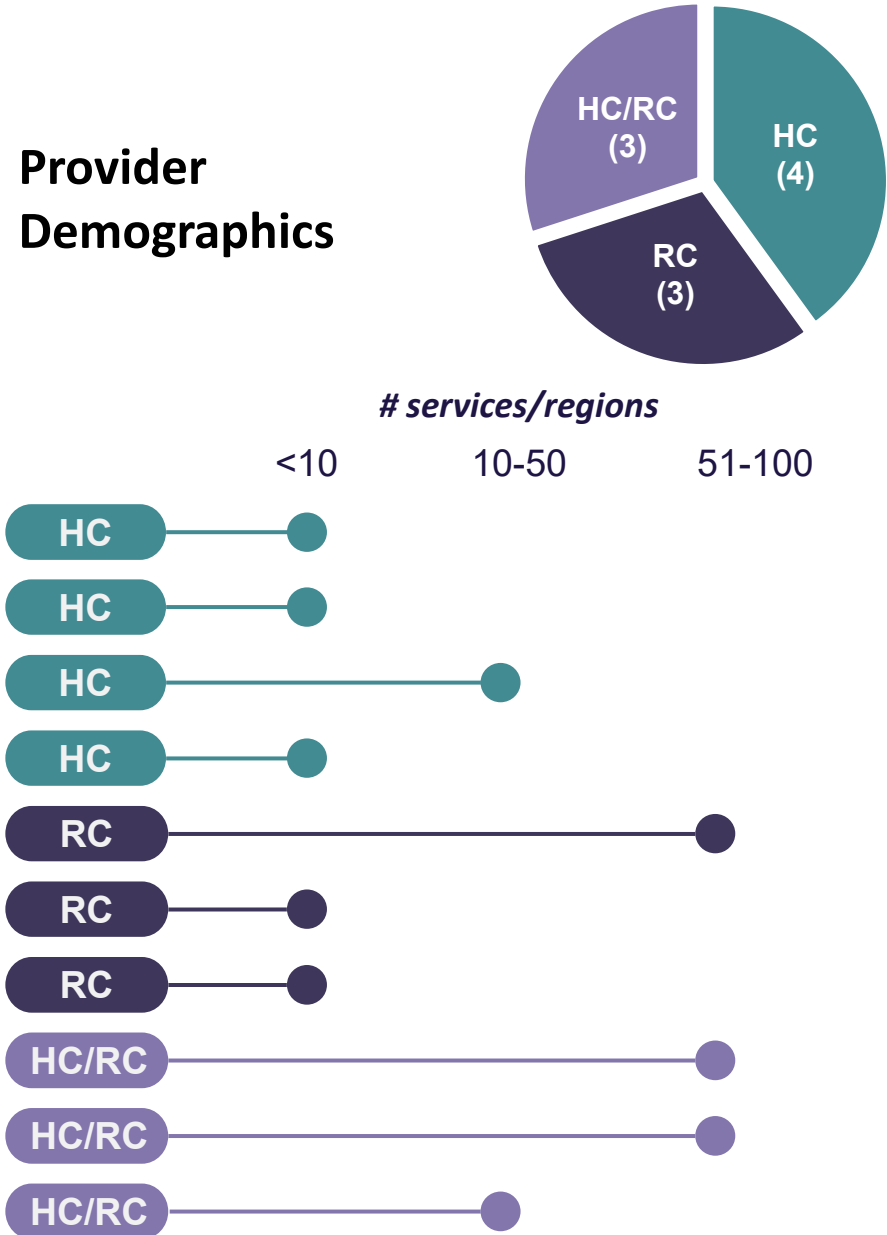
Objectives

- Gain feedback from providers on the new solution
- Identify opportunities to further develop any system enhancements or functionality
- Insight on change management including informing guidance materials, training, and activities to support communications and sector readiness

Method

- Participants accessed a beta version of the new QFR solution during a 3-hour session facilitated by user experience researchers
- Asked to complete a QFR submission as if under normal circumstances while being observed navigating and exploring the system
- Minimal guidance was given on how to use the system, preventing accidental influence, allowing for first impressions to be captured

Provider Demographics



System Feedback



Intuitive



Improved



Increased Confidence

- All participants were able to successfully submit a QFR
- Every participant appreciated functional changes to the form, particularly having more control to the view of data tables
- Most participants noted the speed of uploading the excel spreadsheet & populating the data tables has improved
- Participants expressed increased confidence of the new solution identifying possible validation errors
- All participants identified improvements to their workflow when comparing the system to the existing solution
- Participants suggested improvements that could be made to the solution that are being considered by the project team



“I spent a lot more time on the previous version, this one is very straightforward”

“Really enjoy being able to jump to specific parts of the form, like viewing errors only”

“This is intuitive and very user friendly, [the form] is clear & easy to use”



Process Feedback



Understanding the bigger picture



Consider the Impact



Clarity & Transparency

- Participants want to better understand how their data is used by the Department, to inform improvements to their internal processes
- They expressed a desire for greater clarity on some questions in the form
- Some participants are experiencing reform-fatigue
- Some participants felt the Departmental communications is fragmented & overwhelming or lacking transparency
- Most participants requested additional opportunities for 'two-way' communications



“What's the impact of my responses? Where is the incentive to spend more time providing comprehensive answers?”

“We are uncertain if we're doing the right thing, relying on trial & error”

“What does the Department do with this information? Do they analyse our responses to understand how they can better help providers?”



Next Steps

Developing the new QFR solution

- We are continuing to work on developing the new solution
- Guidance and training materials are being developed in collaboration with the GPMS team
- We will provide more information on the new solution at a later date
- We are reviewing Department resources and information to provide more detail on why the data is collected & how it is used

Reporting Obligations

Please continue to use the Forms Administration solution for both the *2022-23 ACFR* & *2023-24 Quarter 1 QFR* submissions





B2G: Developer Portal Co-Design

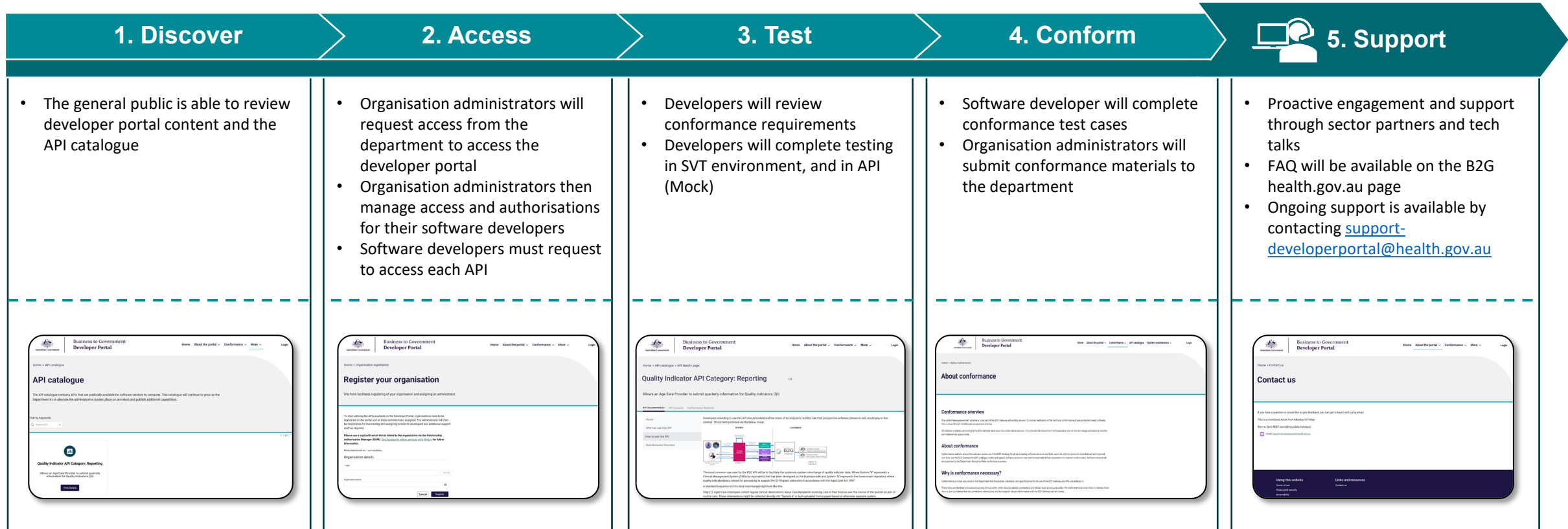
Michaela Haley & Steve Smith

Aged Care Services and Sustainability Branch

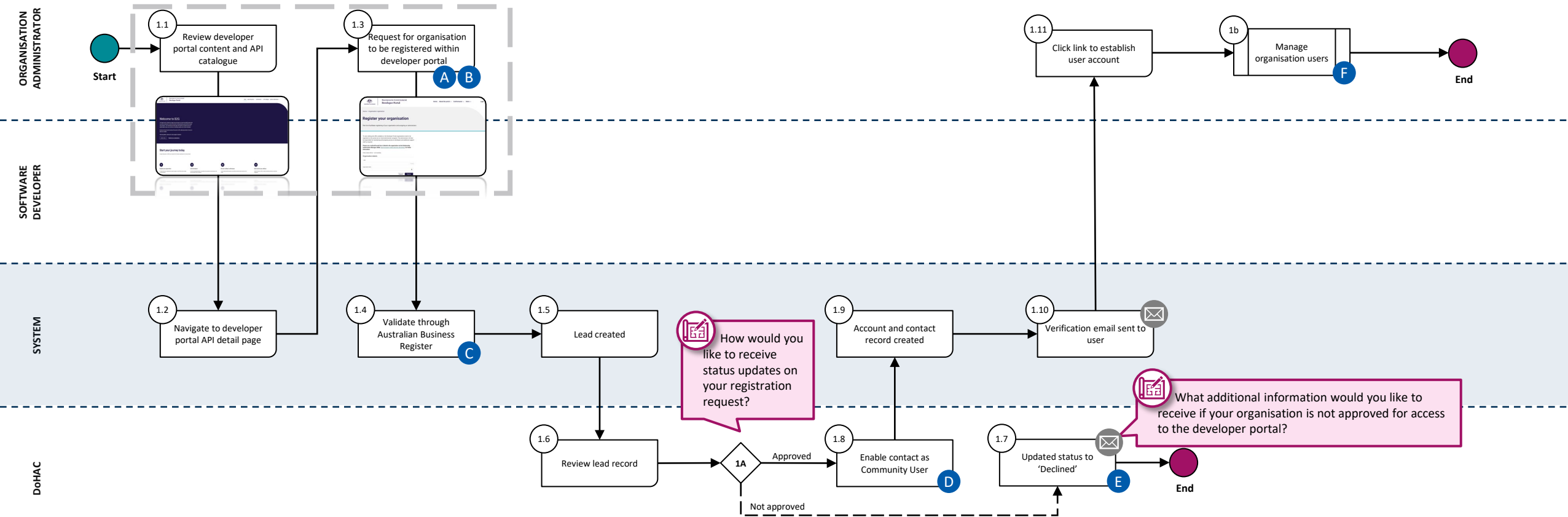


Developer portal experience

The B2G developer portal will be available for care and support sector software developers to access and integrate B2G API capability into their Provider software



Discover & Access – Organisation Registration



LEGEND

→ Critical Pathway

- - - Conditional Pathway

◇ Decision Point

▭ Sub-Process

□ Activity

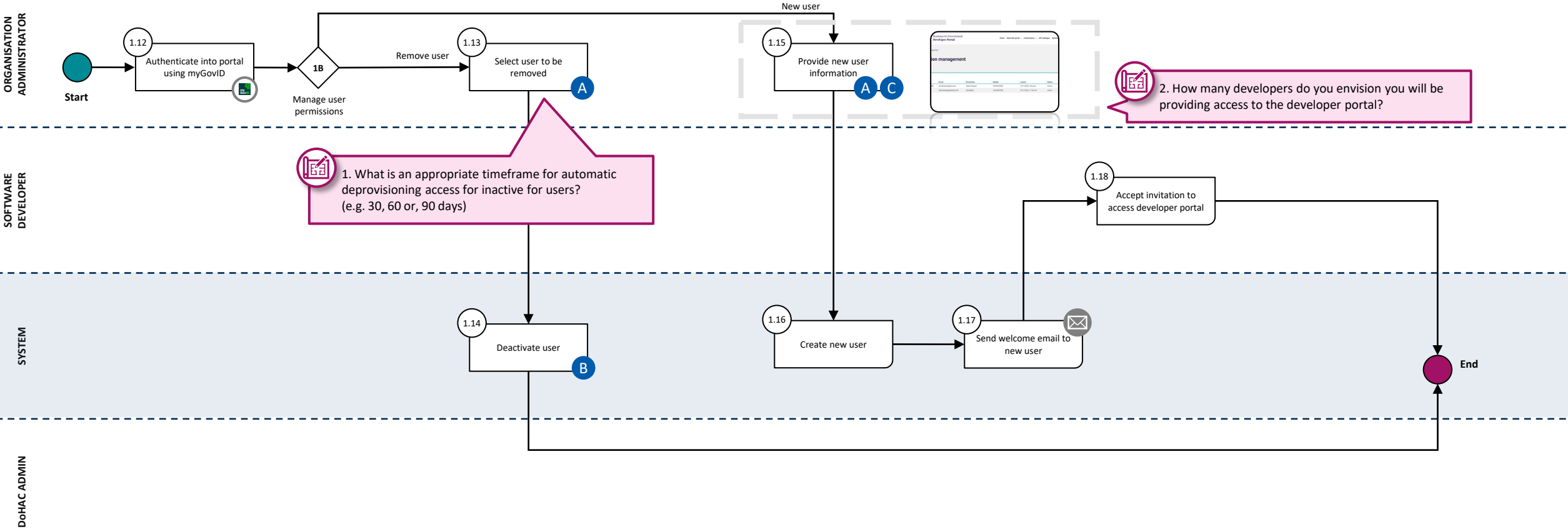
1 Sub Process/Activity Number

myGovID

Email

Seeking feedback

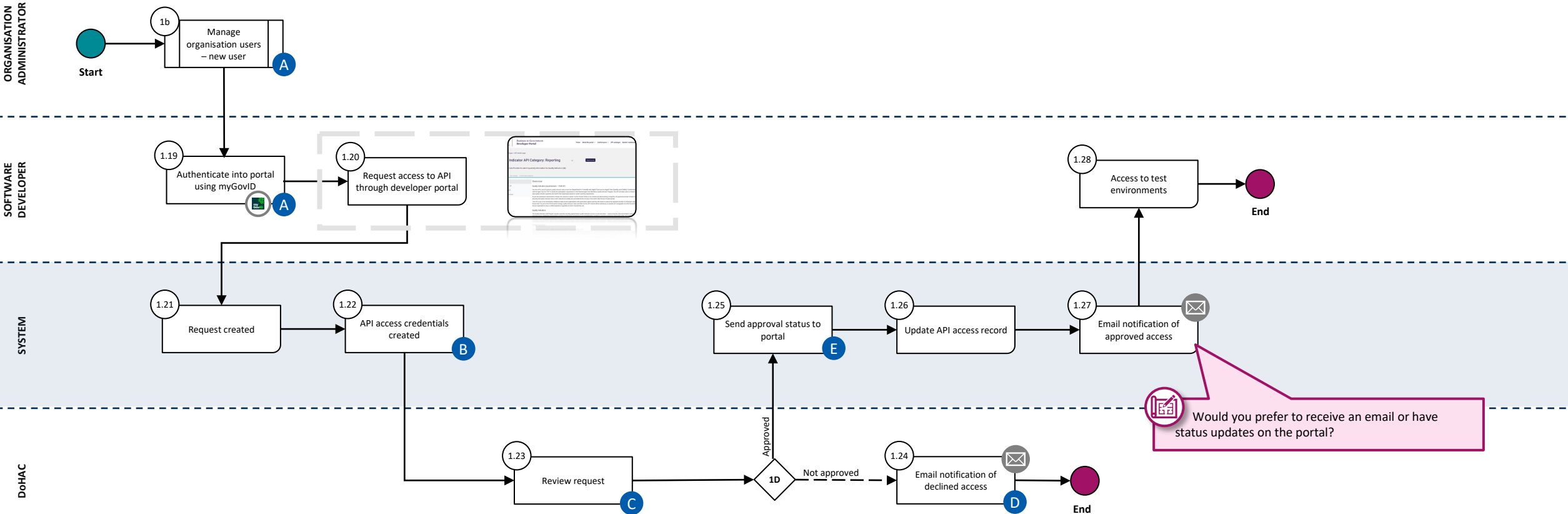
Access – Manage Organisation Users



- A** Only organisation administrators can manage users, software developers will not be able to add new users
- B** Currently, no email is automatically sent when a user is modified/deactivated
- C** Admin must use the user details of software developers that are already linked in RAM, and where consent has already been provided by the developer to be linked with an organisation

PROCESS ELEMENTS

Access – API Integration Requests



- A** Developers will need to have a myGovID account, and be already linked to the organisation through RAM
- B** The department currently uses ForgeRock as their enterprise identity and access management (EIAM) system
- C** Department support staff to check that user requesting API access is active within an approved organisation
- D** Email to be manually sent from department to enable personalised rationale for not approving access
- E** Approval is provided for specific APIs, approval is not extended as other APIs become available through expanded catalogue

**We want to
hear from you!**

Use the link in the chat

OR
the QR Code below:



Q&A



Have a question?

Put your virtual hand up to ask your question directly our presenters or use the Webex chat space

A group of four diverse people (three women and one man) are shown from the chest up, laughing heartily. They are in a bright, indoor setting, possibly a meeting or a social gathering. The woman in the center has curly hair and is wearing a white lace top. The man next to her has glasses and a beard, wearing a blue shirt. The woman on the far left has long blonde hair and is wearing a light-colored top. The woman on the far right is partially visible, also laughing. The background is softly blurred, showing more people and bright light from a window.

THANK YOU

NEXT MEETING:
11am, Friday 11 August

 DTSectorPartners.health.gov.au