

# **ORGAN AND TISSUE AUTHORITY**

## **Entity Resources and Planned Performance**

**OTA**



# ORGAN AND TISSUE AUTHORITY

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## Section 1: Entity Overview and Resources

### 1.1 STRATEGIC DIRECTION STATEMENT<sup>1</sup>

The Australian Government's national program to improve opportunities for transplantation through increased organ and tissue donation was endorsed by the Council of Australian Governments on 3 July 2008.

The Australian Organ and Tissue Donation and Transplantation Authority, also known as the Organ and Tissue Authority (OTA), works to implement the national program in partnership with: the DonateLife Network; States and Territories; the donation and transplantation clinical sectors; eye and tissue banks; and the community.

Australia's national reform program is implemented within the context of clear international commitments and statements by the World Health Organization relating to the obligation of governments to be accountable and responsible for implementing safe, ethical and effective organ and tissue donation and transplantation systems.

All State and Territory health ministers are committed to increasing Australia's organ and tissue donation rates by proactively promoting organ and tissue donations and committing to effectively managing downstream services including tissue typing, retrieval surgery and transplantation services.

National organ donation targets and projected donation growth trajectories have been agreed by State and Territory health ministers to the end of 2018. Work has commenced to inform the modelling of donation potential and growth post-2018. This work is critical to ensuring that all transplant opportunities presented by increased donation rates are realised.

In 2018-19, the OTA will focus on the following four key areas, ensuring organ and tissue donation is delivered on a collaborative basis throughout Australia:

- Increasing the number of donors.
- Improving consent rates.
- Delivering high quality care to donors and their families.
- Enhancing systems to support organ and tissue donation and transplantation.

The OTA is a statutory authority established by the *Australian Organ and Tissue Donation and Transplantation Authority Act 2008*. The Act sets out the primary functions of the OTA, the responsibilities of the OTA Board (established 1 July 2017), and the Chief Executive Officer.

The OTA is a non-corporate Commonwealth entity under the *Public Governance, Performance and Accountability Act 2013*.

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<sup>1</sup> For more information about the strategic direction of the OTA, refer to the current Corporate Plan, available at: [www.donatelife.gov.au/corporate-plan](http://www.donatelife.gov.au/corporate-plan)

## 1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (Government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

**Table 1.1: OTA Resource Statement – Budget Estimates for 2018-19 as at Budget May 2018**

	2017-18 Estimated actual \$'000	2018-19 Estimate \$'000
<b>DEPARTMENTAL</b>		
Prior year appropriation available	1,850	1,850
<b>Annual appropriations</b>		
Ordinary annual services <sup>(a)</sup>		
Departmental appropriation	5,453	5,461
s74 retained revenue receipts <sup>(b)</sup>	-	-
Departmental capital budget <sup>(c)</sup>	251	249
Other services <sup>(d)</sup>		
Equity injection	-	-
<b>Total departmental annual appropriations</b>	<b>5,704</b>	<b>5,710</b>
<b>Total departmental resourcing</b>	<b>7,554</b>	<b>7,560</b>
<b>ADMINISTERED</b>		
Prior year appropriation available	90	90
<b>Annual appropriations</b>		
Ordinary annual services <sup>(a)</sup>		
Outcome 1	42,116	43,148
<b>Total administered annual appropriations</b>	<b>42,116</b>	<b>43,148</b>
<b>Total administered resourcing</b>	<b>42,206</b>	<b>43,238</b>
<b>Total resourcing for OTA</b>	<b>49,760</b>	<b>50,798</b>
	<b>2017-18</b>	<b>2018-19</b>
<b>Average staffing level (number)</b>	27	28

All figures are GST exclusive.

<sup>(a)</sup> Appropriation Bill (No. 1) 2018-19.

<sup>(b)</sup> Estimated retained revenue receipts under section 74 of the PGPA Act 2013.

<sup>(c)</sup> Departmental Capital Budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

<sup>(d)</sup> Appropriation Bill (No. 2) 2018-19.

### 1.3 BUDGET MEASURES

Budget measures in Part 1 relating to the OTA are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: OTA 2018-19 Budget Measures**

Program	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
<b>Increasing Awareness of Organ Donation - partnerships</b>					
Australian Organ and Tissue Donation and Transplantation Authority					
Administered expenses	1.1	-	400	-	-
<b>Total</b>		-	<b>400</b>	-	-

## Section 2: Outcomes and Planned Performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which Government entities achieve the intended results of their outcome statements. Entities are required to identify the programs that contribute to Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and Annual Performance Statements – included in Annual Reports – to provide an entity's complete performance story.

The OTA's most recent Corporate Plan is available at:  
[www.donatelife.gov.au/corporate-plan](http://www.donatelife.gov.au/corporate-plan)

The OTA's most recent Annual Performance Statement is available at:  
[www.donatelife.gov.au/annual-reports](http://www.donatelife.gov.au/annual-reports)

### 2.1 BUDGETED EXPENSES AND PERFORMANCE

#### Outcome 1

Improved access to organ and tissue transplants, including through a nationally coordinated and consistent approach and system

#### Program Contributing to Outcome 1

**Program 1.1: A Nationally Coordinated System for Organ and Tissue Donation for Transplantation**

## Linked Programs

<b>Other Commonwealth entities that contribute to Outcome 1</b>
<p><b>Department of Health</b>  <b>Program 1.1: Health Policy Research and Analysis</b>            The Department of Health has policy responsibility for organ and tissue donation for transplantation, including the Australian Organ Donor Register, administration of the Supporting Living Organ Donors Program, national approaches around access to organ donation and transplantation services and emerging national and international issues.</p>
<p><b>Department of Human Services</b>  <b>Program 1.2: Services to the Community – Health</b>            The Department of Human Services administers the Australian Organ Donor Register on behalf of the Department of Health.</p>

## Budgeted Expenses for the OTA

Table 2.1.1 shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

**Table 2.1.1: Budgeted Expenses for the OTA**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward Year 1 \$'000	2020-21 Forward Year 2 \$'000	2021-22 Forward Year 3 \$'000
<b>Program 1.1: A Nationally Coordinated System for Organ and Tissue Donation for Transplantation</b>					
Administered expenses					
Ordinary annual services <sup>(a)</sup>	42,116	43,148	43,432	44,171	44,878
Departmental expenses					
Departmental appropriation <sup>(b)</sup>	5,453	5,461	5,341	5,378	5,411
Expenses not requiring appropriation in the Budget year <sup>(c)</sup>	405	515	556	556	556
Operating loss	-	-	-	-	-
<b>Total for Program 1.1</b>	<b>47,974</b>	<b>49,124</b>	<b>49,329</b>	<b>50,105</b>	<b>50,845</b>
<b>Total expenses for Outcome 1</b>	<b>47,974</b>	<b>49,124</b>	<b>49,329</b>	<b>50,105</b>	<b>50,845</b>

	2017-18	2018-19
<b>Average staffing level (number)</b>	27	28

<sup>(a)</sup> Appropriation Bill (No. 1) 2018.-19.

<sup>(b)</sup> Departmental appropriation combines 'Ordinary annual services (Appropriation Bill No. 1)' and 'Revenue from independent sources (s74)'.  
<sup>(c)</sup> Expenses not requiring appropriation in the Budget year are made up of depreciation expense, amortisation expense, makegood expense and audit fees.

## Movement of Funds

There were no movements of Administered funds between years.



## Planned Performance for the OTA

Table 2.1.2 below details the performance criteria for the program associated with Outcome 1. It also summarises how the program is delivered and where 2018-19 Budget measures have materially changed the program.

**Table 2.1.2: Performance Criteria for the OTA**

<b>Purpose</b>
To save and improve the lives of more Australians through optimising every potential organ and tissue donation for transplantation.
<b>Outcome 1</b>
Improved access to organ and tissue transplants, including through a nationally coordinated and consistent approach and system.
<b>Program 1.1: A Nationally Coordinated System for Organ and Tissue Donation for Transplantation</b>
The Australian Government aims to deliver a nationally coordinated leading practice approach to organ and tissue donation for transplantation, in collaboration with the States and Territories, clinicians and the community.
<b>Delivery</b>
<p><b>A. Increasing the capability and capacity within the health system to maximise donation and transplantation rates</b></p> <ul style="list-style-type: none"> <li>• Implement Phase 3 of the Clinical Practice Improvement Program in all DonateLife Network hospitals. The program identifies elements of clinical strategic focus with associated key performance indicators that are integral to achieving best practice organ and tissue donation in intensive care units and emergency departments.</li> <li>• Expand and enhance the performance measurement and reporting framework for the donation and transplantation sectors to inform nationally consistent evidence-based best practice.</li> <li>• Collaborate with States and Territories to ensure the health system has the capacity and capability to support future growth and sustainability of donation and transplantation outcomes.</li> <li>• Deliver, in partnership with the Australian Red Cross Blood Service, the Australian organ matching system, known as OrganMatch by 30 June 2019 to maximise equity of access and clinical outcomes for transplant recipients in Australia.</li> </ul> <p><b>B. Raising community awareness and stakeholder engagement across Australia to promote organ and tissue donation</b></p> <ul style="list-style-type: none"> <li>• Continue to educate the Australian community about the importance of registering on the Australia Organ Donor Register and sharing this decision with their family. This includes working with our national community, corporate and sporting partners to promote and normalise organ and tissue donation through their engagement with the community.</li> </ul>



<b>Performance criteria<sup>2</sup></b>				
<b>A. Increasing the capability and capacity within the health system to maximise donation and transplantation rates</b>				
<b>Deceased organ donors per million population.</b>				
<b>2017 Result</b>	<b>2018 Target</b>	<b>2019 Target</b>	<b>2020 Target</b>	<b>2021 Target</b>
20.7	≥25	Not available <sup>3</sup>	Not available	Not available
<b>Rate of consent to organ donation.</b>				
<b>2017 Result</b>	<b>2018 Target</b>	<b>2019 Target</b>	<b>2020 Target</b>	<b>2021 Target</b>
59%	≥70%	Not available	Not available	Not available
<b>B. Raising community awareness and stakeholder engagement across Australia to promote organ and tissue donation</b>				
<b>Through community education and awareness, increase the number of registrations on the Australian Organ Donor Register.</b>				
<b>2017 Result</b>	<b>2018 Target</b>	<b>2019 (&amp; beyond) Target</b>		
159,365 new registrations on the Australian Organ Donor Register.	10% increase on the number of new annual registrations on the Australian Organ Donor Register from 2017.	10% increase on the number of new annual registrations on the Australian Organ Donor Register from the previous year.		
<b>Material changes to Program 1.1 resulting from the following measures:</b>				
There are no material changes to Program 1.1 resulting from measures.				

<sup>2</sup> Performance criteria are reported by calendar year to align with Australian and international donation and performance reporting practice.

<sup>3</sup> Targets are endorsed by the Council of Australian Governments to 2018 only.

## Section 3: Budgeted Financial Statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2018-19 Budget year, including the impact of Budget measures and resourcing on financial statements.

### 3.1 BUDGETED FINANCIAL STATEMENTS

#### 3.1.1 Differences Between Entity Resourcing and Financial Statements

This section is not applicable to the OTA.

#### 3.1.2 Explanatory Notes and Analysis of Budgeted Financial Statements

##### Departmental Resources

Departmental resources remain consistent with 2017-18 estimated actuals. The OTA is budgeting an operating loss in 2018-19 reflecting unfunded depreciation.

##### Administered Resources

The OTA administers funds associated with the delivery of the Australian Government's national program to implement a world's best practice approach to organ and tissue donation for transplantation. Funding is provided to Jurisdictions to deliver organ and tissue donation services in selected public and private hospitals. State and Territory Governments use these funds to employ specialised clinical staff – the DonateLife Network to deliver organ and tissue donation services.

In 2018-19 the OTA has forecast Administered expenses of \$43.148 million. Expenses administered on behalf of Government will remain stable with a slight increase in the forward years.

### 3.2 BUDGETED FINANCIAL STATEMENTS TABLES

**Table 3.1: Comprehensive Income Statement (showing net cost of services for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>EXPENSES</b>					
Employee benefits	3,666	3,706	3,772	3,824	3,819
Supplier expenses	1,857	1,830	1,644	1,629	1,667
Depreciation and amortisation	335	440	481	481	481
<b>Total expenses</b>	<b>5,858</b>	<b>5,976</b>	<b>5,897</b>	<b>5,934</b>	<b>5,967</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Revenue</b>					
Sale of goods and rendering of services	-	-	-	-	-
Other	-	-	-	-	-
<b>Total revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Gains</b>					
Other	70	75	75	75	75
<b>Total gains</b>	<b>70</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>
<b>Total own-source income</b>	<b>70</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>
<b>Net cost of (contribution by) services</b>	<b>5,788</b>	<b>5,901</b>	<b>5,822</b>	<b>5,859</b>	<b>5,892</b>
Revenue from Government	5,453	5,461	5,341	5,378	5,411
<b>Surplus (deficit)</b>	<b>(335)</b>	<b>(440)</b>	<b>(481)</b>	<b>(481)</b>	<b>(481)</b>
<b>Surplus (deficit) attributable to the Australian Government</b>	<b>(335)</b>	<b>(440)</b>	<b>(481)</b>	<b>(481)</b>	<b>(481)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Changes in asset revaluation reserves	-	-	-	-	-
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income (loss) attributable to the Australian Government</b>	<b>(335)</b>	<b>(440)</b>	<b>(481)</b>	<b>(481)</b>	<b>(481)</b>
<b>Note: Reconciliation of comprehensive income attributable to the agency</b>					
	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
<b>Total comprehensive income (loss) attributable to the Australian Government</b>	<b>(335)</b>	<b>(440)</b>	<b>(481)</b>	<b>(481)</b>	<b>(481)</b>
plus non-appropriated expenses depreciation and amortisation expenses	335	440	481	481	481
<b>Total comprehensive income (loss) attributable to the agency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Table 3.2: Budgeted Departmental Balance Sheet (as at 30 June)

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	112	112	112	112	112
Receivables	1,788	1,788	1,788	1,788	1,788
<b>Total financial assets</b>	<b>1,900</b>	<b>1,900</b>	<b>1,900</b>	<b>1,900</b>	<b>1,900</b>
<b>Non-financial assets</b>					
Land and buildings	208	146	183	130	67
Property, plant and equipment	138	134	146	141	104
Intangibles	1,040	915	635	475	357
Other	47	47	47	47	47
<b>Total non-financial assets</b>	<b>1,433</b>	<b>1,242</b>	<b>1,011</b>	<b>793</b>	<b>575</b>
<b>Total assets</b>	<b>3,333</b>	<b>3,142</b>	<b>2,911</b>	<b>2,693</b>	<b>2,475</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	187	187	187	187	187
Other payables	188	188	188	188	188
<b>Total payables</b>	<b>375</b>	<b>375</b>	<b>375</b>	<b>375</b>	<b>375</b>
<b>Provisions</b>					
Employees	845	845	845	845	845
<b>Total provisions</b>	<b>845</b>	<b>845</b>	<b>845</b>	<b>845</b>	<b>845</b>
<b>Total liabilities</b>	<b>1,220</b>	<b>1,220</b>	<b>1,220</b>	<b>1,220</b>	<b>1,220</b>
<b>Net Assets</b>	<b>2,113</b>	<b>1,922</b>	<b>1,691</b>	<b>1,473</b>	<b>1,255</b>
<b>EQUITY</b>					
Contributed equity	2,919	3,168	3,418	3,681	3,944
Reserves	675	675	675	675	675
Retained surpluses or accumulated deficits	(1,481)	(1,921)	(2,402)	(2,883)	(3,364)
<b>Total equity</b>	<b>2,113</b>	<b>1,922</b>	<b>1,691</b>	<b>1,473</b>	<b>1,255</b>

**Table 3.3: Departmental Statement of Changes in Equity – Summary of Movement (Budget year 2018-19)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2018</b>				
Balance carried forward from previous period	(1,481)	675	2,919	<b>2,113</b>
Surplus (deficit) for the period	(440)	-	-	<b>(440)</b>
Capital budget - Bill 1 (DCB)	-	-	249	<b>249</b>
<b>Estimated closing balance as at 30 June 2019</b>	<b>(1,921)</b>	<b>675</b>	<b>3,168</b>	<b>1,922</b>

DCB = Departmental Capital Budget.

**Table 3.4: Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	5,453	5,461	5,341	5,378	5,411
GST received	203	203	203	203	203
<b>Total cash received</b>	<b>5,656</b>	<b>5,664</b>	<b>5,544</b>	<b>5,581</b>	<b>5,614</b>
<b>Cash used</b>					
Employees	3,666	3,706	3,772	3,824	3,819
Suppliers	1,787	1,755	1,569	1,554	1,592
GST paid	203	203	203	203	203
<b>Total cash used</b>	<b>5,656</b>	<b>5,664</b>	<b>5,544</b>	<b>5,581</b>	<b>5,614</b>
<b>Net cash from (or used by) operating activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment	251	249	250	263	263
<b>Total cash used</b>	<b>251</b>	<b>249</b>	<b>250</b>	<b>263</b>	<b>263</b>
<b>Net cash from (or used by) investing activities</b>	<b>(251)</b>	<b>(249)</b>	<b>(250)</b>	<b>(263)</b>	<b>(263)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Capital budget - Bill 1 (DCB)	251	249	250	263	263
<b>Total cash received</b>	<b>251</b>	<b>249</b>	<b>250</b>	<b>263</b>	<b>263</b>
<b>Net cash from (or used by) financing activities</b>	<b>251</b>	<b>249</b>	<b>250</b>	<b>263</b>	<b>263</b>
<b>Net increase (or decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	112	112	112	112	112
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>112</b>	<b>112</b>	<b>112</b>	<b>112</b>	<b>112</b>

DCB = Departmental Capital Budget.

**Table 3.5: Departmental Capital Budget Statement (for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB)	251	249	250	263	263
Equity injections - Bill 2	-	-	-	-	-
<b>Total capital appropriations</b>	<b>251</b>	<b>249</b>	<b>250</b>	<b>263</b>	<b>263</b>
<b>Total new capital appropriations represented by:</b>					
Purchase of non-financial assets	251	249	250	263	263
Other	-	-	-	-	-
<b>Total items</b>	<b>251</b>	<b>249</b>	<b>250</b>	<b>263</b>	<b>263</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations - equity injection <sup>(a)</sup>	-	-	-	-	-
Funded by capital appropriation - DCB <sup>(b)</sup>	251	249	250	263	263
Funded internally from departmental resources	-	-	-	-	-
<b>Total acquisitions of non-financial assets</b>	<b>251</b>	<b>249</b>	<b>250</b>	<b>263</b>	<b>263</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	251	249	250	263	263
<b>Total cash used to acquire assets</b>	<b>251</b>	<b>249</b>	<b>250</b>	<b>263</b>	<b>263</b>

<sup>(a)</sup> Includes both current Bill 2, prior Act 2/4/6 appropriations and special capital appropriations.

<sup>(b)</sup> Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental Capital Budgets (DCB).



**Table 3.6: Statement of Asset Movements (Budget year 2018-19)**

	<b>Buildings</b>	<b>Other Property, plant and equipment</b>	<b>Intangibles</b>	<b>Total</b>
	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2018</b>				
Gross book value	796	423	2,382	<b>3,601</b>
Accumulated depreciation/ amortisation and impairment	(588)	(285)	(1,342)	<b>(2,215)</b>
<b>Opening net book balance</b>	<b>208</b>	<b>138</b>	<b>1,040</b>	<b>1,386</b>
<b>CAPITAL ASSET ADDITIONS</b>				
<b>Estimated expenditure on new or replacement assets</b>				
By purchase - appropriation ordinary annual services	20	49	180	<b>249</b>
<b>Total additions</b>	<b>20</b>	<b>49</b>	<b>180</b>	<b>249</b>
<b>Other movements</b>				
Depreciation/amortisation expense	(82)	(53)	(305)	<b>(440)</b>
Disposals <sup>(a)</sup>	-	-	-	-
Other	-	-	-	-
<b>Total other movements</b>	<b>(82)</b>	<b>(53)</b>	<b>(305)</b>	<b>(440)</b>
<b>As at 30 June 2019</b>				
Gross book value	816	472	2,562	<b>3,850</b>
Accumulated depreciation/ amortisation and impairment	(670)	(338)	(1,647)	<b>(2,655)</b>
<b>Closing net book balance</b>	<b>146</b>	<b>134</b>	<b>915</b>	<b>1,195</b>

<sup>(a)</sup> Net proceeds may be returned to the Official Public Account.

**Table 3.7: Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
Grants	39,106	40,506	42,161	42,671	43,334
Supplier expenses	3,010	2,642	1,271	1,500	1,544
<b>Total expenses administered on behalf of Government</b>	<b>42,116</b>	<b>43,148</b>	<b>43,432</b>	<b>44,171</b>	<b>44,878</b>

**Table 3.8: Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
<b>Financial assets</b>					
Cash and cash equivalents	90	90	90	90	90
Receivables	338	338	338	338	338
<b>Total financial assets</b>	<b>428</b>	<b>428</b>	<b>428</b>	<b>428</b>	<b>428</b>
<b>Non-financial assets</b>					
Other	150	150	150	150	150
<b>Total non-financial assets</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>
<b>Total assets administered on behalf of Government</b>	<b>578</b>	<b>578</b>	<b>578</b>	<b>578</b>	<b>578</b>
<b>LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
<b>Payables</b>					
Grants	14,089	14,089	14,089	14,089	14,089
Suppliers	8	8	8	8	8
Other payables	100	100	100	100	100
<b>Total payables</b>	<b>14,197</b>	<b>14,197</b>	<b>14,197</b>	<b>14,197</b>	<b>14,197</b>
<b>Total liabilities administered on behalf of Government</b>	<b>14,197</b>	<b>14,197</b>	<b>14,197</b>	<b>14,197</b>	<b>14,197</b>

**Table 3.9: Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)**

	2017-18 Estimated actual \$'000	2018-19 Budget \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
GST received	752	752	752	752	752
<b>Total cash received</b>	<b>752</b>	<b>752</b>	<b>752</b>	<b>752</b>	<b>752</b>
<b>Cash used</b>					
Grant payments	39,106	40,506	42,161	42,671	43,334
Suppliers	3,010	2,642	1,271	1,500	1,544
GST paid	752	752	752	752	752
<b>Total cash used</b>	<b>42,868</b>	<b>43,900</b>	<b>44,184</b>	<b>44,923</b>	<b>45,630</b>
<b>Net cash from (or used by) operating activities</b>	<b>(42,116)</b>	<b>(43,148)</b>	<b>(43,432)</b>	<b>(44,171)</b>	<b>(44,878)</b>
<b>Net increase (or decrease) in cash held</b>	<b>(42,116)</b>	<b>(43,148)</b>	<b>(43,432)</b>	<b>(44,171)</b>	<b>(44,878)</b>
Cash at beginning of reporting period	90	90	90	90	90
Cash from Official Public Account for:					
- appropriations	42,116	43,148	43,432	44,171	44,878
Cash to the Official Public Account	-	-	-	-	-
<b>Cash at end of reporting period</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>