

# CANCER AUSTRALIA

## Agency resources and planned performance



# Cancer Australia

Health and Ageing Portfolio Agency

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## **Section 1: Agency Overview and Resources**

### **1.1 Strategic Direction Statement**

The Australian Government, through Cancer Australia, aims to provide national leadership in cancer control to improve patient outcomes and enhance health service delivery; guide improvements across the continuum of cancer care; and coordinate and liaise with a wide range of health care providers and groups in cancer care. Cancer Australia will also oversee a dedicated budget for cancer research, and provide policy advice to the Minister for Health.

As the Australian Government's national cancer control agency, Cancer Australia works across all cancers, with a particular focus on breast, gynaecological (including ovarian) and lung cancers. Cancer Australia also focuses on populations which experience poorer health outcomes, including Aboriginal and Torres Strait Islander peoples and people living in rural and remote Australia.

The role and functions of Cancer Australia are set out in the *Cancer Australia Act 2006*. Cancer Australia is prescribed as a Statutory Agency under the *Financial Management and Accountability Act 1997*, and is also subject to the *Public Service Act 1999* and the *Auditor-General Act 1997*.

## 1.2 Agency Resources

Table 1.2.1 shows the total resources from all origins. The table summarises how resources will be applied by outcome and by Departmental classifications.

**Table 1.2.1 Cancer Australia Resource Statement – Budget Estimates for 2012-13 as at Budget May 2012**

	Estimate of prior year amounts available in	Proposed at Budget	Total estimate	Estimated available appropriation
	2012-13 \$'000	2012-13 \$'000	2012-13 \$'000	2011-12 \$'000
<b>Ordinary annual services<sup>1</sup></b>				
<b>Departmental appropriation</b>				
Prior year departmental appropriation and opening reserves <sup>2</sup>	2,634	-	2,634	2,914
Departmental appropriation <sup>3</sup>	-	12,650	12,650	13,167
s31 Relevant agency receipts	-	367	367	367
<b>Total</b>	<b>2,634</b>	<b>13,017</b>	<b>15,651</b>	<b>16,448</b>
<b>Administered resources<sup>4</sup></b>				
Outcome 1	-	15,867	15,867	15,534
<b>Total</b>	<b>-</b>	<b>15,867</b>	<b>15,867</b>	<b>15,534</b>
<b>Total appropriations and other resourcing excluding Special Accounts</b>	<b>2,634</b>	<b>28,884</b>	<b>31,518</b>	<b>31,982</b>
<b>Special Accounts<sup>5</sup></b>				
Opening balance	-	-	-	-
Appropriation receipts	-	-	-	-
Non-appropriation receipts to Special Accounts	-	-	-	-
<b>Total Special Account</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total resourcing</b>	<b>2,634</b>	<b>28,884</b>	<b>31,518</b>	<b>31,982</b>
Less appropriations drawn from annual or special appropriations above and credited to Special Accounts and/or CAC Act bodies through annual appropriations	-	-	-	-
<b>Total net resourcing for CA</b>	<b>2,634</b>	<b>28,884</b>	<b>31,518</b>	<b>31,982</b>

All figures are GST exclusive.

<sup>1</sup> Appropriation Bill (No.1) 2012-13.

<sup>2</sup> Estimated adjusted balance carried from previous year for annual appropriations including cash at bank.

<sup>3</sup> Includes an amount for the Departmental Capital Budget (refer to Table 3.2.5 for further details). For accounting purposes this amount has been designated as 'contributions by owners'.

<sup>4</sup> Appropriation Bill (No.1) 2012-13.

<sup>5</sup> Cancer Australia does not have any special Accounts.

## 1.3 Budget Measures

Section 1.3 is not applicable to Cancer Australia in 2012-13.

## Section 2: Outcomes and Planned Performance

### 2.1 Outcomes and Performance Information

**Outcome 1 – Minimised impacts of cancer, including through national leadership in cancer control with targeted research, cancer service development, education and consumer support**

#### Outcome Strategy

The Australian Government, through Cancer Australia, aims to minimise the impact of cancer by working in partnership with consumers, health professionals and the professional colleges, researchers and research funding bodies, non-government cancer and health organisations, other health portfolio agencies and governments to improve health outcomes for people affected by cancer.

While Australia has one of the highest survival rates in the world<sup>1</sup>, cancer is the largest contributor to the burden of disease and injury in Australia, accounting for 19% of the total burden.<sup>2</sup> For the individuals affected, cancer can impact on every aspect of life, including long-term health and psychological wellbeing. Cancer Australia aims to reduce the impact of cancer through improvements in both the quality of cancer care people receive and their quality of life after diagnosis.

To achieve this, Cancer Australia translates worldwide research into evidence-based information to guide the work of health professionals in Australia and develops innovative models of care to improve health service delivery. In addition, Cancer Australia will: strengthen national data capacity; fund research in priority areas; assist in the implementation of policies and programs in cancer control; inform people with cancer about their diagnosis and treatment; and raise community awareness about the disease.

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<sup>1</sup> Australian Institute of Health and Welfare and Australasian Association of Cancer Registries, 2010. Cancer in Australia: an overview, 2010. Cancer series No.60. Cat. No. CAN 56. AIHW, Canberra.

<sup>2</sup> Burden of disease is the years of healthy life lost through premature death or disability due to illness or injury. Eighty-three per cent of the cancer burden comes from the years of life lost due to premature death.

## Cancer Australia Budgeted Expenses and Resources

Table 2.1.1 provides an overview of the total expenses for Cancer Australia by Program.

**Table 2.1.1: Budgeted Expenses and Resources for Cancer Australia**

	2011-12 Estimated actual \$'000	2012-13 Budget \$'000	2013-14 Forward year 1 \$'000	2014-15 Forward year 2 \$'000	2015-16 Forward year 3 \$'000
<b>Program 1.1: Improved cancer control</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	15,534	15,867	16,274	15,421	15,714
Departmental expenses					
Departmental appropriation <sup>1</sup>	13,089	13,017	12,011	12,048	12,162
Expenses not requiring appropriation in the budget year <sup>2</sup>	103	263	249	84	28
<b>Total for Program 1.1</b>	<b>28,726</b>	<b>29,147</b>	<b>28,534</b>	<b>27,553</b>	<b>27,904</b>
<b>Total expenses for Outcome 1</b>	<b>28,726</b>	<b>29,147</b>	<b>28,534</b>	<b>27,553</b>	<b>27,904</b>
	<b>2011-12</b>	<b>2012-13</b>			
<b>Average staffing level (number)</b>	50	69			

<sup>1</sup> Departmental appropriation combines "Ordinary annual services (Appropriation Bill No 1)" and "Revenue from independent sources (s31)".

<sup>2</sup> Expenses not requiring appropriation in the Budget year is made up of depreciation expense and amortisation expenses.

## **Program 1.1: Improved cancer control**

### **Program Objectives**

#### *Provide leadership in health service delivery and clinical best practice*

The Australian Government, through Cancer Australia, will continue to use the best available evidence to inform the delivery of cancer care. This includes the promotion of clinical best practice to health professionals and the development of new approaches to the delivery of care. In 2012-13, Cancer Australia will investigate the optimal model of care for lung cancer and promote better access to multidisciplinary care by fostering networks between cancer health professionals.

To ensure Australians diagnosed with cancer receive evidence-based care, Cancer Australia will continue to review and update clinical practice guidance materials in breast, gynaecological and lung cancer, and for the psychosocial care of adults with cancer. Cancer Australia will also support education initiatives for rural and regional health professionals, including Aboriginal Health Workers, caring for women with breast cancer.

#### *Fund priority research and promote national data reporting*

The Australian Government, through Cancer Australia's Priority-driven Collaborative Cancer Research Scheme, will continue to partner with key non-government organisations to coordinate funding of cancer research in priority areas to maximise investment, with a focus on cancers with poorer outcomes. Cancer Australia will also continue to fund Australia's existing National Multi-site Collaborative Cancer Clinical Trials Groups to increase the number of cancer clinical trials concepts and participation in clinical trials.

Cancer Australia will continue its work to promote a nationally consistent approach to data collection with the ongoing development of a specific dataset in prostate cancer in collaboration with Andrology Australia. In 2012-13, Cancer Australia will also work with the Australian Institute of Health and Welfare on comprehensive statistical overviews of cancer, including breast and gynaecological cancers and cancer in Aboriginal and Torres Strait Islander peoples, to inform practice, policy and health service planning.

#### *Improve community access to cancer information*

Through access to evidence-based information, Australians can proactively reduce their cancer risk and make informed decisions about their treatment and care when diagnosed with cancer. Through the *Supporting people with cancer* grant initiative, Cancer Australia will fund community organisations to develop information resources and support services for Australians diagnosed with cancer.

Cancer Australia will also develop evidence-based information on the symptoms of lung cancer to support early identification of symptoms and detection of the disease.



**Program 1.1: Deliverables<sup>3</sup>**

**Table 2.1.2: Qualitative Deliverables for Program 1.1**

Qualitative Deliverables	2012-13 Reference Point or Target
<b>Provide leadership in health service delivery and clinical best practice</b>	
Increase the evidence base in cancer to inform policy and practice	Disseminate updated breast cancer statistical report to relevant medical colleges, cancer organisations and the community through the Cancer Australia website  Report on risk factors for lung cancer to improve public awareness and inform clinical practice

**Table 2.1.3: Quantitative Deliverables for Program 1.1**

Quantitative Deliverables	2011-12 Revised Budget	2012-13 Budget Target	2013-14 Forward Year 1	2014-15 Forward Year 2	2015-16 Forward Year 3
<b>Fund priority research and promote national data reporting</b>					
Minimum number of cancer research grants funded by Cancer Australia through the Priority-driven Collaborative Cancer Research Scheme	6	6	6	6	6
<b>Improve community access to cancer information</b>					
Total number of Cancer Australia resources to guide health professionals and consumers	238	256	262	270	275

<sup>3</sup> In 2012-13, all deliverables and key performance indicators have been reviewed and updated to ensure targeted performance reporting.

### Program 1.1: Key Performance Indicators

**Table 2.1.4: Qualitative Key Performance Indicators for Program 1.1**

Qualitative Indicator	2012-13 Reference Point or Target
<b>Provide leadership in health service delivery and clinical best practice</b>	
Health professionals made aware of evidence-based information to support clinical best practice	Participation by health professionals in cancer education initiatives

**Table 2.1.5: Quantitative Key Performance Indicators for Program 1.1**

Quantitative Indicators	2011-12 Revised Budget	2012-13 Budget Target	2013-14 Forward Year 1	2014-15 Forward Year 2	2015-16 Forward Year 3
<b>Fund priority research and promote national data reporting</b>					
Percentage of applied research funded through the Priority-driven Collaborative Cancer Research Scheme <sup>4</sup>	≥70%	≥70%	≥70%	≥70%	≥70%
<b>Improve community access to cancer information</b>					
Number of consumers involved in Cancer Australia advisory and project activities	50	50	50	50	50

<sup>4</sup> This is dependent on the quality of the research proposals submitted, and the percentage of the total research funded by Cancer Australia.

## Section 3: Explanatory Tables and Budgeted Financial Statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of agency finances for the 2012-13 Budget year. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and program expenses, movements in administered funds, special accounts and government Indigenous expenditure.

### 3.1 Explanatory Tables

#### 3.1.1 Movement of administered funds between years

Section 3.1.1 is not applicable to Cancer Australia.

#### 3.1.2 Special Accounts

Section 3.1.2 is not applicable to Cancer Australia.

#### 3.1.3 Australian Government Indigenous Expenditure

**Table 3.1.3: Australian Government Indigenous Expenditure**

Outcome	Appropriations			Other	Total
	Bill No. 1 \$'000	Bill No. 2 \$'000	Special approp \$'000		
<b>Cancer Australia</b>					
Administered 2012-13	104	-	-	104	104
<i>Administered 2011-12</i>	538	-	-	538	538
<b>Total outcome 2012-13</b>	<b>104</b>	-	-	<b>104</b>	<b>104</b>
<i>Total outcome 2011-12</i>	<i>538</i>	-	-	<i>538</i>	<i>538</i>
Total administered 2012-13	104	-	-	104	104
<i>Total administered 2011-12</i>	<i>538</i>	-	-	<i>538</i>	<i>538</i>
<b>Total AGIE 2012-13</b>	<b>104</b>	-	-	<b>104</b>	<b>104</b>
<i>Total AGIE 2011-12</i>	<i>538</i>	-	-	<i>538</i>	<i>538</i>

## **3.2 Budgeted Financial Statements**

### **3.2.1 Differences in agency resourcing and financial statements**

Section 3.2.1 is not applicable to Cancer Australia.

### **3.2.2 Analysis of budgeted financial statements**

#### **Departmental Resources**

Cancer Australia will deliver a balanced budget in 2012-13. The Cancer Australia departmental appropriation has been reduced in 2012-13 to apply the one-off efficiency dividend announced in December 2011.

In 2012-13 Cancer Australia will continue to build in-house and specialist expertise and enhance the business operating model for the strengthened agency. This includes continuing a shared services arrangement with the National Health and Medical Research Council (NHMRC) for services including accommodation and support.

#### **Administered Resources**

Administered funding for existing Cancer Australia programs will continue in 2012-13. The level of administered funding across the forward years represents Government expenditure on programs delivered to all Australians through Cancer Australia.

### 3.2.3 Budgeted financial statements tables

**Table 3.2.1: Comprehensive income statement (showing net cost of services)  
(for the period ended 30 June)**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
<b>EXPENSES</b>					
Employee benefits	6,350	6,500	6,000	6,000	6,000
Supplier expenses	6,739	6,517	6,011	6,048	6,162
Depreciation and amortisation	103	263	249	84	28
<b>Total expenses</b>	<b>13,192</b>	<b>13,280</b>	<b>12,260</b>	<b>12,132</b>	<b>12,190</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Revenue</b>					
Other revenue	367	367	367	367	367
<b>Total revenue</b>	<b>367</b>	<b>367</b>	<b>367</b>	<b>367</b>	<b>367</b>
<b>Gains</b>					
Other	-	-	-	-	-
<b>Total gains</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-source income</b>	<b>367</b>	<b>367</b>	<b>367</b>	<b>367</b>	<b>367</b>
<b>Net cost of (contribution by) services</b>	<b>12,825</b>	<b>12,913</b>	<b>11,893</b>	<b>11,765</b>	<b>11,823</b>
Revenue from Government	12,722	12,650	11,644	11,681	11,795
<b>Surplus (Deficit)</b>	<b>(103)</b>	<b>(263)</b>	<b>(249)</b>	<b>(84)</b>	<b>(28)</b>
<b>Surplus (Deficit) attributable to the Australian Government</b>	<b>(103)</b>	<b>(263)</b>	<b>(249)</b>	<b>(84)</b>	<b>(28)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Changes in asset revaluation reserves	-	-	-	-	-
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income attributable to the Australian Government</b>	<b>(103)</b>	<b>(263)</b>	<b>(249)</b>	<b>(84)</b>	<b>(28)</b>

**Table 3.2.1: Comprehensive income statement (showing net cost of services)  
(for the period ended 30 June) (Cont.)**

<b>Note: Reconciliation of comprehensive income attributable to the agency</b>					
	<b>2011-12</b>	<b>2012-13</b>	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Total comprehensive income (loss) attributable to the Australian Government</b>	<b>(103)</b>	<b>(263)</b>	<b>(249)</b>	<b>(84)</b>	<b>(28)</b>
plus non-appropriated expenses depreciation and amortisation expenses	103	263	249	84	28
<b>Total comprehensive income attributable to the agency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Table 3.2.2: Budgeted Departmental balance sheet (as at 30 June)

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	38	38	38	38	38
Receivables	2,828	2,851	2,874	2,874	2,874
<b>Total financial assets</b>	<b>2,866</b>	<b>2,889</b>	<b>2,912</b>	<b>2,912</b>	<b>2,912</b>
<b>Non-financial assets</b>					
Buildings	-	-	-	-	-
Property, plant and equipment	392	238	84	-	135
Intangibles	203	95	-	-	7
Other	70	229	229	229	229
<b>Total non-financial assets</b>	<b>665</b>	<b>562</b>	<b>313</b>	<b>229</b>	<b>371</b>
<b>Total assets</b>	<b>3,531</b>	<b>3,451</b>	<b>3,225</b>	<b>3,141</b>	<b>3,283</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	1,051	1,066	1,082	1,082	1,082
Other payables	140	142	143	143	143
<b>Total payables</b>	<b>1,191</b>	<b>1,208</b>	<b>1,225</b>	<b>1,225</b>	<b>1,225</b>
<b>Provisions</b>					
Employees	956	962	968	968	968
Other provisions	52	52	52	52	52
<b>Total provisions</b>	<b>1,008</b>	<b>1,014</b>	<b>1,020</b>	<b>1,020</b>	<b>1,020</b>
<b>Total liabilities</b>	<b>2,199</b>	<b>2,222</b>	<b>2,245</b>	<b>2,245</b>	<b>2,245</b>
<b>Net Assets</b>	<b>1,332</b>	<b>1,229</b>	<b>980</b>	<b>896</b>	<b>1,038</b>
<b>EQUITY</b>					
Contributed equity	445	445	445	445	530
Retained surpluses or accumulated deficits	887	784	535	451	508
<b>Total equity</b>	<b>1,332</b>	<b>1,229</b>	<b>980</b>	<b>896</b>	<b>1,038</b>

**Table 3.2.3: Departmental statement of changes in equity — summary of movement  
(Budget year 2012-13)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Opening balance at at 1 July 2012</b>					
Balance carried forward from previous period	887	-	-	445	1,332
Adjustment for Errors	160				160
Surplus (deficit) for the period	(263)	-	-	-	(263)
Capital budget - Bill 1 (DCB)	-	-	-	-	-
<b>Estimated closing balance as at 30 June 2013</b>	<b>784</b>	<b>-</b>	<b>-</b>	<b>445</b>	<b>1,229</b>

DCB = Departmental Capital Budgets.



**Table 3.2.4: Budgeted Departmental statement of cash flows  
(for the period ended 30 June)**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	12,722	12,650	11,644	11,681	11,795
GST	250	203	213	219	219
Other cash received	367	367	367	367	367
<b>Total cash received</b>	<b>13,339</b>	<b>13,220</b>	<b>12,224</b>	<b>12,267</b>	<b>12,381</b>
<b>Cash used</b>					
Employees	6,350	6,500	6,000	6,000	6,012
Suppliers	6,739	6,517	6,011	6,048	6,150
GST	250	203	213	219	219
<b>Total cash used</b>	<b>13,339</b>	<b>13,220</b>	<b>12,224</b>	<b>12,267</b>	<b>12,381</b>
<b>Net cash from (or used by) operating activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment	445	-	-	-	85
<b>Total cash used</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>
<b>Net cash from (or used by) investing activities</b>	<b>(445)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(85)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Capital budget - Bill 1 (DCB)	445	-	-	-	85
<b>Total cash received</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>
<b>Net cash from (or used by) financing activities</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>
<b>Net increase (or decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	38	38	38	38	38
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>38</b>	<b>38</b>	<b>38</b>	<b>38</b>	<b>38</b>

DCB = Departmental Capital Budgets.

**Table 3.2.5: Capital budget statement**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
<b>CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB)	445	-	-	-	85
<b>Total capital appropriations</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>
<b>Total new capital appropriations represented by:</b>					
Purchase of non-financial assets	445	-	-	-	85
<b>Total represented by</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriation - DCB <sup>1</sup>	445	-	-	-	85
Funded internally from departmental resources	-	-	-	-	-
<b>Total acquisitions of non-financial assets</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
<b>Total purchases</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>
<b>Total cash used to acquire assets</b>	<b>445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>

<sup>1</sup> Does not include annual finance lease costs. Includes purchases from current and previous years' appropriation (Departmental Capital Budgets).

**Table 3.2.6: Statement of asset movements (2012-13)**

	<b>Buildings</b>	<b>Other property, plant and equipment</b>	<b>Intangibles</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>As at 1 July 2012</b>				
Gross book value	178	1,329	490	<b>1,997</b>
Accumulated depreciation/amortisation and impairment	178	937	287	<b>1,402</b>
<b>Opening net book balance</b>	<b>-</b>	<b>392</b>	<b>203</b>	<b>595</b>
<b>Other movements</b>				
Depreciation/amortisation expense	40	220	3	<b>263</b>
Reclassifications	40	66	(105)	<b>1</b>
<b>As at 30 June 2013</b>				
Gross book value	218	1,395	385	<b>1,998</b>
Accumulated depreciation/amortisation and impairment	218	1,157	290	<b>1,665</b>
<b>Closing net book balance</b>	<b>-</b>	<b>238</b>	<b>95</b>	<b>333</b>

**Table 3.2.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
<b>EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
Grants	15,534	15,867	16,274	15,421	15,714
<b>Total expenses administered on behalf of Government</b>	<b>15,534</b>	<b>15,867</b>	<b>16,274</b>	<b>15,421</b>	<b>15,714</b>

**Table 3.2.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
<b>ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
<b>Financial assets</b>					
Cash and cash equivalents	994	994	994	994	994
Receivables	864	864	864	864	864
<b>Total financial assets</b>	<b>1,858</b>	<b>1,858</b>	<b>1,858</b>	<b>1,858</b>	<b>1,858</b>
<b>Total assets administered on behalf of Government</b>	<b>1,858</b>	<b>1,858</b>	<b>1,858</b>	<b>1,858</b>	<b>1,858</b>
<b>LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
<b>Payables</b>					
Suppliers	284	284	284	284	284
Grants	4,874	4,874	4,874	4,874	4,874
<b>Total payables</b>	<b>5,158</b>	<b>5,158</b>	<b>5,158</b>	<b>5,158</b>	<b>5,158</b>
<b>Total liabilities administered on behalf of Government</b>	<b>5,158</b>	<b>5,158</b>	<b>5,158</b>	<b>5,158</b>	<b>5,158</b>

**Table 3.2.9: Schedule of budgeted administered cash flows  
(for the period ended 30 June)**

	<b>Estimated actual 2011-12 \$'000</b>	<b>Budget estimate 2012-13 \$'000</b>	<b>Forward estimate 2013-14 \$'000</b>	<b>Forward estimate 2014-15 \$'000</b>	<b>Forward estimate 2015-16 \$'000</b>
<b>OPERATING ACTIVITIES</b>					
<b>Cash used</b>					
Grant payments	14,145	14,449	14,819	14,042	14,309
GST	1,389	1,418	1,455	1,379	1,405
<b>Total cash used</b>	<b>15,534</b>	<b>15,867</b>	<b>16,274</b>	<b>15,421</b>	<b>15,714</b>
<b>Net cash from (or used by) operating activities</b>	<b>15,534</b>	<b>15,867</b>	<b>16,274</b>	<b>15,421</b>	<b>15,714</b>
<b>Net increase (or decrease) in cash held</b>	<b>15,534</b>	<b>15,867</b>	<b>16,274</b>	<b>15,421</b>	<b>15,714</b>
Cash at beginning of reporting period	994	994	994	994	994
Cash from Official Public Account for:					
- appropriations	15,534	15,867	16,274	15,421	15,714
<b>Cash at end of reporting period</b>	<b>994</b>	<b>994</b>	<b>994</b>	<b>994</b>	<b>994</b>