

NATIONAL BLOOD AUTHORITY

Entity Resources and Planned Performance

NATIONAL BLOOD AUTHORITY

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Section 1: Entity Overview and Resources

1.1 STRATEGIC DIRECTION STATEMENT¹

The Australian Government, through the National Blood Authority (NBA), aims to ensure that Australia has an adequate, safe, secure and well managed blood supply. The NBA was established by the Australian Government, and State and Territory Governments, to coordinate policy, governance, funding and management of the blood and blood product sector in Australia.

The NBA manages national contracts to secure the supply of safe and affordable blood products in Australia in accordance with the National Blood Agreement.

The NBA works with governments and stakeholders to implement an efficient, demand-driven blood supply system that is highly responsive to clinical needs and based upon evidence and good clinical practice. The purchasing and supply arrangements for fresh, fractionated and recombinant blood products² will continue to be improved, including the further strengthening of risk mitigation arrangements.

The NBA will continue to undertake a range of activities aimed at improving the clinical use of blood and blood products in recognition of the growing cost of blood products and the growing evidence of risk associated with unnecessary transfusions. Specifically, the NBA aims to improve the sustainability and performance of the sector through enhanced data capture and analysis; improved governance of access to immunoglobulin products to ensure the most cost-effective use of scarce and high cost products; and facilitate development and publication of evidence-based national clinical practice guidelines, informed by close engagement with clinicians.

The role and functions of the NBA are set out in the *National Blood Authority Act 2003*. The NBA is a non-corporate Commonwealth Entity under the *Public Governance, Performance and Accountability Act 2013*.

¹ For more information about the strategic direction of the NBA, refer to the current corporate plan, available at: www.blood.gov.au/system/files/documents/2016-19Corporate-Plan-v5webversion.pdf

² Fractionated products are those derived from human plasma whereas recombinant products are those manufactured through commercial scale expression of proteins from cell lines modified using recombinant gene technology.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (Government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity’s operations) classification.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the ‘Budgeted expenses by outcome’ tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NBA Resource Statement – Budget Estimates for 2017-18 as at Budget May 2017

	2016-17 Estimated actual \$'000	2017-18 Estimate \$'000
DEPARTMENTAL		
Prior year appropriation available	9,068	9,050
Annual appropriations		
Ordinary annual services ^(a)		
Departmental appropriation	5,636	5,537
s74 retained revenue receipts ^(b)	-	-
Departmental capital budget ^(c)	631	621
Other services ^(d)		
Equity injection	-	-
Total departmental annual appropriations	6,267	6,158
Special Accounts ^(e)		
Appropriation receipts	6,267	6,158
Non-appropriation receipts	3,681	3,617
Total special account	9,948	9,775
Less appropriations drawn from annual or special appropriations above and credited to Special Accounts ^(f)	(6,267)	(6,158)
Total departmental resourcing	19,016	18,825

Table 1.1: NBA Resource Statement – Budget Estimates for 2017-18 as at Budget May 2017 (continued)

	2016-17 Estimated actual \$'000	2017-18 Estimate \$'000
ADMINISTERED		
Prior year appropriation available	174,005	95,657
Annual appropriations		
Ordinary annual services ^(a)		
Outcome 1	5,190	3,860
Other services ^(d)		
Administered assets and liabilities	-	-
Total administered annual appropriations	5,190	3,860
Special Accounts ^(e)		
Appropriation receipts	5,190	3,860
Appropriation receipts - other entities ^(g)	664,802	748,914
Non-appropriation receipts	389,743	449,457
Total Special Accounts	1,059,735	1,202,231
Less appropriations drawn from annual or special appropriations above and credited to Special Accounts ^(f)	(5,190)	(3,860)
Total administered resourcing	1,233,740	1,297,888
Total resourcing for NBA	1,252,756	1,316,713
	2016-17	2017-18
Average staffing level (number)	53	52

All figures are GST exclusive.

^(a) Appropriation Bill (No. 1) 2017-18.

^(b) Estimated retained revenue receipts under section 74 of the PGPA Act 2013.

^(c) Departmental Capital Budgets (DCB) are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

^(d) Appropriation Bill (No. 2) 2017-18.

^(e) For further information on special appropriations and special accounts, please refer to *Budget Paper No. 4 - Agency Resourcing*. Also see Table 2.1.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.

^(f) Appropriation receipts included above.

^(g) Appropriation receipts from the Department of Health.

1.3 BUDGET MEASURES

This section is not applicable to the NBA.

Section 2: Outcomes and Planned Performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which Government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Enhanced Commonwealth Performance Framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The NBA's most recent corporate plan is available at:
www.blood.gov.au/about-nba

The NBA's most recent annual performance statement is available at:
www.blood.gov.au/pubs/1516report/index.html

NBA

2.1 BUDGETED EXPENSES AND PERFORMANCE

Outcome 1

Access to a secure supply of safe and affordable blood products, including through national supply arrangements and coordination of best practice standards within agreed funding policies under the national blood arrangements

Program Contributing to Outcome 1

Program 1.1: National Blood Agreement Management

Linked Programs

Other Commonwealth entities that contribute to Outcome 1
<p>Australian Commission on Safety and Quality in Health Care Program 1.1: Safety and Quality in Health Care</p> <p>The Australian Commission on Safety and Quality in Health Care works closely with the National Blood Authority in relation to the <i>National Safety and Quality Health Service Standard 7: Blood and Blood Products</i>.</p> <p>This supports the National Blood Authority in administering the National Blood Agreement.</p>
<p>Department of Health Program 1.1: Health Policy Research and Analysis</p> <p>The Department of Health, in collaboration with State and Territory health departments, has policy responsibility for ensuring Australians have access to an adequate, safe, secure and affordable blood supply. This includes supporting the National Blood Authority to administer the national blood arrangements.</p>

Budgeted Expenses for the NBA

Table 2.1.1 shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted Expenses for the NBA

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward Year 1 \$'000	2019-20 Forward Year 2 \$'000	2020-21 Forward Year 3 \$'000
Program 1.1: National Blood Agreement Management					
Administered expenses					
Ordinary annual services ^(a) to National Blood Authority Account	5,190	3,860	-	-	-
to National Managed Fund (Blood and Blood Products) Special Account	(5,190)	(3,860)	-	-	-
Special Accounts					
National Blood Authority Account	1,135,072	1,198,731	1,279,759	1,363,891	1,484,042
National Managed Fund (Blood and Blood Products) Special Account	-	-	-	-	-
Departmental expenses					
Departmental appropriation ^(b) to National Blood Authority Account	6,267	6,158	6,103	6,108	6,160
Special Accounts					
National Blood Authority Account	9,716	9,398	9,115	9,121	9,176
Expenses not requiring appropriation in the Budget year ^(c)	433	575	575	576	566
Operating deficit (surplus)	-	-	-	-	-
Total for Program 1.1	1,145,221	1,208,704	1,289,449	1,373,588	1,493,784
Total expenses for Outcome 1	1,145,221	1,208,704	1,289,449	1,373,588	1,493,784

	2016-17	2017-18
Average staffing level (number)	53	52

^(a) Appropriation (Bill No. 1) 2017-18.

^(b) Departmental appropriation combines 'Ordinary annual services (Appropriation Bill No. 1)' and 'Revenue from independent sources (s74)'.
^(c) Expenses not requiring appropriation in the Budget year are made up of depreciation expense, amortisation expense, makegood expense and audit fees.

Movement of Funds

There were no movements of administered funds between years.



Planned Performance for the NBA

Table 2.1.2 below details the performance criteria for the program associated with Outcome 1.³ It also summarises how the program is delivered and where 2017-18 Budget measures have materially changed the program.

Table 2.1.2: Performance Criteria for the NBA

Purpose
To save and improve Australian lives through a world-class blood supply.
Outcome 1
Access to a secure supply of safe and affordable blood products, including through national supply arrangements and coordination of best practice standards within agreed funding policies under the national blood arrangements
Program 1.1: National Blood Agreement Management
The NBA, on behalf of the Australian Government and State and Territory governments, manages and coordinates national contracts to secure the supply of safe and affordable blood products in Australia in accordance with the National Blood Agreement.
Delivery
<p>A. Providing a safe, secure and affordable supply of blood and blood-related products and services to ensure access best meets clinical need in Australia</p> <ul style="list-style-type: none"> • Finalise and implement national plasma fractionation contract arrangements for supply from 1 January 2018. • Continue implementation of the Immunoglobulin Governance Program. • Finalise and implement the revised National Blood Supply Contingency Plan. • Implement the National Wastage Reduction Strategy. <p>B. Driving performance improvement in the Australian blood sector through a national information management and data analysis capability</p> <ul style="list-style-type: none"> • Implement the revised National ICT Strategy. • Implement the revised National Data Strategy. • Finalise the implementation of BloodNet interfaces with hospital laboratory information systems. • Establish immunoglobulin governance performance indicators and reporting. <p>C. Promoting a best practice model of management and use of blood and blood-related products and services in Australia</p> <ul style="list-style-type: none"> • Develop and promote an expanded suite of tools to support health providers to implement the National Safety Quality Health Services Blood Standard. • Implement the revised Patient Blood Management (PBM) Implementation Strategy. • Continue the review and revision of criteria for access to immunoglobulin products under the national blood arrangements. • Revise and publish updated editions of the PBM Guidelines.

³ Progress against the performance criteria published in the 2016-17 Portfolio Budget Statements will be reported in the 2016-17 NBA Annual Report.

Performance criteria				
A. Providing a safe, secure and affordable supply of blood and blood-related products and services to ensure access best meets clinical need in Australia				
Provision of an adequate, affordable and secure supply of blood and blood products.				
2016-17 Estimated result	2017-18 Target		2018-19 (& beyond) Target	
Supply has been met within the requirements of the approved National Supply Plan and Budget. There have been no contingency events and no product shortages reported.	Blood products are available to meet clinical need.		As per 2017-18.	
Variance between actual and NBA estimated demand for supply of products.				
2016-17 Estimated result	2017-18 Target	2018-19 Target	2019-20 Target	2020-21 Target
<5%	<5%	<5%	<5%	<5%
Discards as a percentage of total issues of red blood cells.				
2016-17 Estimated result	2017-18 Target	2018-19 Target	2019-20 Target	2020-21 Target
<3.5%	<3%	<3%	<3%	<3%
B. Driving performance improvement in the Australian blood sector through a national information management and data analysis capability				
National data and ICT strategy and National Patient Blood Management Guidelines Implementation Strategy are progressed.				
2016-17 Estimated result	2017-18 Target		2018-19 (& beyond) Target	
Work continues to be progressed leading to improved management of products, and reduced wastage of fresh blood and costs. ⁴	Performance scorecard and comparator benchmark data is published by 31 December each year.		As per 2017-18.	
Percentage of national blood supply processed by laboratories interfaced to BloodNet.				
2016-17 Estimated result	2017-18 Target	2018-19 Target	2019-20 Target	2020-21 Target
≥40%	≥50%	≥60%	≥80%	≥85%



⁴ Further information available at: www.blood.gov.au/wastage

C. Promoting a best practice model of management and use of blood and blood-related products and services in Australia		
There is a robust framework supporting best practice management and use of blood and blood products.		
2016-17 Estimated result	2017-18 Target	2018-19 (& beyond) Target
Best practice management and use of blood and blood products has been supported, resulting in reduced wastage of fresh blood supplies. ⁵	Sustain improvements in the management and use of blood products by: <ul style="list-style-type: none"> – Improving inventory management practices as part of the National Inventory Management Framework rollout. – Reduction in wastage in comparison to the 2016-17 result. – Improving the delivery schedule for fresh products by a reduction in the number of orders by health providers. 	As per 2017-18.
Support clinicians to use best practice models for the management and use of blood and blood products.		
2016-17 Estimated result	2017-18 Target	2018-19 (& beyond) Target
On track to publish 5 clinical practice tools.	Develop and promote a number of clinical guidelines, clinical practice tools and resources for use within the sector.	As per 2017-18.
Material changes to Program 1.1 resulting from the following measures:		
<ul style="list-style-type: none"> • There are no material changes to Program 1.1 resulting from measures. 		

⁵ Further information available at: www.blood.gov.au/wastage

Section 3: Budgeted Financial Statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2017-18 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Differences Between Entity Resourcing and Financial Statements

This section is not applicable to the NBA.

3.1.2 Explanatory Notes and Analysis of Budgeted Financial Statements

Departmental Resources

Comprehensive Income Statement

This statement illustrates the expected financial results for the NBA by identifying accrual expenses and revenues showing the net cost of services.

The NBA's operational costs are funded jointly by the Australian Government and State and Territory Governments, on a 63 per cent: 37 per cent basis via annual contributions. All NBA receipts and payments are accounted for through special accounts.

The NBA expects a break even position for the Budget year and all forward years.

The income statement deficit in the Budget year and forward years is as a result of the Government's decision to no longer fund for depreciation via an operating appropriation.

Balance Sheet

Special account accumulated funds are held within the Official Public Account and included as Receivables in the Balance Sheet. The NBA always maintains sufficient accumulated funds to cover employee entitlements and other liabilities.

The value of intangible assets increases from 2017-18 onwards due to the development of replacement systems. Other non-financial assets and liabilities will remain broadly stable over the period.

Administered Resources

Schedule of Budgeted Income and Expenses Administered on Behalf of Government

The NBA's administered accounts include contributions from all States and Territories and the Australian Government for the supply of blood and blood related products for 2017-18. Each year the Council of Australian Governments' (COAG) Health Council approves an Annual National Supply Plan and Budget which is formulated by the NBA, derived from demand estimates provided by the States and Territories.

Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government

The schedule of budgeted assets and liabilities administered on behalf of Government illustrates normal movements in non-financial assets and liabilities. The balance of Receivables represents GST payments made to suppliers which are recoverable from the Australian Taxation Office. Other non-financial assets represent a prepayment to the Australian Red Cross Blood Service under the Output Based Funding Model agreement.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive Income Statement (showing net cost of services for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward Year 1 \$'000	2019-20 Forward Year 2 \$'000	2020-21 Forward Year 3 \$'000
EXPENSES					
Employee benefits	6,734	6,630	6,500	6,591	6,639
Supplier expenses	3,063	2,849	2,696	2,611	2,618
Depreciation and amortisation	346	488	488	488	478
Finance costs	6	6	6	7	7
Total expenses	10,149	9,973	9,690	9,697	9,742
LESS:					
OWN-SOURCE INCOME					
Revenue					
Sale of goods and rendering of services	405	250	50	50	50
Other revenue	3,681	3,617	3,584	3,587	3,618
Total revenue	4,086	3,867	3,634	3,637	3,668
Gains					
Other	81	81	81	81	81
Total gains	81	81	81	81	81
Total own-source income	4,167	3,948	3,715	3,718	3,749
Net cost of (contribution by) services	5,982	6,025	5,975	5,979	5,993
Revenue from Government	5,636	5,537	5,487	5,491	5,515
Surplus (deficit)	(346)	(488)	(488)	(488)	(478)
Surplus (deficit) attributable to the Australian Government	(346)	(488)	(488)	(488)	(478)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation reserves	-	-	-	-	-
Total other comprehensive income	-	-	-	-	-
Total comprehensive income attributable to the Australian Government	(346)	(488)	(488)	(488)	(478)

Note: Reconciliation of comprehensive income attributable to the agency

	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000
Total comprehensive income (loss) attributable to the Australian Government	(346)	(488)	(488)	(488)	(478)
plus non-appropriated expenses depreciation and amortisation expenses	346	488	488	488	478
Total comprehensive income (loss) attributable to the agency	-	-	-	-	-

Table 3.2: Budgeted Departmental Balance Sheet (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward Year 1 \$'000	2019-20 Forward Year 2 \$'000	2020-21 Forward Year 3 \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	30	30	30	30	30
Receivables	9,141	9,147	9,153	9,159	9,159
Total financial assets	9,171	9,177	9,183	9,189	9,189
Non-financial assets					
Land and buildings	879	870	761	652	553
Property, plant and equipment	442	373	304	185	66
Intangibles	481	692	998	1,355	1,740
Other	149	149	149	149	149
Total non-financial assets	1,951	2,084	2,212	2,341	2,508
Total assets	11,122	11,261	11,395	11,530	11,697
LIABILITIES					
Payables					
Suppliers	397	397	397	397	397
Other payables	561	561	561	561	561
Total payables	958	958	958	958	958
Provisions					
Employees	1,734	1,734	1,734	1,734	1,734
Other provisions	147	153	159	165	165
Total provisions	1,881	1,887	1,893	1,899	1,899
Total liabilities	2,839	2,845	2,851	2,857	2,857
Net Assets	8,283	8,416	8,544	8,673	8,840
EQUITY					
Contributed equity	3,944	4,565	5,181	5,798	6,443
Reserves	359	359	359	359	359
Retained surpluses (accumulated deficits)	3,980	3,492	3,004	2,516	2,038
Total equity	8,283	8,416	8,544	8,673	8,840

Table 3.3: Departmental Statement of Changes in Equity – Summary of Movement (Budget year 2017-18)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/capital \$'000	Total equity \$'000
Opening balance as at 1 July 2017				
Balance carried forward from previous period	3,980	359	3,944	8,283
Surplus (deficit) for the period	(488)	-	-	(488)
Appropriation (equity injection)	-	-	-	-
Capital budget - Bill 1 (DCB)	-	-	621	621
Estimated closing balance as at 30 June 2018	3,492	359	4,565	8,416

DCB = Departmental Capital Budget.

Table 3.4: Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	5,636	5,537	5,487	5,491	5,515
Net GST received	253	253	253	253	253
Other cash received	4,086	3,867	3,634	3,637	3,668
Cash from the Official Public Account	(159)	(137)	(139)	(146)	(146)
Total cash received	9,816	9,520	9,235	9,235	9,290
Cash used					
Employees	6,734	6,630	6,500	6,591	6,639
Suppliers	3,075	2,861	2,708	2,618	2,625
Net GST paid	31	29	27	26	26
Cash to the Official Public Account	-	-	-	-	-
Total cash used	9,840	9,520	9,235	9,235	9,290
Net cash from (or used by) operating activities	(24)	-	-	-	-
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and equipment	631	621	616	617	645
Total cash used	631	621	616	617	645
Net cash from (or used by) investing activities	(631)	(621)	(616)	(617)	(645)
FINANCING ACTIVITIES					
Cash received					
Capital budget - Bill 1 (DCB)	631	621	616	617	645
Total cash received	631	621	616	617	645
Net cash from (or used by) financing activities	631	621	616	617	645
Net increase (or decrease) in cash held	(24)	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	54	30	30	30	30
Cash and cash equivalents at the end of the reporting period	30	30	30	30	30

DCB = Departmental Capital Budget.



Table 3.5: Departmental Capital Budget Statement (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	631	621	616	617	645
Total capital appropriations	631	621	616	617	645
Total new capital appropriations represented by:					
Purchase of non-financial assets	631	621	616	617	645
Total items	631	621	616	617	645
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB ^(a)	631	621	616	617	645
Funded internally from departmental resources	-	-	-	-	-
Total acquisitions of non-financial assets	631	621	616	617	645
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	631	621	616	617	645
Total cash used to acquire assets	631	621	616	617	645

DCB = Departmental Capital Budget.

^(a) Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental Capital Budgets (DCB).

Table 3.6: Statement of Asset Movements (Budget year 2017-18)

	Buildings	Other property, plant and equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2017				
Gross book value	1,242	952	3,965	6,159
Accumulated depreciation/ amortisation and impairment	(363)	(510)	(3,484)	(4,357)
Opening net book balance	879	442	481	1,802
CAPITAL ASSET ADDITIONS				
Estimated expenditure on new or replacement assets				
By purchase - appropriation equity	-	-	-	-
By purchase - appropriation ordinary annual services	100	50	471	621
By purchase - internal resources	-	-	-	-
Total additions	100	50	471	621
Other movements				
Depreciation/amortisation expense	(109)	(119)	(260)	(488)
Total other movements	(109)	(119)	(260)	(488)
As at 30 June 2018				
Gross book value	1,342	1,002	4,436	6,780
Accumulated depreciation/ amortisation and impairment	(472)	(629)	(3,744)	(4,845)
Closing net book balance	870	373	692	1,935

Table 3.7: Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Employee benefits	362	634	-	-	-
Suppliers	1,133,949	1,197,422	1,279,759	1,363,891	1,484,042
Grants	-	-	-	-	-
Depreciation and amortisation	761	675	-	-	-
Total expenses administered on behalf of Government	1,135,072	1,198,731	1,279,759	1,363,891	1,484,042
INCOME ADMINISTERED ON BEHALF OF GOVERNMENT					
Revenue					
Non-taxation					
Other sources of non-taxation revenues	1,058,691	1,203,441	1,283,905	1,368,037	1,488,188
Total non-taxation revenue	1,058,691	1,203,441	1,283,905	1,368,037	1,488,188
Total revenues administered on behalf of Government	1,058,691	1,203,441	1,283,905	1,368,037	1,488,188
Total income administered on behalf of Government	1,058,691	1,203,441	1,283,905	1,368,037	1,488,188

Table 3.8: Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT					
Financial assets					
Cash and cash equivalent	337	337	337	337	337
Receivables	23,635	24,469	24,469	24,469	24,469
Investments	123,746	128,816	132,962	137,108	141,254
Total financial assets	147,718	153,622	157,768	161,914	166,060
Non-financial assets					
Property, plant and equipment	125	115	115	115	115
Intangibles	2,534	2,819	2,819	2,819	2,819
Inventories	105,598	105,598	105,598	105,598	105,598
Other	76,055	76,055	76,055	76,055	76,055
Total non-financial assets	184,312	184,587	184,587	184,587	184,587
Total assets administered on behalf of Government	332,030	338,209	342,355	346,501	350,647
LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT					
Interest bearing liabilities					
Payables					
Suppliers	51,489	51,489	51,489	51,489	51,489
Total payables	51,489	51,489	51,489	51,489	51,489
Total liabilities administered on behalf of Government	51,489	51,489	51,489	51,489	51,489

Table 3.9: Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)

	2016-17 Estimated actual \$'000	2017-18 Budget \$'000	2018-19 Forward estimate \$'000	2019-20 Forward estimate \$'000	2020-21 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Commonwealth contributions	664,802	748,914	800,066	852,943	928,507
State and Territory contributions	387,743	449,457	479,693	510,948	555,535
Interest	4,146	5,070	4,146	4,146	4,146
Net GST received	100,500	100,500	100,500	100,500	100,500
Other	90,898	14,300	29,441	37,854	49,870
Total cash received	1,248,089	1,318,241	1,413,846	1,506,391	1,638,558
Cash used					
Employees	362	634	-	-	-
Suppliers	1,129,803	1,192,352	1,275,613	1,359,745	1,479,896
Grant payments	-	-	-	-	-
Net GST paid	112,980	119,235	127,561	135,974	147,990
Total cash used	1,243,145	1,312,221	1,403,174	1,495,719	1,627,886
Net cash from (or used by) operating activities	4,944	6,020	10,672	10,672	10,672
INVESTING ACTIVITIES					
Cash received					
Proceeds from sale of investments	58,200	63,500	-	-	-
Total cash received	58,200	63,500	-	-	-
Cash used					
Purchase of investments	63,296	69,520	10,672	10,672	10,672
Total cash used	63,296	69,520	10,672	10,672	10,672
Net cash from (or used by) investing activities	(5,096)	(6,020)	(10,672)	(10,672)	(10,672)
Net increase (or decrease) in cash held	(152)	-	-	-	-
Cash at beginning of reporting period	489	337	337	337	337
Cash from Official Public Account for:					
- special accounts	1,301,251	1,377,881	1,413,846	1,506,391	1,638,558
- appropriations	5,190	3,860	-	-	-
Cash to Official Public Account for:					
- special accounts	1,306,441	1,381,741	1,413,846	1,506,391	1,638,558
- appropriations	-	-	-	-	-
Cash at end of reporting period	337	337	337	337	337