

NATIONAL BLOOD AUTHORITY

**Agency resources and
planned performance**

NBA

National Blood Authority

Health and Ageing Portfolio Agency

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NBA

Section 1: Agency Overview and Resources

1.1 Strategic Direction Statement

The Australian Government, through the National Blood Authority (NBA), aims to ensure that Australia's blood supply is secure and well managed. The NBA is an independent statutory agency, established by the Australian Government and state and territory governments, to coordinate policy, governance, funding and management of the blood banking and plasma product sector in Australia.

The role and functions of the NBA are set out in the *National Blood Authority Act 2003*. The NBA is prescribed as an agency under the *Financial Management and Accountability Act 1997*.

1.2 Agency Resources

Table 1.2.1 shows the total resources from all origins. The table summarises how resources will be applied by outcome and by Departmental classifications.

Table 1.2.1 NBA Resource Statement – Budget Estimates for 2012-13 as at Budget May 2012

	Estimate of prior year amounts available in 2012-13 \$'000	Proposed at Budget 2012-13 \$'000	Total estimate 2012-13 \$'000	Estimated available appropriation 2011-12 \$'000
Ordinary annual services¹				
Departmental appropriation				
Prior year departmental appropriation and opening reserves	-			-
Departmental appropriation ²		6,621	6,621	5,494
s31 Relevant agency receipts	-	-	-	-
Total	-	6,621	6,621	5,494
Administered resources¹				
Outcome 1	-	8,358	8,358	7,679
Total	-	8,358	8,358	7,679
Total ordinary annual services	-	14,979	14,979	13,173
Other services - Bill 2³				
Departmental non-operating				
Equity injections	-	-	-	-
Previous years' programs	-	-	-	-
Total	-	-	-	-
Total other services	-	-	-	-
Total available annual appropriation	-	14,979	14,979	13,173
Total appropriations excluding Special Accounts	-	14,979	14,979	13,173
Special Accounts				
Opening balance ⁴	189,875	-	189,875	141,901
Appropriation receipts ⁵	-	14,979	14,979	13,173
Appropriation receipts - other agencies ⁶	-	681,848	681,848	646,003
Non-appropriation receipts to Special Accounts	-	421,778	421,778	391,781
Total Special Accounts	189,875	1,118,605	1,308,480	1,192,858
Total resourcing	189,875	1,133,584	1,323,459	1,206,031
Less appropriations drawn from annual or special appropriations above and credited to Special Accounts and/or CAC Act bodies through annual appropriations	-	(14,979)	(14,979)	(13,173)
Total net resourcing for NBA	189,875	1,118,605	1,308,480	1,192,858

All figures are GST exclusive.

¹ Appropriation Bill (No.1) 2012-13.

² Includes an amount of \$0.397m in 2012-13 for the Departmental Capital Budget (refer to Table 3.2.5 for further details). For accounting purposes this amount has been designated as 'contributions by owners'.

³ Appropriation Bill (No.2) 2012-13.

⁴ Estimated opening balance for special accounts. For further information on special accounts see Table 3.1.2.

⁵ Appropriation receipts from NBA annual and special appropriations for 2012-13 included above.

⁶ Appropriation receipts from the Department of Health and Ageing.

1.3 Budget Measures

Budget measures relating to NBA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.3.1 NBA Budget Measures

	Program	2011-12	2012-13	2013-14	2014-15	2015-16
		\$'000	\$'000	\$'000	\$'000	\$'000
Budget Measures						
Blood and blood products - appropriate and efficient use						
National Blood Authority						
Departmental expenses	1.1	-	1,392	1,386	1,342	1,335
Department of Health and Ageing						
Administered expenses	13.1	-	215	163	167	-
Departmental expenses		-	246	319	250	252
Total		-	1,853	1,868	1,759	1,587

Section 2: Outcomes and Planned Performance

2.1 Outcomes and Performance Information

Outcome 1 – Access to a secure supply of safe and affordable blood products, including through national supply arrangements and coordination of best practice standards within agreed funding policies under the national blood arrangements

Outcome Strategy

The Australian Government aims to ensure that the public has timely access to safe blood and blood products. The NBA, on behalf of the Australian Government and state and territory governments, manages and coordinates national contracts to secure the supply of safe and affordable blood products in Australia in accordance with the National Blood Agreement. The NBA works with governments and stakeholders to implement an efficient, demand-driven blood supply system that is highly responsive to needs and based upon evidence and good clinical practice. The NBA will continue to improve the purchasing and supply arrangements for fresh, fractionated and recombinant products¹ through the collaborative implementation of comprehensive risk mitigation strategies.

Recognising the growing cost of blood products and the growing evidence of risk associated with unnecessary transfusions, the NBA will undertake a range of activities aimed at improving the clinical usage of blood and blood products. Specifically, the NBA will improve the sustainability and performance of the sector through enhanced data capture and the collaborative and professional analysis of this data. The NBA will also work to facilitate development and publication of evidence-based national guidelines, informed by close engagement with clinicians, to raise awareness of the Government’s stewardship expectations of users of blood and blood products and management of these products.



¹ Fractionated products are those derived from human plasma whereas recombinant products are those synthetically derived.

NBA Budgeted Expenses and Resources

Table 2.1.1 provides an overview of the total expenses for NBA by Program.

Table 2.1.1: Budgeted Expenses and Resources for NBA

	2011-12 Estimated actual \$'000	2012-13 Budget \$'000	2013-14 Forward year 1 \$'000	2014-15 Forward year 2 \$'000	2015-16 Forward year 3 \$'000
Program 1.1: National blood agreement management					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1) to the <i>National Blood Authority Account</i>	7,679 (7,679)	8,358 (8,358)	-	-	-
to the <i>National Managed Fund (Blood and Blood Products) Special Account</i>	-	-	-	-	-
Special accounts					
<i>National Blood Authority Account</i>	1,024,304	1,084,929	1,161,361	1,258,678	1,362,343
<i>National Managed Fund (Blood and Blood Products) Special Account</i>	-	-	-	-	-
Departmental expenses					
Departmental appropriation ¹ <i>To National Blood Authority Account</i>	4,940 (4,940)	6,224 (6,224)	6,185 (6,185)	6,212 (6,212)	6,245 (6,245)
Special Account <i>National Blood Authority Account</i>	9,483	10,295	10,486	10,253	9,953
Expenses not requiring appropriation in the budget year ²	980	931	746	853	779
Operating deficit (surplus)	478	(311)	(566)	(282)	(14)
Total for Program 1.1	1,035,245	1,095,844	1,172,027	1,269,502	1,373,061
Total expenses for Outcome 1	1,035,245	1,095,844	1,172,027	1,269,502	1,373,061
	2011-12	2012-13			
Average staffing level (number)	48	53			

¹ Departmental appropriation combines “Ordinary annual services (Appropriation Bill No 1)” and “Revenue from independent sources (s31)”.

² Expenses not requiring appropriation in the Budget year is made up of depreciation expense, amortisation expense, makegood expense and audit fees.

Program 1.1: National blood agreement management

Program Objectives

Secure the supply of blood and blood products

The NBA works with state and territory governments and suppliers so that requirements for day-to-day product supply and future demand is well managed. In 2012-13, the NBA will continue negotiations with the Australian Red Cross Blood Service (the Blood Service) to finalise the Deed of Agreement to provide fresh blood products for Australia. In addition, the NBA will negotiate and monitor the implementation of the second term of the Output Based Funding Model and a range of other operational standards with the Blood Service to further improve the capacity to meet demand for products from hospitals.

Improve risk management and blood sector performance

In 2012-13, the NBA will coordinate the review of the National Managed Fund (NMF), oversee the financial investment strategies for the NMF funds and assist in the risk assessment of possible strategies to streamline laws relating to transmission of blood borne disease. The NBA will update the arrangements for risk management for all plasma and recombinant products to ensure that clinical requirements for products can be met when there is a disruption to normal supply arrangements.

The NBA will also undertake a number of initiatives to improve the efficiency of the blood supply network. This includes: coordinating a comprehensive review of the clinical and administrative management of Intravenous Immunoglobulin (IVIg); implementing barcoding in the sector; developing a national inventory management framework to ensure stocks are managed in the most efficient manner; and developing a comprehensive national data strategy to drive supply chain efficiencies and improve appropriateness of use within the sector.

In particular, the NBA will work closely with states and territories and all suppliers to continue the nationwide implementation of BloodNet, which will allow real time inventory and wastage monitoring. The NBA will coordinate the design and implementation of an interface between BloodNet and major laboratory information systems and develop benchmarks for blood product use.

Promote the safe and efficient use of blood and blood products

In 2012-13, the NBA will finalise a further two clinical practice guidelines with NHMRC for patient blood management and commence redevelopment of guidelines for the treatment of clotting disorders. Through the haemovigilance program, the NBA will collect and report data on transfusion related adverse events, and compare that to international data and best practice. NBA will also begin reporting of adverse events relating to clotting factors. In addition, the NBA will consult with clinicians on options for the development of a comprehensive national patient blood management program in accordance with government policy directions.

Program 1.1: Deliverables²

Table 2.1.2: Qualitative Deliverables for Program 1.1

Qualitative Deliverables	2012-13 Reference Point or Target
Secure the supply of blood and blood products	
New Australian Red Cross Blood Service contract arrangements are progressed	The Deed of Agreement and the second round of the Output Based Funding Model are finalised National Service Standards, Payment and Substitution Rules and the National Inventory Management Framework are progressed
Improve risk management and blood sector performance	
Review of the clinical and administrative management of IVIg is progressed	Phase 2 to be completed by August 2012 and Phase 3 considered by the Review Advisory Group by December 2012
Promote the safe and efficient use of blood and blood products	
National data strategy is progressed	Performance scorecard is agreed by December 2012 Data governance arrangements finalised by June 2013 Benchmarks for wastage determined by June 2013

Table 2.1.3: Quantitative Deliverables for Program 1.1

Quantitative Deliverables	2011-12 Revised Budget	2012-13 Budget Target	2013-14 Forward Year 1	2014-15 Forward Year 2	2015-16 Forward Year 3
Promote the safe and efficient use of blood and blood products					
Number of clinical practice guidelines submitted for NHMRC consideration	2	2	2	2	2

² In 2012-13, all deliverables and key performance indicators have been reviewed and updated to ensure targeted performance reporting.

Program 1.1: Key Performance Indicators

Table 2.1.4: Qualitative Key Performance Indicators for Program 1.1

Qualitative Indicator	2012-13 Reference Point or Target
Secure the supply of blood and blood products	
NBA funding jurisdictions are satisfied with planning, management and coordination of NBA activities	Satisfaction is assessed through survey of Jurisdictional Blood Committee members
Promote the safe and efficient use of blood and blood products	
Effective consultation with clinicians on options for the development of a comprehensive national patient blood management program	Satisfaction is assessed through surveys of all relevant stakeholders

Table 2.1.5: Quantitative Key Performance Indicators for Program 1.1

Quantitative Indicators	2011-12 Revised Budget	2012-13 Budget Target	2013-14 Forward Year 1	2014-15 Forward Year 2	2015-16 Forward Year 3
Secure the supply of blood and blood products					
Variance between actual and NBA estimated demand for supply of products	<5%	<5%	<5%	<5%	<5%
Improve risk management and blood sector performance					
Percentage of hospitals using BloodNet ³	60%	65%	75%	85%	85%



³ These figures have increased from those published in the 2011-12 Portfolio Budget Statements to reflect the rapid uptake of BloodNet in hospitals.

Section 3: Explanatory Tables and Budgeted Financial Statements

3.1 Explanatory Tables

3.1.1 Movement of administered funds between years

Section 3.1.1 is not applicable to the NBA.

3.1.2 Special Accounts

Table 3.1.2: Estimates of Special Account Flows and Balances

		Opening balance 2012-13 2011-12	Appropriation receipts 2012-13 2011-12	Other receipts 2012-13 2011-12	Payments 2012-13 2011-12	Closing balance 2012-13 2011-12
	Outcome	\$'000	\$'000	\$'000	\$'000	\$'000
National Blood Authority Account ¹ (A)	1	183,038 132,070	8,358 7,679	1,087,084 1,021,176	1,087,141 977,887	191,339 183,038
National Blood Authority Account ¹ (D)	1	6,837 8,755	6,621 5,494	3,960 3,263	10,802 10,675	6,616 6,837
National Managed Fund (Blood and Blood Products) Special Account ^{2, 3} (A)	1	- 1,076	- -	12,585 13,346	12,585 14,422	- -
Total Special Accounts 2012-13 Estimate		189,875	14,979	1,103,629	1,110,528	197,955
<i>Total Special Accounts 2011-12 estimate actual</i>		<i>141,901</i>	<i>13,173</i>	<i>1,037,785</i>	<i>1,002,984</i>	<i>189,875</i>

Other Trust Money - s20 FMA has been abolished.

D = Departmental; A = Administered

¹ National Blood Authority Act 2003 - s21 FMA Act.

² s20 FMA Act.

³ In 2010-11, NBA was granted investment powers for the National Managed Fund Special Account. Payments represent the purchase of investments.

3.1.3 Australian Government Indigenous Expenditure

The 2012-13, Australian Government Indigenous Expenditure (AGIE) statement is not applicable because NBA has no specific Indigenous expenses.

3.2 Budgeted Financial Statements

3.2.1 Differences in Agency Resourcing and Financial Statements

Section 3.2.1 is not applicable to the NBA.

3.2.2 Analysis of Budgeted Financial Statements

An analysis of the NBA's budgeted financial statements for 2012-13 is provided below.

Departmental Resources

Comprehensive Income Statement

This statement provides a picture of the expected financial results for the National Blood Authority by identifying accrual expenses and revenues showing the net cost of services.

NBA operational costs are funded jointly by the Australian, state and territory governments on a 63:37 basis through annual contributions. All NBA receipts and payments are accounted through special accounts.

The NBA is expecting a break even position for the budget year and all forward years.

The income statement deficit in the budget year and forward years is as a result of the Government's decision to no longer fund for depreciation via an operating appropriation.

Balance Sheet

Special account accumulated funds are held within the Official Public Account and included as Receivables in the Balance Sheet. The NBA always maintains sufficient accumulated funds to cover employee entitlements and other liabilities.

The value of intangible assets will fall over 2012-13 and 2013-14 reflecting the use and amortisation of the integrated data management system before increasing again in the forward years due to replacement systems being developed. Other non-financial assets and liabilities will remain broadly stable over the period.

Administered Resources

Schedule of Budgeted Income and Expenses Administered on Behalf of Government

The NBA administered accounts include contributions from all states and territories and the Australian Government for the supply of blood and blood related products for 2012-13. Each year the Standing Committee on Health approves an Annual National Supply Plan and Budget which is formulated by the NBA from demand estimates provided by the states and territories.

The 2012-13 Budget for the supply of blood and blood products has increased by \$60.6 million from 2011-12 reflecting increased demand and price rises.

Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government

The schedule of budgeted assets and liabilities administered on behalf of Government illustrates normal movements in non-financial assets and liabilities. The balance of Receivables represents GST payments made to suppliers which are recoverable from the Australian Taxation Office. Other non-financial assets represents a prepayment to the Australian Red Cross Blood Service under the Output Based Funding Model agreement.

During 2010-11, the NBA was granted investment powers for the National Managed Fund special account. The increase in Cash and Investments over the forward years represents annual contributions received as well as re-investment of interest income.

3.2.3 Budgeted financial statements tables

**Table 3.2.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June)**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
EXPENSES					
Employee benefits	6,480	6,294	6,280	6,440	6,539
Supplier expenses	3,481	3,690	3,640	3,531	3,400
Depreciation and amortisation	980	931	746	853	779
Total expenses	10,941	10,915	10,666	10,824	10,718
LESS:					
OWN-SOURCE INCOME					
Revenue					
Other revenue	4,428	3,956	4,186	3,926	3,593
Total revenue	4,428	3,956	4,186	3,926	3,593
Gains					
Other	115	115	115	115	115
Total gains	115	115	115	115	115
Total own-source income	4,543	4,071	4,301	4,041	3,708
Net cost of (contribution by) services	6,398	6,844	6,365	6,783	7,010
Revenue from Government	4,940	6,224	6,185	6,212	6,245
Surplus (Deficit)	(1,458)	(620)	(180)	(571)	(765)
Surplus (Deficit) attributable to the Australian Government	(1,458)	(620)	(180)	(571)	(765)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation reserves	-	-	-	-	-
Total other comprehensive income	-	-	-	-	-
Total comprehensive income attributable to the Australian Government	(1,458)	(620)	(180)	(571)	(765)

**Table 3.2.1: Comprehensive income statement (showing net cost of services)
(for the period ended 30 June) (Cont.)**

Note: Reconciliation of comprehensive income attributable to the agency					
	2011-12	2012-13	2013-14	2014-15	2015-16
	\$'000	\$'000	\$'000	\$'000	\$'000
Total comprehensive income (loss) attributable to the Australian Government	(1,458)	(620)	(180)	(571)	(765)
plus non-appropriated expenses					
depreciation and amortisation expenses	980	931	746	853	779
Total comprehensive income attributable to the agency	(478)	311	566	282	14

Table 3.2.2: Budgeted Departmental balance sheet (as at 30 June)

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	36	36	36	36	36
Receivables	6,850	6,626	6,793	6,718	6,638
Total financial assets	6,886	6,662	6,829	6,754	6,674
Non-financial assets					
Land and buildings	108	98	898	698	498
Property, plant and equipment	217	301	209	135	124
Intangibles	1,240	865	711	1,216	748
Other	64	64	64	64	64
Total non-financial assets	1,629	1,328	1,882	2,113	1,434
Total assets	8,515	7,990	8,711	8,867	8,108
LIABILITIES					
Payables					
Suppliers	425	424	425	425	325
Other payables	-	-	-	-	-
Total payables	425	424	425	425	325
Provisions					
Employees	1,523	1,222	1,303	1,344	1,385
Other provisions	-	-	-	-	-
Total provisions	1,523	1,222	1,303	1,344	1,385
Total liabilities	1,948	1,646	1,728	1,769	1,710
Net Assets	6,567	6,344	6,983	7,098	6,398
EQUITY					
Contributed equity	1,366	1,763	2,582	3,268	3,333
Reserves	206	206	206	206	206
Retained surpluses or accumulated deficits	4,995	4,375	4,195	3,624	2,859
Total equity	6,567	6,344	6,983	7,098	6,398

**Table 3.2.3: Departmental statement of changes in equity — summary of movement
(Budget year 2012-13)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2012					
Balance carried forward from previous period	4,995	206	-	1,366	6,567
Surplus (deficit) for the period	(620)	-	-	-	(620)
Appropriation (equity injection)	-	-	-	-	-
Capital budget - Bill 1 (DCB)	-	-	-	397	397
Estimated closing balance as at 30 June 2013					
	4,375	206	-	1,763	6,344

DCB = Departmental Capital Budgets.

**Table 3.2.4: Budgeted Departmental statement of cash flows
(for the period ended 30 June)**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	4,940	6,224	6,185	6,212	6,245
Net GST received	379	370	370	370	370
Other cash received	3,262	3,956	4,189	3,926	3,593
Cash from the Official Public Account	1,917	221	-	78	83
Total cash received	10,498	10,771	10,744	10,586	10,291
Cash used					
Employees	6,694	6,862	6,465	6,399	6,498
Suppliers	3,101	3,307	3,260	3,419	3,388
Net GST paid	378	369	370	370	370
Cash to the Official Public Account	-	-	168	-	-
Total cash used	10,173	10,538	10,263	10,188	10,256
Net cash from (or used by) operating activities	325	233	481	398	35
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment	879	630	1,300	1,084	100
Total cash used	879	630	1,300	1,084	100
Net cash from (or used by) investing activities	(879)	(630)	(1,300)	(1,084)	(100)
FINANCING ACTIVITIES					
Cash received					
Capital budget - Bill 1 (DCB)	554	397	819	686	65
Total cash received	554	397	819	686	65
Net cash from (or used by) financing activities	554	397	819	686	65
Net increase (or decrease) in cash held					
Cash and cash equivalents at the beginning of the reporting period	36	36	36	36	36
Cash and cash equivalents at the end of the reporting period	36	36	36	36	36

Table 3.2.5: Capital budget statement

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	554	397	819	686	65
Total capital appropriations	554	397	819	686	65
Total new capital appropriations represented by:					
Purchase of non-financial assets	554	397	819	686	65
Total items	554	397	819	686	65
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB ¹	554	397	819	686	65
Funded internally from departmental resources	325	233	481	398	35
Total acquisitions of non-financial assets	879	630	1,300	1,084	100
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	879	630	1,300	1,084	100
Total cash used to acquire assets	879	630	1,300	1,084	100

¹ Does not include annual finance lease costs. Includes purchase from current and previous years' appropriation (Departmental Capital Budgets).

Table 3.2.6: Statement of asset movements (2012-13)

	Buildings	Other property, plant & equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2012				
Gross book value	308	700	3,588	4,596
Accumulated depreciation/amortisation and impairment	200	483	2,348	3,031
Opening net book balance	108	217	1,240	1,565
CAPITAL ASSET ADDITIONS				
Estimated expenditure on new or replacement assets				
By purchase - appropriation ordinary annual services	-	181	216	397
By purchase - internal departmental resources	-	106	127	233
Sub-total	-	287	343	630
Other movements				
Depreciation/amortisation expense	10	203	718	931
Disposals ¹	-	-	-	-
Other	-	-	-	-
as at 30 June 2013				
Gross book value	308	987	3,931	5,226
Accumulated depreciation/amortisation and impairment	210	686	3,066	3,962
Closing net book balance	98	301	865	1,264

¹ Proceeds may be returned to the Official Public Account.

Table 3.2.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
INCOME ADMINISTERED ON BEHALF OF GOVERNMENT					
Revenue					
Non-taxation					
Other sources of non-taxation revenues	1,034,535	1,092,288	1,175,462	1,273,646	1,378,120
Total non-taxation	1,034,535	1,092,288	1,175,462	1,273,646	1,378,120
Total revenues administered on behalf of Government	1,034,535	1,092,288	1,175,462	1,273,646	1,378,120
Total income administered on behalf of Government	1,034,535	1,092,288	1,175,462	1,273,646	1,378,120
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Suppliers	1,024,189	1,084,814	1,161,262	1,258,678	1,362,343
Depreciation and amortisation	115	115	99	-	-
Total expenses administered on behalf of Government	1,024,304	1,084,929	1,161,361	1,258,678	1,362,343

Table 3.2.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT					
Financial assets					
Cash and cash equivalent	5,300	6,041	6,822	7,645	8,513
Receivables	12,328	12,968	13,726	14,562	15,398
Investments	91,063	103,796	117,216	131,361	146,270
Total financial assets	108,691	122,805	137,764	153,568	170,181
Non-financial assets					
Property, plant and equipment	30	30	30	30	30
Intangibles	256	141	42	42	42
Inventories	55,024	55,024	55,024	55,024	55,024
Other	75,401	75,401	75,401	75,401	75,401
Total non-financial assets	130,711	130,596	130,497	130,497	130,497
Total assets administered on behalf of Government	239,402	253,401	268,261	284,065	300,678
LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT					
Interest bearing liabilities					
Payables					
Suppliers	113,023	119,606	127,175	135,533	143,891
Total payables	113,023	119,606	127,175	135,533	143,891
Total liabilities administered on behalf of Government	113,023	119,606	127,175	135,533	143,891

**Table 3.2.9: Schedule of budgeted administered cash flows
(for the period ended 30 June)**

	Estimated actual 2011-12 \$'000	Budget estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000	Forward estimate 2014-15 \$'000	Forward estimate 2015-16 \$'000
OPERATING ACTIVITIES					
Cash received					
Net GST received	101,261	108,833	117,694	127,575	127,575
Other	388,526	410,440	441,774	478,691	517,965
Total cash received	489,787	519,273	559,468	606,266	645,540
Cash used					
Suppliers	973,580	1,072,230	1,153,693	1,250,320	1,353,985
Grant payments	-	-	-	-	-
Cash to the Official Public Account	59,960	14,301	6,810	7,522	7,522
Net GST paid	101,846	109,474	118,452	128,411	128,411
Other	3,000	-	-	-	-
Total cash used	1,138,386	1,196,005	1,278,955	1,386,253	1,489,918
Net cash from (or used by) investing activities	(648,599)	(676,732)	(719,487)	(779,987)	(844,378)
INVESTING ACTIVITIES					
Cash used					
Purchase of Investments	40,933	12,733	13,420	14,145	14,909
Total cash used	40,933	12,733	13,420	14,145	14,909
Net cash from (or used by) investing activities	(40,933)	(12,733)	(13,420)	(14,145)	(14,909)
Net increase (or decrease) in cash held	(689,532)	(689,465)	(732,907)	(794,132)	(859,287)
Cash at beginning of reporting period	41,157	5,300	6,041	6,822	7,645
Cash from Official Public Account for:					
- special accounts	645,996	681,848	733,688	794,955	860,155
- appropriations	7,679	8,358	-	-	-
Cash at end of reporting period	5,300	6,041	6,822	7,645	8,513