

NATIONAL BLOOD AUTHORITY

Entity Resources and Planned Performance

National Blood Authority

Health Portfolio Entity

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Section 1: Entity Overview and Resources

1.1 Strategic Direction Statement

The Australian Government, through the National Blood Authority (NBA), aims to ensure that Australia's blood supply is secure and well managed. The NBA was established by the Australian Government, and State and Territory Governments, to coordinate policy, governance, funding and management of the blood banking and plasma product sector in Australia.

The NBA manages national contracts to secure the supply of safe and affordable blood products in Australia in accordance with the National Blood Agreement.

The NBA works with Governments and stakeholders to implement an efficient, demand-driven blood supply system that is highly responsive to clinical needs and based upon evidence and good clinical practice. The purchasing and supply arrangements for fresh, fractionated and recombinant products¹ will continue to be improved, including the further strengthening of risk mitigation arrangements.

Recognising the growing cost of blood products and the growing evidence of risk associated with unnecessary transfusions, the NBA will continue to undertake a range of activities aimed at improving the clinical use of blood and blood products. Specifically, the NBA aims to improve the sustainability and performance of the sector through enhanced data capture and analysis. The NBA will also work to facilitate development and publication of evidence-based national clinical practice guidelines, informed by close engagement with clinicians.

The role and functions of the NBA are set out in the *National Blood Authority Act 2003*. The NBA is a Non-corporate Commonwealth Entity under the *Public Governance, Performance and Accountability Act 2013*. Operational details are contained in the Corporate Plan, which is available on the NBA website.

In 2015, the Government decided not to proceed with the merger of the National Blood Authority and the Organ and Tissue Authority, as previously announced in the 2014-15 Budget. Some savings and efficiencies will be achieved by continuing to merge the corporate services of these entities, with changes to come into full effect from 30 June 2016.

¹ Fractionated products are those derived from human plasma whereas recombinant products are those manufactured through commercial scale expression of proteins from cell lines modified using recombinant gene technology.

1.2 Entity Resource Statement

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by Outcome (Government strategic policy objectives) and by Administered (on behalf of the Government or the public) and Departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NBA Resource Statement – Budget Estimates for 2016-17 as at Budget May 2016

	2015-16 Estimated actual \$'000	2016-17 Estimate \$'000
DEPARTMENTAL		
Prior year appropriation available	9,294	8,996
Annual appropriations		
Ordinary annual services ¹		
Departmental appropriation	5,719	5,640
s74 retained revenue receipts ²	-	-
Departmental capital budget ³	63	631
Other services ⁴		
Equity injection	-	-
Total departmental annual appropriations	5,782	6,271
Special Accounts⁵		
Appropriation receipts	5,782	6,271
Non-appropriation receipts	3,396	3,671
Total special account	9,178	9,942
Less appropriations drawn from annual or special appropriations above and credited to Special Accounts ⁶	(5,782)	(6,271)
Total departmental resourcing	18,472	18,938

Table 1.1: NBA Resource Statement – Budget Estimates for 2016-17 as at Budget May 2016 (continued)

	2015-16 Estimated actual \$'000	2016-17 Estimate \$'000
ADMINISTERED		
Prior year appropriation available	205,947	136,952
Annual appropriations		
Ordinary annual services ¹		
Outcome 1	7,070	5,190
Other services ⁴		
Administered assets and liabilities	-	-
Total administered annual appropriations	7,070	5,190
Special Accounts⁵		
Appropriation receipts	7,070	5,190
Appropriation receipts - other entities ⁶	645,262	711,578
Non-appropriation receipts	394,998	423,431
Total Special Accounts	1,047,330	1,140,199
Less appropriations drawn from annual or special appropriations above and credited to Special Accounts ⁷	(7,070)	(5,190)
Total administered resourcing	1,253,277	1,277,151
Total resourcing for NBA	1,271,749	1,296,089
	2015-16	2016-17
Average staffing level (number)	52	52

All figures are GST exclusive.

¹ Appropriation Bill (No. 1) 2016-17.

² Estimated retained revenue receipts under section 74 of the PGPA Act 2013.

³ Departmental capital budgets (DCB) are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

⁴ Appropriation Bill (No. 2) 2016-17.

⁵ For further information on special appropriations and special accounts, please refer to *Budget Paper No. 4 - Agency Resourcing*. Also see Table 2.1 for further information on outcome and program expenses broken down by various funding sources, e.g annual appropriations, special appropriations and special accounts.

⁶ Appropriation receipts from the Department of Health.

⁷ Appropriation receipts included above.

1.3 Budget Measures

This entity was impacted by the 2015-16 *Mid-Year Economic and Fiscal Outlook* measure *Public Sector Savings – Shared and Common Services Program*. For details refer to Table 1.2 in the Department of Health chapter of this publication.

Section 2: Outcomes and Planned Performance

Government Outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which Government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Government Outcomes over the Budget and forward years.

Each Outcome is described below together with its related programs. The following provides detailed information on expenses for each Outcome and program, further broken down by funding source.

Note: From 1 July 2015, performance reporting requirements in the Portfolio Budget Statements sit alongside those required under the Enhanced Commonwealth Performance Framework. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plan and annual performance statement – included in Annual Reports from October 2016 – to provide an entity's complete performance story.



2.1 Budgeted Expenses and Performance

Outcome 1: Access to a secure supply of safe and affordable blood products, including through national supply arrangements and coordination of best practice standards within agreed funding policies under the national blood arrangements

Linked Programs

Commonwealth entity and linked program	Contribution to Outcome 1 made by linked programs
Australian Commission on Safety and Quality in Health Care Program 1.1: Safety and Quality in Health Care	The Australian Commission on Safety and Quality in Health Care works closely with the National Blood Authority in relation to: <ul style="list-style-type: none"> - <i>National Safety and Quality Health Service Standard 7: Blood and Blood Products</i> - The National Patient Blood Management Collaborative - Development of tools, resources and clinical standards for Patient Blood Management implementation. This supports the NBA in administering the National Blood Agreement.
Department of Health Program 1.1: Health Policy Research and Analysis	The Department of Health, in collaboration with State and Territory health departments, has policy responsibility for ensuring Australians have access to an adequate, safe, secure and affordable blood supply. This includes supporting the National Blood Authority to administer the national blood arrangements.

Budgeted Expenses for the NBA

This table shows how much the entity intends to spend (on an accrual basis) on achieving the Outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted Expenses for the NBA

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward Year 1 \$'000	2018-19 Forward Year 2 \$'000	2019-20 Forward Year 3 \$'000
Program 1.1: National blood agreement management					
Administered expenses					
Ordinary annual services ¹	7,070	5,190	-	-	-
<i>to National Blood Authority Account</i>	(7,070)	(5,190)	-	-	-
<i>to National Managed Fund (Blood and Blood Products) Special Account</i>	-	-	-	-	-
Special Accounts					
<i>National Blood Authority Account</i>	1,125,872	1,135,777	1,213,087	1,293,904	1,378,265
<i>National Managed Fund (Blood and Blood Products) Special Account</i>	-	-	-	-	-
Departmental expenses					
Departmental appropriation ²	5,782	6,271	6,282	6,302	6,344
<i>to National Blood Authority Account</i>	(5,782)	(6,271)	(6,282)	(6,302)	(6,344)
Special Accounts					
<i>National Blood Authority Account</i>	9,110	9,305	9,320	9,349	9,410
Expenses not requiring appropriation in the Budget year ³					
Operating deficit (surplus)	464	465	465	465	466
	-	-	-	-	-
Total for Program 1.1	1,135,446	1,145,547	1,222,872	1,303,718	1,388,141
Total expenses for Outcome 1	1,135,446	1,145,547	1,222,872	1,303,718	1,388,141

	2015-16	2016-17
Average staffing level (number)	52	52

¹ Appropriation (Bill No. 1) 2016-17.

² Departmental appropriation combines "Ordinary annual services (Appropriation Bill No. 1)" and "Revenue from independent sources (s74)".

³ Expenses not requiring appropriation in the Budget year are made up of depreciation expense, amortisation expense, makegood expense and audit fees.

Movement of Funds

There were no movements of Administered funds between years.

Table 2.1.2: Performance Criteria for the NBA

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1.² It also summarises how each program is delivered and where 2016-17 Budget measures have created new programs or materially changed existing programs.

Outcome	1: Access to a secure supply of safe and affordable blood products, including through national supply arrangements and coordination of best practice standards within agreed funding policies under the national blood arrangements
Program	1.1: National Blood Agreement Management The NBA, on behalf of the Australian Government and State and Territory Governments, manages and coordinates national contracts to secure the supply of safe and affordable blood products in Australia in accordance with the National Blood Agreement.
Purpose	To save and improve Australian lives through a world-class blood supply. ³
Delivery	Program activities, intended to benefit the Australian community, will be delivered under the following program objectives: A. Providing a safe, secure and affordable supply of blood and blood products B. Improving risk management and blood sector performance C. Promoting the safe and efficient use of blood and blood products
Program objective	
A. Providing a safe, secure and affordable supply of blood and blood products	
<p>The NBA works with State and Territory Governments and suppliers so that requirements for day-to-day product supply and future demand are well managed.</p> <p>In 2016-17, the NBA will work with the Australian Red Cross Blood Service to implement the new Deed of Agreement to provide fresh blood products for Australia. In addition, the NBA will continue to implement the National Service Requirements and Standards according to the agreed plan to further improve service and supply performance.</p> <p>The NBA will continue to undertake new procurement actions for a range of imported plasma and recombinant products. The NBA will also assist Governments to consider proposals for addition of new blood products to the national blood arrangements. The NBA will work with health providers to continue the implementation of the National Wastage Reduction Strategy, seeking to further reduce the unnecessary wastage of blood and blood products.</p>	



² Progress against the performance criteria published in the 2015-16 Portfolio Budget Statements will be reported in the 2015-16 NBA Annual Report.

³ This purpose text will be reflected in the 2016-17 NBA Corporate Plan.

Qualitative performance criteria		2016-17 Reference point or target				
New Australian Red Cross Blood Service contract arrangements are progressed.		The new Deed of Agreement with the Australian Red Cross is implemented from 1 July 2016. ⁴				
Provision of an adequate, affordable and secure supply of blood and blood products.		Blood products are available to meet clinical need.				
Quantitative performance criteria	2015-16 Target	2016-17 Target	2017-18 Target	2018-19 Target	2019-20 Target	
Variance between actual and NBA estimated demand for supply of products.	<5%	<5%	<5%	<5%	<5%	
Discards as a percentage of total issues of red blood cells.	N/A ⁵	5%	4%	4%	4%	
Program objective						
B. Improving risk management and blood sector performance						
<p>In 2016-17, the NBA will continue to undertake a number of initiatives to improve the efficiency and effectiveness of the blood supply network.</p> <p>A high priority will be the finalisation of the new arrangements for the clinical and administrative management of immunoglobulin (Ig), and an associated supporting national information and communication technology system known as BloodSTAR. The NBA will complete the implementation of BloodSTAR to support the improved governance and management of intravenous Ig. These arrangements will seek to ensure the demand for Ig reflects appropriate clinical practice. The NBA will continue to implement interfaces between BloodNet and pathology service Laboratory Information Systems, and will work with suppliers to develop an ordering and receiving capability for commercial products within BloodNet.</p> <p>The NBA will continue implementation of the National Inventory Management Framework with health providers to ensure red blood cell stocks are managed in the most efficient manner, including the additional piloting of further platelet inventory management models.</p>						
Qualitative performance criteria		2016-17 Reference point or target				
New immunoglobulin (Ig) governance arrangements are implemented.		BloodSTAR is implemented by 30 June 2017 and supports all supply authorisations for Ig.				
Quantitative performance criteria	2015-16 Target	2016-17 Target	2017-18 Target	2018-19 Target	2019-20 Target	
Percentage of national blood supply processed by laboratories interfaced to BloodNet.	30%	40%	50%	60%	80%	

⁴ This performance criterion has been revised to reflect the work undertaken in 2016-17.

⁵ This performance criterion is new for 2016-17, therefore there is no target for 2015-16.

Program objective					
C. Promoting the safe and efficient use of blood and blood products					
<p>In 2016-17, the NBA will continue to develop and finalise materials that promote the safe and efficient use of products, informed by close engagement with clinicians. This includes the revision and publication of updated editions of the Patient Blood Management Guidelines Modules, developing a revised guideline for the use on Anti-D,⁶ undertaking a programmed evidence-based review of the criteria for the clinical use of Ig in Australia, and developing an Ig governance education and training program.</p> <p>In addition, the NBA will develop and promote an expanded suite of tools to support health providers to implement the National Safety and Quality Health Service (NSQHS) Standard on Blood and Blood Products.⁷</p>					
Qualitative performance criteria		2016-17 Reference point or target			
National data strategy and National Patient Blood Management Guidelines Implementation Strategy are progressed.		Performance scorecard and comparator benchmark data is published by 31 December each year. The standards and minimum data sets for blood sector data are developed by 30 June 2017.			
There is a robust framework supporting best practice management and use of blood and blood products.		A sustained improvement in the management and use of blood products.			
Quantitative performance criteria	2015-16 Target	2016-17 Target	2017-18 Target	2018-19 Target	2019-20 Target
Number of clinical practice guidelines published.	2	2 ⁸	2	2	1
Number of supporting clinical practice tools and resources made available.	N/A ⁹	5	5	5	5
Material changes to Program 1.1 resulting from the following measures:					
There are no material changes to Program 1.1 resulting from measures.					



⁶ Information on the use of Anti-D or Rh D immunoglobulin products is available at: www.blood.gov.au/system/files/documents/glines-anti-d.pdf

⁷ Available at: www.safetyandquality.gov.au/wp-content/uploads/2012/10/Standard7_Oct_2012_WEB.pdf

⁸ The 2016-17 target for this performance criterion has been increased to include the publication of an additional clinical guideline.

⁹ This performance criterion is new for 2016-17, therefore there is no target for 2015-16.

Section 3: Budgeted Financial Statements

Section 3 presents budgeted financial statements, which provide a comprehensive snapshot of entity finances for the 2016-17 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 Budgeted Financial Statements

3.1.1 Differences Between Entity Resourcing and Financial Statements

This section is not applicable to the NBA.

3.1.2 Explanatory Notes and Analysis of Budgeted Financial Statements

Departmental Resources

Comprehensive Income Statement

This statement illustrates the expected financial results for the NBA by identifying accrual expenses and revenues showing the net cost of services.

NBA operational costs are funded jointly by the Australian Government and State and Territory Governments, on a 63 per cent: 37 per cent basis via annual contributions. All NBA receipts and payments are accounted for through special accounts.

The NBA expects a break even position for the Budget year and all forward years.

The income statement deficit in the Budget year and forward years is as a result of the Government's decision to no longer fund for depreciation via an operating appropriation.

Budgeted Departmental Balance Sheet

Special account accumulated funds are held within the Official Public Account and included as Receivables in the Balance Sheet. The NBA always maintains sufficient accumulated funds to cover employee entitlements and other liabilities.

The value of intangible assets increases from 2016-17 onwards due to the development of replacement systems. Other non-financial assets and liabilities will remain broadly stable over the period.

Administered Resources

Schedule of Budgeted Income and Expenses Administered on Behalf of Government

The NBA's administered accounts include contributions from all states and territories and the Australian Government for the supply of blood and blood related products for 2016-17. Each year the Council of Australian Governments (COAG) Health Council (formerly the Standing Council on Health) approves an Annual National Supply Plan and Budget which is formulated by the NBA, derived from demand estimates provided by the states and territories.

Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government

The schedule of budgeted assets and liabilities administered on behalf of Government illustrates normal movements in non-financial assets and liabilities. The balance of Receivables represents GST payments made to suppliers which are recoverable from the Australian Taxation Office. Other non-financial assets represent a prepayment to the Australian Red Cross Blood Service under the Output Based Funding Model agreement.

During 2010-11, the NBA was granted investment powers for the National Managed Fund special account. The increase in Investments over the forward years represents annual contributions received as well as re-investment of interest income.



3.2 Budgeted Financial Statements Tables

Table 3.1: Comprehensive Income Statement (showing net cost of services for the period ended 30 June)

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
EXPENSES					
Employee benefits	6,358	6,680	6,649	6,691	6,791
Supplier expenses	2,846	2,719	2,765	2,752	2,713
Depreciation and amortisation	365	365	365	365	365
Finance costs	5	6	6	6	7
Total expenses	9,574	9,770	9,785	9,814	9,876
LESS:					
OWN-SOURCE INCOME					
Revenue					
Other revenue	3,396	3,671	3,677	3,689	3,714
Total revenue	3,396	3,671	3,677	3,689	3,714
Gains					
Other	94	94	94	94	94
Total gains	94	94	94	94	94
Total own-source income	3,490	3,765	3,771	3,783	3,808
Net cost of (contribution by) services	6,084	6,005	6,014	6,031	6,068
Revenue from Government	5,719	5,640	5,649	5,666	5,703
Surplus (deficit)	(365)	(365)	(365)	(365)	(365)
Surplus (deficit) attributable to the Australian Government	(365)	(365)	(365)	(365)	(365)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation reserves	-	-	-	-	-
Total other comprehensive income	-	-	-	-	-
Total comprehensive income attributable to the Australian Government	(365)	(365)	(365)	(365)	(365)
Note: Reconciliation of comprehensive income attributable to the entity					
	2015-16 \$'000	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000
Total comprehensive income (loss) attributable to the Australian Government	(365)	(365)	(365)	(365)	(365)
plus non-appropriated expenses depreciation and amortisation expenses	365	365	365	365	365
Total comprehensive income (loss) attributable to the entity	-	-	-	-	-

Table 3.2: Budgeted Departmental Balance Sheet (as at 30 June)

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	21	21	21	21	21
Receivables	9,044	9,026	9,032	9,038	9,044
Total financial assets	9,065	9,047	9,053	9,059	9,065
Non-financial assets					
Land and buildings	812	806	800	694	588
Property, plant and equipment	575	696	873	1,136	999
Intangibles	71	222	319	433	952
Other	220	220	220	220	220
Total non-financial assets	1,678	1,944	2,212	2,483	2,759
Total assets	10,743	10,991	11,265	11,542	11,824
LIABILITIES					
Payables					
Suppliers	618	618	618	618	618
Other payables	584	560	560	560	560
Total payables	1,202	1,178	1,178	1,178	1,178
Provisions					
Employees	1,506	1,506	1,506	1,506	1,506
Other provisions	147	153	159	165	171
Total provisions	1,653	1,659	1,665	1,671	1,677
Total liabilities	2,855	2,837	2,843	2,849	2,855
Net Assets	7,888	8,154	8,422	8,693	8,969
EQUITY					
Contributed equity	3,313	3,944	4,577	5,213	5,854
Reserves	359	359	359	359	359
Retained surpluses or accumulated deficits	4,216	3,851	3,486	3,121	2,756
Total equity	7,888	8,154	8,422	8,693	8,969

**Table 3.3: Departmental Statement of Changes in Equity — Summary of Movement
(Budget year 2016-17)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2016				
Balance carried forward from previous period	4,216	359	3,313	7,888
Surplus (deficit) for the period	(365)	-	-	(365)
Appropriation (equity injection)	-	-	-	-
Capital budget - Bill 1 (DCB)	-	-	631	631
Estimated closing balance as at 30 June 2017	3,851	359	3,944	8,154

Table 3.4: Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	5,719	5,640	5,649	5,666	5,703
Net GST received	253	253	253	253	253
Other cash received	3,396	3,671	3,677	3,689	3,714
Cash from the Official Public Account	(155)	(132)	(131)	(131)	(132)
Total cash received	9,213	9,432	9,448	9,477	9,538
Cash used					
Employees	6,358	6,680	6,649	6,691	6,791
Suppliers	2,827	2,725	2,771	2,758	2,720
Net GST paid	28	27	28	28	27
Cash to the Official Public Account	-	-	-	-	-
Total cash used	9,213	9,432	9,448	9,477	9,538
Net cash from (or used by) operating activities	-	-	-	-	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment	63	631	633	636	641
Total cash used	63	631	633	636	641
Net cash from (or used by) investing activities	(63)	(631)	(633)	(636)	(641)
FINANCING ACTIVITIES					
Cash received					
Capital budget - Bill 1 (DCB)	63	631	633	636	641
Total cash received	63	631	633	636	641
Net cash from (or used by) financing activities	63	631	633	636	641
Net increase (or decrease) in cash held	-	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	21	21	21	21	21
Cash and cash equivalents at the end of the reporting period	21	21	21	21	21



Table 3.5: Departmental Capital Budget Statement (for the period ended 30 June)

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	63	631	633	636	641
Total capital appropriations	63	631	633	636	641
Total new capital appropriations represented by:					
Purchase of non-financial assets	63	631	633	636	641
Total items	63	631	633	636	641
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB ¹	63	631	633	636	641
Funded internally from departmental resources	-	-	-	-	-
Total acquisitions of non-financial assets	63	631	633	636	641
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	63	631	633	636	641
Total cash used to acquire assets	63	631	633	636	641

¹ Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental Capital Budgets (DCB).

Table 3.6: Statement of Asset Movements (Budget year 2016-17)

	Buildings	Other property, plant and equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2016				
Gross book value	1,042	865	3,654	5,561
Accumulated depreciation amortisation and impairment	(230)	(290)	(3,583)	(4,103)
Opening net book balance	812	575	71	1,458
CAPITAL ASSET ADDITIONS				
Estimated expenditure on new or replacement assets				
By purchase - appropriation equity	-	-	-	-
By purchase - appropriation ordinary annual services	100	258	273	631
By purchase - internal resources	-	-	-	-
Total additions	100	258	273	631
Other movements				
Depreciation/amortisation expense	(106)	(137)	(122)	(365)
Total other movements	(106)	(137)	(122)	(365)
as at 30 June 2017				
Gross book value	1,142	1,123	3,927	6,192
Accumulated depreciation amortisation and impairment	(336)	(427)	(3,705)	(4,468)
Closing net book balance	806	696	222	1,724

Table 3.7: Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
INCOME ADMINISTERED ON BEHALF OF GOVERNMENT					
Revenue					
Non-taxation					
Other sources of non-taxation revenues	1,044,896	1,140,364	1,217,723	1,298,540	1,382,901
Total non-taxation	1,044,896	1,140,364	1,217,723	1,298,540	1,382,901
Total revenues administered on behalf of Government	1,044,896	1,140,364	1,217,723	1,298,540	1,382,901
Total income administered on behalf of Government	1,044,896	1,140,364	1,217,723	1,298,540	1,382,901
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Employee benefits	323	323	-	-	-
Suppliers	1,116,274	1,126,179	1,213,087	1,293,904	1,378,265
Grants	8,830	8,830	-	-	-
Depreciation and amortisation	445	445	-	-	-
Total expenses administered on behalf of Government	1,125,872	1,135,777	1,213,087	1,293,904	1,378,265

Table 3.8: Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT					
Financial assets					
Cash and cash equivalent	335	336	336	336	336
Receivables	6,997	6,997	7,831	7,831	7,831
Investments	118,898	124,253	134,925	134,925	134,925
Total financial assets	126,230	131,586	143,092	143,092	143,092
Non-financial assets					
Property, plant and equipment	460	588	588	588	588
Intangibles	527	354	354	354	354
Inventories	110,815	111,637	111,637	111,637	111,637
Other	76,071	76,071	76,071	76,071	76,071
Total non-financial assets	187,873	188,650	188,650	188,650	188,650
Total assets administered on behalf of Government	314,103	320,236	331,742	331,742	331,742
LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT					
Interest bearing liabilities					
Payables					
Suppliers	63,562	63,562	63,562	63,562	63,562
Total payables	63,562	63,562	63,562	63,562	63,562
Total liabilities administered on behalf of Government	63,562	63,562	63,562	63,562	63,562



Table 3.9: Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)

	2015-16 Estimated actual \$'000	2016-17 Budget \$'000	2017-18 Forward estimate \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Commonwealth contributions	645,262	711,578	760,645	811,434	864,451
State and Territory contributions	395,038	423,431	452,442	482,470	513,814
Interest	4,336	4,955	4,636	4,636	4,636
Net GST received	100,500	100,500	100,500	100,500	100,500
Other	80,571	7,834	15,105	34,926	43,362
Total cash received	1,225,707	1,248,298	1,333,328	1,433,966	1,526,763
Cash used					
Employees	323	323	-	-	-
Suppliers	1,100,940	1,120,824	1,202,415	1,293,904	1,378,265
Grant payments	8,830	8,830	-	-	-
Net GST paid	110,977	112,965	120,241	129,390	137,826
Total cash used	1,221,070	1,242,942	1,322,656	1,423,294	1,516,091
Net cash from (or used by) operating activities	4,637	5,356	10,672	10,672	10,672
INVESTING ACTIVITIES					
Cash received					
Proceeds from sale of investments	57,062	53,200	-	-	-
Total cash received	57,062	53,200	-	-	-
Cash used					
Purchase of investments	61,698	58,555	10,672	10,672	10,672
Total cash used	61,698	58,555	10,672	10,672	10,672
Net cash from (or used by) investing activities	(4,636)	(5,355)	(10,672)	(10,672)	(10,672)
Net increase (or decrease) in cash held					
	1	1	-	-	-
Cash at beginning of reporting period	334	335	336	336	336
Cash from Official Public Account for:					
- special accounts	1,275,698	1,296,307	1,333,328	1,433,966	1,526,763
- appropriations	7,070	5,190	-	-	-
Cash to Official Public Account for:					
- special accounts	1,282,768	1,301,497	1,333,328	1,433,966	1,526,763
- appropriations	-	-	-	-	-
Cash at end of reporting period	335	336	336	336	336