

**AUSTRALIAN ORGAN AND
TISSUE DONATION AND
TRANSPLANTATION
AUTHORITY**

**Agency resources and
planned performance**

AOTDTA

Australian Organ and Tissue Donation and Transplantation Authority

Health and Ageing Portfolio Agency

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AOTDTA

Section 1: Agency Overview and Resources

1.1 Strategic Direction Statement

The Australian Organ and Tissue Donation and Transplantation Authority (AOTDTA) works with states and territories, clinicians and the community sector, to deliver the Australian Government's national reform agenda to implement a world's best practice approach to organ and tissue donation for transplantation, endorsed by the Council of Australian Governments on 3 July 2008.

AOTDTA is a statutory authority established by the *Australian Organ and Tissue Donation and Transplantation Authority Act 2008*. This Act sets out the primary responsibilities for AOTDTA and the functions of the Chief Executive Officer.

AOTDTA is a prescribed agency under the *Financial Management and Accountability Act 1997*.

1.2 Agency Resources

Table 1.2.1 shows the total resources from all origins. The table summarises how resources will be applied by outcome and by Departmental classifications.

Table 1.2.1 AOTDTA Resource Statement – Budget Estimates for 2012-13 as at Budget May 2012

	Estimate of prior year amounts available in	Proposed at Budget	Total estimate	Estimated available appropriation
	2012-13	2012-13	2012-13	2011-12
	\$'000	\$'000	\$'000	\$'000
Ordinary annual services¹				
Departmental appropriation				
Prior year departmental appropriation ²	1,330	-	1,330	2,798
Departmental appropriation ³	-	5,886	5,886	6,003
s31 Relevant agency receipts	-	-	-	-
Total	1,330	5,886	7,216	8,801
Administered resources¹				
Outcome 1	-	39,003	39,003	42,670
Total	-	39,003	39,003	42,670
Total ordinary annual services	1,330	44,889	46,219	51,471
Other services - Bill 2⁴				
Departmental non-operating				
Equity injections	-	-	-	-
Previous years' programs	-	-	-	-
Total	-	-	-	-
Total other services	-	-	-	-
Total available annual appropriation	1,330	44,889	46,219	51,471
Total appropriations excluding Special Accounts	1,330	44,889	46,219	51,471
Special Accounts				
Opening balance ⁵	-	-	-	-
Appropriation receipts ⁶	-	-	-	-
Non-appropriation receipts to Special Accounts	-	-	-	-
Total Special Accounts	-	-	-	-
Total resourcing	1,330	44,889	46,219	51,471
Less appropriations drawn from annual or special appropriations above and credited to Special Accounts and/or CAC Act bodies through annual appropriations	-	-	-	-
Total net resourcing for AOTDTA	1,330	44,889	46,219	51,471

All figures are GST exclusive.

¹ Appropriation Bill (No.1) 2012-13.

² Estimated adjusted balance carried from previous year for annual appropriations.

³ AOTDTA did not receive any appropriation in 2012-13 for the Departmental Capital Budget (see Table 3.2.5).

⁴ Appropriation Bill (No.2) 2012-13.

⁵ Estimated opening balance for special accounts. For further information on special accounts see Table 3.1.2.

⁶ Appropriation receipts from AOTDTA annual and special appropriations for 2012-13 included above.

1.3 Budget Measures

Section 1.3 is not applicable to AOTDTA in 2012-13.

Section 2: Outcomes and Planned Performance

2.1 Outcomes and Performance Information

Outcome 1 – **Improved access to organ and tissue transplants, including through a nationally coordinated and consistent approach and system**

Outcome Strategy

The Australian Government, through AOTDTA, aims to achieve a sustained increase in organ and tissue donation rates by implementing a nationally coordinated, world’s best practice approach to organ and tissue donation for transplantation.

Evidence from comparable countries demonstrates that a coordinated national approach, comprising clinical and public awareness strategies, improves organ donation and transplantation rates.

The twin objectives of the national reform agenda are to increase the capability and capacity within the health system to maximise donation rates, and to raise community awareness and stakeholder engagement across Australia to promote organ and tissue donation.

The nine key elements of the national reform agenda are:

1. Establish a new national approach and system for organ and tissue donation: a national authority and network of organ and tissue donation agencies.
2. Establish specialist hospital staff and systems dedicated to organ donation.
3. Provide new funding for hospitals.
4. Provide national professional education and awareness.
5. Provide coordinated, ongoing community awareness and education.
6. Provide support for donor families.
7. Establish a safe, equitable and transparent national transplantation process.
8. Establish a national eye and tissue donation and transplantation network.
9. Undertake additional national initiatives, including living donation programs.

These activities are managed by AOTDTA through the DonateLife Network, in partnership with state and territory governments, eye and tissue banks, community organisations and the broad donation and transplantation clinical sectors. The DonateLife Network comprises the AOTDTA, state and territory medical directors, organ and tissue donation agencies (DonateLife agencies) and hospital-based doctors and nurses specialising in organ and tissue donation.

AOTDTA Budgeted Expenses and Resources

Table 2.1.1 provides an overview of the total expenses for AOTDTA by Program.

Table 2.1.1: Budgeted Expenses and Resources for AOTDTA

	2011-12 Estimated actual \$'000	2012-13 Budget \$'000	2013-14 Forward year 1 \$'000	2014-15 Forward year 2 \$'000	2015-16 Forward year 3 \$'000
Program 1.1: Coordination of organ and tissue donation and transplantation					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	42,670	39,003	39,641	40,355	41,082
Departmental expenses					
Departmental appropriation ¹	6,003	5,886	5,905	5,952	5,997
Expenses not requiring appropriation in the budget year ²	385	355	328	327	177
Operating loss	554	-	-	-	-
Total for Program 1.1	49,612	45,244	45,874	46,634	47,256
Total expenses for Outcome 1	49,612	45,244	45,874	46,634	47,256
	2011-12	2012-13			
Average staffing level (number)	33	31			

¹ Departmental appropriation combines "Ordinary annual services (Appropriation Bill No 1)" and "Revenue from independent sources (s31)".

² Expenses not requiring appropriation in the Budget year is made up of depreciation expense, amortisation expense, makegood expense and audit fees.

Program 1.1: A nationally-coordinated system for organ and tissue donation for transplantation

Program Objectives

Implement an Organ and Tissue Donation Clinical Governance Framework

In 2012-13, the AOTDTA will collaborate with state and territory governments and the broader DonateLife Network to develop and implement an organ and tissue donation clinical governance framework. The framework will provide a structure to support specialist doctors and nurses to increase organ and tissue donation in DonateLife Network hospitals across Australia by providing clear guidelines and key performance indicators, as well as a system for measuring and reporting on performance to inform clinical practice improvement.

Provide education and support to clinicians

In 2012-13, the AOTDTA will deliver a national Professional Education Package to the DonateLife Network. The aim of the package is to increase the consent rate for organ and tissue donation in Australia by providing a structured program of education for clinicians to give them the necessary skills to sensitively conduct conversations with potential donor families in acute grief. The DonateLife Network and relevant peak professional bodies have been consulted in the development of the package and will continue to provide support and clinical input.

Integrate the eye and tissue network into the DonateLife Network

The integration of the eye and tissue network into the broader DonateLife Network is one of the AOTDTA's key goals. The *Report on options for more effective eye and tissue retrieval, processing and storage*, developed by AOTDTA in consultation with the DonateLife Network, jurisdictional government representatives and eye and tissue stakeholders, outlined a three stage approach to address gaps in the eye and tissue sector in the short, medium and long term. In 2012-13, AOTDTA will commence Stage 1, addressing gaps identified in the education and data reporting process.

Raise community awareness and stakeholder engagement across Australia

In 2012-13, the AOTDTA will continue to educate the public about the need for family discussions regarding donation wishes as well as providing information to assist Australians in making and registering donation decisions. In partnership with sector organisations and the broader community, awareness-raising activities will comprise the annual DonateLife awareness week, targeted campaigns, events, Community Awareness Grants, media and online engagement. These activities will include targeted outreach and engagement with communities and demographic groups that are less engaged on organ and tissue donation, including culturally and linguistically diverse audiences.

Program 1.1: Deliverables¹

Table 2.1.2: Qualitative Deliverables for Program 1.1

Qualitative Deliverables	2012-13 Reference Point or Target
Implement an Organ and Tissue Donation Clinical Governance Framework	
Develop and implement the Organ and Tissue Donation Clinical Governance Framework	Implementation of the Organ and Tissue Donation Clinical Governance Framework by each DonateLife hospital by 30 June 2013
Provide education and support to clinicians	
Provide training for health professionals to manage the family donation conversation through the Professional Education Package	National delivery of the Professional Education Package to all clinicians within the DonateLife Network by 30 June 2013
Integrate the eye and tissue network into the DonateLife Network	
Develop nationally agreed data definitions and data sets for eye and tissue donation	National eye and tissue data collection and reporting system developed by 30 June 2013
Raise community awareness and stakeholder engagement across Australia	
Conduct community awareness and education activities on organ and tissue donation, in partnership with sector and community organisations	Continued delivery of a national community awareness campaign comprising DonateLife Week ² held in February 2013, supported by Community Awareness Grants and by public information materials produced by the AOTDTA

¹ In 2012-13, all deliverables and key performance indicators have been reviewed and updated to ensure targeted performance reporting.

² Available at: <www.donatelife.gov.au/resources/donatelife-week-2012>.

Program 1.1: Key Performance Indicators

Table 2.1.3: Quantitative Key Performance Indicators for Program 1.1³

Quantitative Indicators	2011 Revised Budget	2012 Budget Target	2013 Forward Year 1	2014 Forward Year 2	2015 Forward Year 3
Rate of request by hospital staff to families for organ and tissue donation	100%	100%	100%	100%	100%
Rate of family consent to organ and tissue donation	75%	75%	75%	75%	75%

³ Key performance indicators are reported on a calendar year basis to align with Australian and international donation performance reporting.

Section 3: Explanatory Tables and Budgeted Financial Statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of agency finances for the 2012-13 Budget year. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and program expenses, movements in administered funds, special accounts and government Indigenous expenditure.

3.1 Explanatory Tables

3.1.1 Movement of administered funds between years

Section 3.1.1 is not applicable to AOTDTA.

3.1.2 Special Accounts

Section 3.1.2 is not applicable to AOTDTA.

3.1.3 Australian Government Indigenous Expenditure

In 2012-13, the Australian Government Indigenous Expenditure Statement is not applicable because AOTDTA has no specific Indigenous expenses.

3.2 Budgeted Financial Statements

3.2.1 Differences in Agency Resourcing and Financial Statements

Section 3.2.1 is not applicable to AOTDTA.

3.2.2 Analysis of Budgeted Financial Statements

An analysis of AODTA's budgeted financial statements for 2012-13 is provided below.

Departmental Resources

Comprehensive Income Statement

AOTDTA is budgeting for a break even position in all forward years after unfunded depreciation.

Total operating revenue for 2012-13 is \$5.886 million.

Total expenses in 2012-13 are anticipated at \$6.241 million.

Balance Sheet

Cash and receivable balances are expected to remain consistent across the forward years.

Cash Flows

Cash flows are consistent with the income and expenses discussed above.

Administered Resources

Assets and liabilities will remain stable over the budget and forward years.

3.2.3 Budgeted financial statements tables

**Table 3.2.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
EXPENSES					
Employee benefits	4,788	4,372	4,403	4,412	4,382
Supplier expenses	1,769	1,514	1,502	1,540	1,615
Depreciation and amortisation	385	355	328	327	177
Total expenses	6,942	6,241	6,233	6,279	6,174
LESS:					
OWN-SOURCE INCOME					
Revenue					
Sale of goods and rendering of services	-	-	-	-	-
Total revenue	-	-	-	-	-
Gains					
Other	-	-	-	-	-
Total gains	-	-	-	-	-
Total own-source income	-	-	-	-	-
Net cost of (contribution by) services	6,942	6,241	6,233	6,279	6,174
Revenue from Government	6,003	5,886	5,905	5,952	5,997
Surplus (Deficit)	(939)	(355)	(328)	(327)	(177)
Surplus (Deficit) attributable to the Australian Government	(939)	(355)	(328)	(327)	(177)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation reserves	-	-	-	-	-
Total other comprehensive income	-	-	-	-	-
Total comprehensive income attributable to the Australian Government	(939)	(355)	(328)	(327)	(177)

**Table 3.2.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June) (Cont.)**

Note: Reconciliation of comprehensive income attributable to the agency					
	2011-12	2012-13	2013-14	2014-15	2015-16
	\$'000	\$'000	\$'000	\$'000	\$'000
Total comprehensive income (loss) attributable to the Australian Government	(939)	(355)	(328)	(327)	(177)
plus non-appropriated expenses depreciation and amortisation expenses	385	355	328	327	177
Total comprehensive income attributable to the agency	(554)	-	-	-	-

Table 3.2.2: Budgeted Departmental balance sheet (as at 30 June)

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	32	32	32	32	32
Receivables	1,665	1,442	1,442	1,442	1,442
Total financial assets	1,697	1,474	1,474	1,474	1,474
Non-financial assets					
Land and buildings	345	241	137	32	-
Property, plant and equipment	237	155	77	-	-
Intangibles	810	864	718	573	428
Total non-financial assets	1,392	1,260	932	605	428
Total assets	3,089	2,734	2,406	2,079	1,902
LIABILITIES					
Payables					
Suppliers	391	391	391	391	391
Other payables	272	272	272	272	272
Total payables	663	663	663	663	663
Provisions					
Employees	1,022	1,022	1,022	1,022	1,022
Other provisions	-	-	-	-	-
Total provisions	1,022	1,022	1,022	1,022	1,022
Total liabilities	1,685	1,685	1,685	1,685	1,685
Net Assets	1,404	1,049	721	394	217
EQUITY					
Contributed equity	1,900	1,900	1,900	1,900	1,900
Reserves	-	-	-	-	-
Retained surpluses or accumulated deficits	(496)	(851)	(1,179)	(1,506)	(1,683)
Total equity	1,404	1,049	721	394	217

**Table 3.2.3: Departmental statement of changes in equity — summary of movement
(Budget year 2012-13)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2012					
Balance carried forward from previous period	(496)	-	-	1,900	1,404
Surplus (deficit) for the period	(355)	-	-	-	(355)
Capital budget - Bill 1 (DCB)	-	-	-	-	-
Estimated closing balance as at 30 June 2013					
	(851)	-	-	1,900	1,049

**Table 3.2.4: Budgeted Departmental statement of cash flows
(for the period ended 30 June)**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	7,471	6,109	6,290	5,952	5,997
GST received	203	204	203	203	203
Total cash received	7,674	6,313	6,493	6,155	6,200
Cash used					
Employees	4,704	4,372	4,403	4,412	4,382
Suppliers	1,767	1,514	1,887	1,540	1,615
GST paid	203	204	203	203	203
Total cash used	6,674	6,090	6,493	6,155	6,200
Net cash from (or used by) operating activities	1,000	223	-	-	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment	1,000	223	-	-	-
Total cash used	1,000	223	-	-	-
Net cash from (or used by) investing activities	(1,000)	(223)	-	-	-
Net increase (or decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	32	32	32	32	32
Cash and cash equivalents at the end of the reporting period	32	32	32	32	32

Table 3.2.5: Capital budget statement

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	-	-	-	-	-
Equity injections - Bill 2	-	-	-	-	-
Total capital appropriations	-	-	-	-	-
Total new capital appropriations represented by:					
Purchase of non-financial assets	-	-	-	-	-
Other	-	-	-	-	-
Total items	-	-	-	-	-
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations	1,000	223	-	-	-
Funded by capital appropriation - DCB ¹	-	-	-	-	-
Funded internally from departmental resources	-	-	-	-	-
Total acquisitions of non-financial assets	1,000	223	-	-	-
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	1,000	223	-	-	-
Total cash used to acquire assets	1,000	223	-	-	-

¹ Does not include annual finance lease costs. Includes purchases from current and previous years' appropriation (Departmental Capital Budgets).

Table 3.2.6: Statement of asset movements (2012-13)

	Buildings	Other property, plant and equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2012				
Gross book value	473	719	1,038	2,230
Accumulated depreciation/amortisation and impairment	128	482	228	838
Opening net book balance	345	237	810	1,392
CAPITAL ASSET ADDITIONS				
Estimated expenditure on new or replacement assets				
By purchase - appropriation equity	-	23	200	223
By purchase - appropriation ordinary annual services	-	-	-	-
Sub-total	-	23	200	223
Other movements				
Depreciation/amortisation expense	(104)	(105)	(146)	(355)
Disposals ¹	-	-	-	-
Other	-	-	-	-
As at 30 June 2013				
Gross book value	473	742	1,238	2,453
Accumulated depreciation/amortisation and impairment	232	587	374	1,193
Closing net book balance	241	155	864	1,260

¹ Proceeds may be returned to the Official Public Account.

Table 3.2.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Grants	38,529	36,861	36,856	37,564	37,564
Supplier expenses	4,141	2,142	2,785	2,791	3,518
Total expenses administered on behalf of Government	42,670	39,003	39,641	40,355	41,082

Table 3.2.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT					
Financial assets					
Cash and cash equivalents	29	29	29	29	29
Receivables	422	422	422	422	422
Total financial assets	451	451	451	451	451
Total assets administered on behalf of Government	451	451	451	451	451
LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT					
Payables					
Grants	10,576	10,576	10,576	10,576	10,576
Suppliers	2,189	2,189	2,189	2,189	2,189
Accrued Expenses	12	12	12	12	12
Other Payables	7	7	7	7	7
Total payables	12,784	12,784	12,784	12,784	12,784
Total liabilities administered on behalf of Government	12,784	12,784	12,784	12,784	12,784

**Table 3.2.9: Schedule of budgeted administered cash flows
(for the period ended 30 June)**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
OPERATING ACTIVITIES					
Cash received					
GST received	667	573	752	752	752
Total cash received	667	573	752	752	752
Cash used					
Grant payments	38,529	36,861	36,856	37,564	37,564
Suppliers	4,141	2,142	2,785	2,791	3,518
GST paid	667	573	752	752	752
Total cash used	43,337	39,576	40,393	41,107	41,834
Net cash from (or used by) operating activities	(42,670)	(39,003)	(39,641)	(40,355)	(41,082)
Net increase (or decrease) in cash held	(42,670)	(39,003)	(39,641)	(40,355)	(41,082)
Cash at beginning of reporting period	29	29	29	29	29
Cash from Official Public Account for:					
- appropriations	42,670	39,003	39,641	40,355	41,082
Cash to the Official Public Account	-	-	-	-	-
Cash at end of reporting period	29	29	29	29	29

