

NATIONAL BLOOD AUTHORITY

National Blood Authority

Health and Ageing Portfolio Agency

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The logo for the National Blood Authority (NBA) is a vertical black rectangle with the letters 'NBA' in white, oriented vertically.

Section 1: Agency Overview and Resources

1.1: AGENCY OVERVIEW

The Australian Government provides funding to the National Blood Authority (NBA) to ensure that Australia’s blood supply is secure and well managed.

The NBA is an independent statutory agency, representing the interests of the Australian Government and all State and Territory governments. The Australian Government established the NBA in July 2003 under the *National Blood Authority Act 2003* as part of a coordinated approach to policy setting, governance, funding and management of the Australian blood banking and plasma product sector.

The NBA, on behalf of the Australian Government, manages and coordinates the Australian blood supply in accordance with the National Blood Agreement agreed by the Australian Government and State and Territory governments. This includes negotiating and managing national contracts with suppliers of blood and blood related products on behalf of all governments, which together provide a total of \$820.0 million in 2008-09 for this purpose. The NBA’s management of contracts enables the development of an agreed single national pricing schedule.

The NBA works with all governments and other responsible stakeholders to: implement an efficient demand-driven structure and blood supply system that is highly responsive to needs, based upon evidence and good clinical practice; and to ensure that Australia’s blood supply is safe, secure, adequate and affordable.

Summary of Agency Outcome and Output Group

The products and services delivered by the NBA that contribute to the achievement of its outcome are summarised in Table 1.1.1.

Table 1.1.1: Agency Outcome and Output Group

Outcome	Output Group
Australia’s Blood Supply is Secure and Well Managed	Output Group 1 – Meet Product Demand through Effective Planning and the Management of Supply Arrangements

1.2: AGENCY RESOURCES

Table 1.2.1 shows the total resources from all origins. The table summarises how resources will be applied by outcome and by administered and departmental classification.

The total resourcing for the NBA in the 2008-09 Budget is \$1.077 million.

Table 1.2.1: NBA Resource Statement

	Estimate of prior ⁺ year amounts available in 2008-09 \$'000	Proposed at Budget ⁼ 2008-09 \$'000	Total Estimate 2008-09 \$'000	Estimated Appropriation Available 2007-08 \$'000
Ordinary Annual Services				
Departmental Outputs				
Departmental outputs ¹	53	4,891	4,944	5,993
Contributions from States and Territories		3,112	3,112	3,627
Total		8,003	8,056	9,620
Administered Expenses				
Outcome 1 Australia's blood supply is secure and well managed		10,893	10,893	7,606
Total		10,893	10,893	7,606
Total Ordinary Annual Services	A	53	18,896	17,226
Other Services²				
Departmental Non-Operating				
Equity injections	-	-	-	-
Previous years' outputs		-	-	-
Total		-	-	-
Total Other Services	B	-	-	-
Total Available Annual Appropriations		53	18,896	17,226
Total Appropriations Excluding Special Accounts		18,896	18,949	17,226
Special Accounts⁶				
Opening balance		173,956	173,956	184,062
Appropriation Receipts		15,784	15,784	13,599
Appropriation Receipts - other agencies				
Non-Appropriation receipts to Special Accounts		883,573	883,573	777,745
Total Special Account	C	1,073,313	1,073,313	975,406
Total Resourcing		1,092,209	1,092,262	992,632
A+B+C				
Less appropriations drawn from annual or special appropriations above and credited to special accounts		15,228	15,228	13,599
Total Net Resourcing for NBA		53	1,076,981	979,033

¹ Appropriation Bill (No. 1) 2008-09.

² s31 Relevant Agency receipts – estimate.

The total available departmental operating appropriation (outputs) will not equal the total of all outputs in the Outcome Budgets, for the reconciliation see Table 3.1.1 Reconciliation of Total Available Appropriation and Outcome Budgets. Reader note: All figures are GST exclusive. Estimated opening balance for special accounts. For further information on special accounts see Table 3.1.3, Section 3.

1.3: 2008-09 BUDGET MEASURES

Section 1.3 is not applicable to the NBA in 2008-09.

Section 2: Agency Outcomes and Planned Performance

The Australian Government requires agencies to measure their intended and actual performance in terms of outcomes. Government outcomes are the results, impacts or consequences of actions by the Government on the Australian community. Agencies are required to identify the output groups that demonstrate their contribution to Government outcomes over the coming year.

This section summarises administered programs and output groups, specifying the performance indicators and targets used to assess and monitor the performance of the NBA in achieving Government outcomes.

NBA

Outcome 1 – Australia’s Blood Supply is Secure and Well Managed

2.1: SUMMARY OF OUTCOME, AGENCY RESOURCING, ADMINISTERED PROGRAM, OUTPUTS AND PERFORMANCE INFORMATION

Outcome Summary

The Australian Government, along with the states and territories, is committed to ensuring that Australia’s blood supply is secure and well managed. This will be achieved through the NBA, on behalf of the Australian and State and Territory governments, by developing and implementing arrangements for the delivery of blood products and services, improving long-term planning and working with stakeholders to facilitate national improvements in the appropriate use of blood products.

The NBA is a major contributor to the blood sector in Australia, and seeks optimal patient outcomes consistent with the policy directions of Health Ministers. The NBA will continue to work with all participants in the blood sector to ensure a safe and secure supply of blood and blood products for all Australians. The NBA’s focus is on the supply of blood products that deliver value for money through NBA’s arrangements with the Australian Red Cross Blood Service (ARCBS) and other suppliers. These arrangements are underpinned by sector-wide risk management strategies that address major risks, especially those of supply failure, and initiatives to improve the cost effectiveness of the supply chain.

The achievement of improved clinical usage of blood remains a key objective of all governments, and the NBA will facilitate improvements through the development and promulgation of national standards, guidelines and the sharing of information. A key element of this is the development of strong partnerships with jurisdictions and health care professionals.

Key Strategic Directions

- Manage and implement governments' blood sector policy, planning, funding and risk management.
- Ensure the supply of all required blood and blood products through effective supply contracts with capable suppliers.
- Effectively engage with the clinical community in monitoring and improving the appropriate and safe use of blood and blood products to improve patient outcomes.

Major Activities

Management and Implementation of Planning, Funding and Risk Management Activities in the Sector

The Australian Government is committed to improving the management of the Australian blood sector through effective planning, funding and risk management. The NBA will contribute to this by developing and maintaining the capacity for the effective forecasting for demand, supply and budget requirements. The NBA will provide accurate and timely information for decision-making in the sector underpinned by sound contingency planning and risk management.

In 2008-09, the NBA will, on behalf of all governments, develop and implement its knowledge framework to provide expert authoritative advice and information to governments on the changing industry, markets, trends and global issues. In particular, the NBA will develop and implement the methodology for evidence-based evaluation and advice to governments to support decisions about changes to products or services funded under the National Blood Agreement. The NBA will consult with relevant jurisdictions, medical experts and other stakeholders to further improve the National Blood Supply Contingency Plan.

A key challenge in this area is to integrate blood sector contingency planning as part of holistic health contingency planning. The NBA will work closely with the Office of Health Protection in the Department to coordinate input from the Communicable Disease Network of Australia and the Public Health Laboratory Network to integrate public health analysis, information and decision-making with regard to transfusion transmitted infections.

The NBA will undertake a review of the distribution arrangements for plasma and recombinant products and identify performance improvement opportunities for the blood sector. The NBA will improve its capacity to predict demand and supply through further refinement of its demand modelling processes. A major challenge for both these activities is to obtain relevant expert advice and support to develop feasible contemporary solutions. The NBA will ensure comprehensive consultation and engagement with key stakeholders throughout the processes.

Funding for this major activity is sourced from Output Group 1 – Meet Product Demand through Effective Planning and the Management of Supply Arrangements.

Supply of Blood and Blood Products

The Australian Government is committed to ensuring the supply of all required blood and blood products to Australians. The NBA will achieve this by providing effective management of its blood contracts, and work with suppliers to improve operational data and performance reporting for the sector.

In 2008-09, the NBA will implement the decisions to be considered by governments early in the financial year in response to an independent business study of the ARCBS.

Furthermore, the NBA will commence negotiating new arrangements with CSL Limited and the ARCBS for the supply of blood and blood products. When in place, it is expected these arrangements will support over 75 per cent of Australian Government expenditure in the blood sector.

A key challenge in this area is achieving value for money in accordance with the objectives of the National Blood Agreement, in an environment where there are sole or a limited range of suppliers.

Funding for this major activity is sourced from the National Blood Authority Program.

Monitoring and Improving the Appropriate and Safe Use of Blood and Blood Products

The Australian Government is committed to promoting safe, high quality management and use of blood and blood related products and services in Australia. The NBA will achieve this by working and consulting with key stakeholders to implement and review guidelines, set standards, and facilitate the dissemination of information that will influence blood usage.

In 2008-09, the NBA will coordinate the development of the *National Health and Medical Research Council's Clinical Practice Guidelines for the Use of Blood Components*. The NBA will implement the Intravenous Immunoglobulin (IVIg) Criteria for Use of IVIg in Australia, and aid the development of systems in order to provide information for decision-making and support improvements in the blood sector.

The NBA will implement the Australian Bleeding Disorder Register and make improvements to the information flows on the use of IVIg. The NBA will work with the clinical community to develop national performance measures of appropriate blood usage and continue to facilitate the sharing of information of adverse events resulting from blood transfusions through the national haemovigilance program.

A key challenge in this area is to provide nationally relevant information with a disparate set of systems and processes in each jurisdiction. Consultation with key stakeholders will be crucial to understanding what data is available and how it can be used.

Funding for this major activity is sourced from Output Group 1 – Meet Product Demand through Effective Planning and the Management of Supply Arrangements, and from the National Blood Authority Program.

NBA Resourcing

Table 2.1.1 shows how the 2008-09 Budget appropriations translate to total resourcing for the NBA, including administered expenses, revenue from government (appropriations), revenue from other sources, and the total price of outputs.

Table 2.1.1: Total Resources for the NBA

	2008-09 Total estimate of available resources \$'000	2007-08 Estimated actual \$'000
The National Blood Authority Program		
Special Accounts		
The National Managed Funds (Blood and Blood Products) - S20 FMA Act 1997 (A)		
Opening balance	52,010	41,685
Appropriation receipts	3,915	2,330
Non-Appropriation receipts to Special Accounts	7,995	7,995
S21 FMA Act 1997 and National Blood Authority Act 2003 (A)		
Opening balance	114,322	133,741
Appropriation receipts	6,978	5,276
Non-Appropriation receipts to Special Accounts	872,049	765,630
Subtotal for Program	1,057,269	956,657
Output 1: Meet Product Demand through Effective Planning and the Management of Supply Arrangements		
Departmental Outputs		
Departmental Outputs	556	0
Revenues from other sources	3,112	3,627
Special Accounts		
S21 FMA Act 1997 and National Blood Authority Act 2003 (D)		
Opening balance	7,624	8,636
Appropriation receipts	4,944	5,993
Non-Appropriation receipts to Special Accounts	3,529	4,121
Subtotal for Output Group 1	19,765	22,377
Total Resources for the NBA	1,077,034	979,034
	2008-09	2007-08
Average Staffing Level (number)	50.8	46.3

Contribution of Administered Programs

Program – National Blood Authority

In 2008-09, the NBA is expected to receive \$811.4 million from the Australian, State and Territory governments, which includes \$10.9 million from interest on funds held in the NBA's special accounts. The funds held in these accounts are for the provision of blood and blood products, and for the National Managed Fund, which was established to manage the liability risks of the ARCBS in relation to the provision of blood and blood services. These funds will allow the NBA to secure and manage Australia's blood supply in accordance with the National Blood Agreement.

The contribution to this outcome is measured through the implementation of systems and processes that provide accurate and timely data for informed decisions on blood and blood services.

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Contribution of Departmental Outputs

Output Group 1 – Meet Product Demand through Effective Planning and the Management of Supply Arrangements

The outputs delivered under this output group include the management and coordination of Australia's blood supply in accordance with the National Blood Agreement between the Australian, State and Territory governments.

In 2008-09, the NBA is expected to receive \$8.6 million from the Australian, State and Territory governments for the operations of the NBA. The level of stakeholder satisfaction with the management and coordination of Australian's blood and blood product supply measures the output group's contribution to the outcome.

Performance Information for the NBA

Performance information for administered programs and the output group relating to the NBA are summarised in Table 2.1.2.

Table 2.1.2: Key Performance Information for the NBA

Performance Information for Administered Programs

Indicator	2008-09 Reference Point or Target
<p>Program – National Blood Authority Program</p> <ul style="list-style-type: none"> Administered Items 	
<p>Informed decisions on the quality of use, and demand for, blood and blood services. Measured through the implementation of systems and processes which provide accurate and timely data.</p>	<p>Australian Bleeding Disorder Registry implemented by June 2009.</p> <p>National IVIg management system fully planned by June 2009.</p> <p>Recommendations from the Distribution Review to the Jurisdictional Blood Committee by June 2009.</p> <p>Demonstrable progress on other projects.</p>
<ul style="list-style-type: none"> Departmental Outputs¹ 	
<p>Resourcing: \$1,057.269m</p>	

¹ See 'Performance Information for Departmental Outputs' for further information.

Performance Information for Departmental Outputs

In relation to the following program:

- National Blood Authority.

Indicator	2008-09 Reference Point or Target
Output Group 1 – Meet Product Demand through Effective Planning and the Management of Supply Arrangements	
Efficient management and coordination of Australia’s blood supply in accordance with the National Blood Agreement between the Australian, State and Territory governments. Measured by the level of satisfaction of all funding jurisdictions with planning, management and coordination of blood supply.	A high level of satisfaction from all funding jurisdictions. Product available meets jurisdictional identified clinical needs.
The NBA uses contestability and expertise to drive improvements in product prices and product quality.	New product prices favourable in real terms with previous prices and compared with available international benchmarks. Stakeholders are satisfied that product quality is improving.
Agreed risk management/mitigation plans in place for the security of supply with the blood sector and the supply of most products is secure and exceptions managed effectively.	Total demand for blood and blood products are within a 5% variance of total demand predictions by the NBA.
Output Group 1 Resourcing: \$19.765m	



Section 3: Budgeted Financial Statements

Section 3 presents budgeted financial statements that provide a comprehensive snapshot of agency finances for the Budget year 2008-09. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between the agency and outcome resource statements, movements in administered funds, special accounts and Government Indigenous expenditure.

3.1: EXPLANATORY TABLES

3.1.1: Reconciliation of Total Available Appropriation and Outcomes

The Agency Resource Statement (Table 1.2.1) details the total available appropriation available to an agency from all sources. For departmental operating appropriations (outputs), this includes carry-forward amounts as well as amounts appropriated at Budget. As agencies incur and are funded for future liabilities, generally depreciation and employee entitlements, the total amount of departmental operating appropriation available to an agency is unlikely to be fully utilised in the Budget year. Outcome resource statements include details of the expected use of available resources in contributing towards outcomes in the Budget year. The difference between the agency resource statement and the sum of all payments made at the departmental outputs level is the expected carry-forward amount of resources for the Budget year 2009-10, including amounts related to meeting future obligations to maintain the agency's asset base and to meet employee entitlement liabilities.

Table 3.1.1: Reconciliation of Total Available Appropriation and Outcomes

	\$'000
Total available departmental operating appropriation (outputs)	4,891
Less total attributed in outcome resource statements	4,891
Estimated departmental operating appropriation carry-forward for 2009-10 (outputs)	53

3.1.2: Movement of Administered Funds Between Years

3.1.2 is not applicable to the NBA.

3.1.3: Special Accounts

Special Accounts provide a means to set aside and record amounts used for specified purposes. Special Accounts can be created by a Finance Minister’s Determination under the *Financial Management and Accountability Act 1997* (FMA Act 1997) or under separate enabling legislation. Table 3.1.3 shows the expected additions (receipts) and reductions (payments) for each account used by the NBA.

Table 3.1.3: Estimates of Special Account Cash Flows and Balances

		Opening balance 2008-09 2007-08	Receipts 2008-09 2007-08	Payments 2008-09 2007-08	Adjustments 2008-09 2007-08	Closing balance 2008-09 2007-08
	Outcome	\$'000	\$'000	\$'000	\$'000	\$'000
The National Managed Funds (Blood and Blood Products) - S20 FMA Act 1997 (A)	1	52,010	11,910	-	-	63,920
		41,685	10,325	-	-	52,010
S21 FMA Act 1997 and National Blood Authority Act 2003 (A)	1	114,322	879,027	885,905	-	107,444
		133,741	770,906	790,325	-	114,322
S21 FMA Act 1997 and National Blood Authority Act 2003 (D)	1	7,624	8,420	9,195	-	6,849
		8,636	10,113	11,125	-	7,624
Total Special Accounts		173,956	899,357	895,100	-	178,213
2008-09 Budget Estimate						
Total special accounts		173,956	899,357	895,100	-	178,213
2007-08 estimate actual		184,062	791,344	801,450	-	173,956

3.1.4: Australian Government Indigenous Expenditure

3.1.4 is not applicable to the NBA.



3.2: ANALYSIS OF BUDGETED FINANCIAL STATEMENTS

An analysis of NBA's budgeted financial statements for 2008-09 is provided below.

Departmental Resources

Income Statement

In 2008-09, the NBA is budgeting for an operating surplus of \$0.181 million which is generated to retain equity to fund capital purchases and employee entitlements.

Revenue will decrease in 2008-09 by \$0.650 million. The NBA is jointly funded by the Australian Government and the states and territories under the National Blood Agreement. This agreement specifies the range of functions that governments have agreed that the NBA should undertake. The costs of the NBA is shared on a 63:37 ratio between the Australian Government and the states and territories.

Total expenses are estimated to be \$9.376 million in 2008-09; \$0.627 million more than the 2007-08 estimated actual. This additional funding will allow the NBA to complete the development and implementation of the new integrated data management system for the operations of the NBA, which will be used to improve the management and supply of blood and blood related products.

Depreciation and amortisation charges will also increase over 2008-09 for the additional capital items purchases funded by governments for the implementation of the new integrated data management system and other capital purchases.

Balance Sheet

Cash balances will remain stable over the forward years. Receivables are expected to remain high to fund future capital purchases as they fall due.

Non financial assets are expected to also remain stable once the new integrated data management system is implemented on 1 July 2008.

Liabilities are also expected to remain stable to cover current and future supplier and employee entitlements for 2008-09 and the forward years.

Administered Resources

Schedule of Budgeted Revenue and Expenses Administered on Behalf of Government

The NBA administered accounts include contributions from all states and territories and the Australian Government for the supply of blood and blood related products for 2008-09. Each year the Australian Health Ministers Council approves a National Products and Services List and the Annual Supply Plan. The supply plan and budget are formulated by the NBA from demand estimates provided by jurisdictions and product prices in supply contracts negotiated by the NBA with suppliers.

The 2008-09 budget for the supply of blood and blood products has increased by \$83.030 million from 2007-08. Demand for products and quality of products has increased in 2007-08 by \$23 million and this trend looks like continuing into 2008-09. States and

territories have implemented ‘appropriate use’ programs within the sector in an attempt to understand demand and this work will continue in 2008-09 and forward years.

Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government

The schedule of budgeted assets and liabilities administered on behalf of governments illustrates normal movements in non financial assets and payables. The increase in receivables over the forward years relates to contributions received from states and territories and the Australian Government for funding of the National Managed Fund, a special account under Section 21 of the FMA Act 1997.

3.3: BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.3.1: Budgeted Departmental Income Statement (for the period ended 30 June)

	Estimated actual 2007-08 \$'000	Budget estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000
INCOME					
Revenue					
Revenues from Government	5,993	4,891	5,044	5,645	5,646
Other	4,118	4,570	4,407	3,225	3,226
Total Revenue	10,111	9,461	9,451	8,870	8,872
Gains					
Other	96	96	96	96	96
Total Gains	96	96	96	96	96
Total Income	10,207	9,557	9,547	8,966	8,968
EXPENSE					
Employees	4,951	4,840	4,900	5,075	5,192
Suppliers	4,212	3,590	3,491	3,092	3,092
Depreciation and amortisation	840	946	386	506	381
Total Expenses	10,003	9,376	8,777	8,673	8,665
Surplus (Deficit)	204	181	770	293	303

Prepared on Australian Accounting Standards basis

Table 3.3.2: Budgeted Departmental Balance Sheet (as at 30 June)

	Estimated actual 2007-08 \$'000	Budget estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000
ASSETS					
Financial Assets					
Cash and equivalents	53	53	53	53	53
Trade and other Receivables	7,667	7,438	7,150	7,530	8,304
Total Financial Assets	7,720	7,491	7,203	7,583	8,357
Non-Financial Assets					
Land and buildings	135	36	430	354	278
Infrastructure, plant and equipment	504	268	137	387	262
Intangibles	1,866	1,785	1,885	1,735	1,585
Other	17	17	17	17	17
Total Non-financial Assets	2,522	2,106	2,469	2,493	2,142
Total Assets	10,242	9,597	9,672	10,076	10,499
LIABILITIES					
Provisions					
Employees	1,064	1,184	1,304	1,424	1,544
Other	646	606	566	559	559
Total Provisions	1,710	1,790	1,870	1,983	2,103
Payables					
Suppliers	86	82	78	76	76
Other	2,975	2,073	1,301	1,301	1,301
Total Payables	3,061	2,155	1,379	1,377	1,377
Total Liabilities	4,771	3,945	3,249	3,360	3,480
Net Assets	5,471	5,652	6,423	6,716	7,019
EQUITY					
Parent Entity Interest					
Contributed equity	812	812	812	812	812
Reserves	15	15	15	15	15
Retained surpluses or accumulated deficits	4,644	4,825	5,596	5,889	6,192
Total Parent Entity Interest	5,471	5,652	6,423	6,716	7,019
Total Equity	5,471	5,652	6,423	6,716	7,019
Current assets	7,720	7,491	7,203	7,583	8,357
Non-current assets	2,522	2,106	2,469	2,493	2,142
Current liabilities	4,337	3,462	2,717	2,779	2,850
Non-current liabilities	434	483	532	581	630



Table 3.3.3: Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)

	Estimated actual 2007-08 \$'000	Budget estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000
OPERATING ACTIVITIES					
Cash Received					
Appropriations	5,993	5,447	5,520	5,645	5,646
Other	4,122	3,529	3,559	3,588	3,583
Total Cash Received	10,115	8,976	9,079	9,233	9,229
Cash Used					
Employees	5,455	5,220	5,280	5,365	5,482
Suppliers	3,916	3,445	3,335	2,951	2,944
Total Cash Used	9,371	8,665	8,615	8,316	8,426
Net Cash From or (used by)					
Operating Activities	744	311	464	917	803
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment	1,754	530	750	530	30
Total Cash Used	1,754	530	750	530	30
Net Cash From or (used by)					
Investing Activities	(1,754)	(530)	(750)	(530)	(30)
FINANCING ACTIVITIES					
Cash Received					
Other	1,010	219	286	(387)	(773)
Total Cash Received	1,010	219	286	(387)	(773)
Net Cash From or (used by)					
Financing Activities	1,010	219	286	(387)	(773)
Net Increase or (decrease)					
in Cash Held	-	-	-	-	-
Cash at the beginning of the reporting period	53	53	53	53	53
Cash at the End of the Reporting Period	53	53	53	53	53

Table 3.3.4: Departmental Statement of Changes in Equity — Summary of Movement (Budget year 2008-09)

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2008					
Balance carried forward from previous period	4,644	-	15	812	5,471
Surplus (deficit) for the period	181	-	-	-	181
Estimated closing balance as at 30 June 2009	4,825	-	15	812	5,652

Table 3.3.5: Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)

	Estimated actual 2007-08 \$'000	Budget estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000
INCOME ADMINISTERED ON BEHALF OF GOVERNMENT					
Revenue					
Non-taxation					
Goods and services	270,305	302,478	318,595	344,787	375,840
Other sources of non-taxation revenues	455,387	506,244	542,473	593,771	646,645
Total non-taxation	725,692	808,722	861,068	938,558	1,022,485
Total revenues administered on behalf of Government	725,692	808,722	861,068	938,558	1,022,485
Total income administered on behalf of Government	725,692	808,722	861,068	938,558	1,022,485
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Grants	386,719	431,479	457,349	499,319	537,861
Suppliers	338,973	377,243	403,719	439,239	484,624
Total expenses administered on behalf of Government	725,692	808,722	861,068	938,558	1,022,485

Table 3.3.6: Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)

	Estimated actual 2007-08 \$'000	Budget estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000
ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT					
Financial assets					
Cash and cash equivalents	-	-	-	-	-
Receivables	172,379	178,104	188,735	199,690	211,467
Total financial assets	172,379	178,104	188,735	199,690	211,467
Non-financial assets					
Inventories	65,249	65,249	65,249	65,249	65,249
Total non-financial assets	65,249	65,249	65,249	65,249	65,249
Total assets administered on behalf of Government	237,628	243,353	253,984	264,939	276,716
LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT					
Provisions					
Other provisions	52,010	63,920	71,915	79,910	87,905
Total Provisions	52,010	63,920	71,915	79,910	87,905
Payables					
Suppliers	28,010	31,007	33,643	36,603	40,385
Other payables	73,745	64,563	64,563	64,563	64,563
Total Payables	101,755	95,570	98,206	101,166	104,948
Total liabilities administered on behalf of Government	153,765	159,490	170,121	181,076	192,853

Table 3.3.7: Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)

	Estimated actual 2007-08 \$'000	Budget estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000
OPERATING ACTIVITIES					
Cash received					
Sales of goods and rendering of services	254,063	296,306	321,653	347,846	378,899
Net GST received	76,197	79,488	85,234	92,564	100,850
Total Cash Received	330,260	375,794	406,887	440,410	479,749
Cash used					
Grant payments	386,719	431,479	457,349	499,319	537,861
Suppliers	326,368	369,085	401,082	436,279	480,842
Net GST paid	74,383	80,180	85,671	93,210	101,549
Other	2,855	5,160	-	-	-
Total Cash Used	790,325	885,904	944,102	1,028,808	1,120,252
Net cash from or (used by) operating activities	(460,065)	(510,110)	(537,215)	(588,398)	(640,503)
Net increase or (decrease) in cash held					
Cash at beginning of reporting period	-	-	-	-	-
Cash from Official Public Account for:					
- appropriations	7,606	10,893	-	-	-
- special accounts	452,459	504,250	547,409	598,708	651,581
Cash to Official Public Account for:					
- appropriations	-	-	-	-	-
- special accounts	-	5,033	10,194	10,310	11,078
Cash at end of reporting period	-	-	-	-	-

3.4: NOTES TO THE FINANCIAL STATEMENTS

The budgeted financial statements for the NBA are prepared for the Budget year, previous year and three forward years.

Departmental Financial Statements

Budgeted Departmental Income Statement (for the period ended 30 June)

This statement provides a picture of the expected financial results for the NBA by identifying full accrual expenses and revenues. This highlights whether the NBA is operating at a sustainable level.

Budgeted Departmental Balance Sheet (as at 30 June)

The statement shows the financial position of the NBA. It enables decision-makers to track the management of the NBA's assets and liabilities.

Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)

Budgeted cash flows as reflected in the statement of cash flows, provides important information on the extent and nature of cash flows by characterising them into expected cash flows from operating activities, investing activities and financing activities.

Departmental Statement of Changes in Equity – Summary of Movement (Budget year 2008-09)

This table shows the movements in equity during the Budget year.

Schedule of Administered Activity

Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)

The schedule identifies the NBA's main revenues and expenses administered by the NBA on behalf of the Government.

Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)

The schedule shows the NBA's assets and liabilities administered by the NBA on behalf of the Government.

Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)

The schedule shows the NBA's cash flows administered on behalf of the Government.

