AUSTRALIAN COMMISSION ON SAFETY AND QUALITY IN HEALTH CARE

Entity Resources and Planned Performance

AUSTRALIAN COMMISSION ON SAFETY AND QUALITY IN HEALTH CARE

| Sect | ion 1: Entity Overview and Resources | 170 |
|------|---|-----|
| 1.1 | Strategic Direction Statement | 170 |
| 1.2 | Entity Resource Statement | 172 |
| 1.3 | Budget Measures | 173 |
| Sect | ion 2: Outcomes and Planned Performance | 174 |
| 2.1 | Budgeted Expenses and Performance | 174 |
| Sect | ion 3: Budgeted Financial Statements | 179 |
| 3.1 | Budgeted Financial Statements | 179 |
| 3.2 | Budgeted Financial Statements Tables | 180 |

Section 1: Entity Overview and Resources

1.1 STRATEGIC DIRECTION STATEMENT¹

The Australian Government aims to improve the long-term capacity and the quality and safety of Australia's health care system. This will be achieved in part through the work of the Australian Commission on Safety and Quality in Health Care (ACSQHC).

Lapses in safety and quality of health care have enormous costs, both in terms of the impact on people's lives and financially: health care associated injury and ill health adds to the cost of health care provision.^{2,3,4} Underuse and/or overuse of health care services identified through observed variation in practice raises questions about the overall productivity, safety and quality of health care delivery.

The ACSQHC was established by the Council of Australian Governments' to lead and coordinate national improvements in safety and quality in health care based on best available evidence. This includes providing strategic advice to Health Ministers on best practice to drive safety and quality improvements. The ACSQHC works in partnership with patients, consumers, clinicians, managers, policy makers and health care organisations to achieve a sustainable, safe and high-quality health system.

The ACSQHC has four priority areas of work. The aims of these priority areas are:

- Patient safety: to have a safe health system that is designed to ensure that patients and consumers are kept safe from preventable harm.
- Partnering with patients, consumers and committees: to have a health system
 where patients, consumers and members of the community participate with
 health professionals as partners in all aspects of health care.
- Quality, cost and value: to have a health system that provides the right care, minimises waste and optimises value and productivity.
- Supporting health professionals to provide safe and high-quality care: to have a
 health system that supports safe clinical practice by having robust and
 sustainable improvement systems.

Health Policy Analysis 2013, Analysis of hospital-acquired diagnosis and their effect on case complexity and resource use – Final report, ACSQHC, Sydney.

Ehsani J P, Jackson T, Duckett S J 2006, 'The incidence and cost of adverse events in Victorian Hospitals 2003-2004', Medical Journal of Australia, Vol. 184, No. 11, pp. 551-555.

For more information about the strategic direction of the ACSQHC, refer to the current corporate plan, available at: www.safetyandquality.gov.au/about-us/corporate-plan/

Trantino K M, Swain S G, Burrows S A, Sprivulis P C, Daly F F S 2013, 'Measuring the incidence of hospital acquired complications and their effect on length of stay using CHADx', *Medical Journal of Australia*, Vol. 199, No.8, pp.543-547.

During 2017-18, the ACSQHC will continue to focus its efforts on improvements in safety and quality that can be advanced through national action. This will include a strong focus on the piloting and implementation of Version 2 of the National Safety and Quality Health Service (NSQHS) Standards. It will also include continued examination of variation in health care and opportunities to advance patient outcomes by highlighting unwarranted variation and improving the quality, value and appropriateness of care.

The *National Health Reform Act* 2011 specifies the roles and responsibilities of the ACSQHC. The ACSQHC is a Corporate Commonwealth Entity under the *Public Governance, Performance and Accountability Act* 2013.

1.2 **ENTITY RESOURCE STATEMENT**

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (Government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to Budget Paper No. 4 - Agency Resourcing.

Information in this table is presented on a resourcing (i.e. appropriations/cash available) basis, whilst the 'Budgeted expenses by outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: ACSQHC Resource Statement - Budget Estimates for 2017-18 as at **Budget May 2017**

| \$7000 \$700 \$700 \$700 \$700 \$700 \$700 \$70 | | 2016-17 Estimated actual | 2017-18 Estimate |
|--|--|--------------------------------|----------------------|
| Funds from Government Annual appropriations Ordinary annual services (a) Outcome 1 Other services (b) Equity injection Total annual appropriations Amounts received from related entities (c) Amounts from the Portfolio Department Amounts from other entities 11,12 11,1 Amounts from other entities 17,722 13,6 Total amounts received from related entities 17,722 13,6 Funds from Government 17,722 13,6 Funds from other sources Goods and services State Government contributions 7,406 Interest 200 2 Total funds from other sources Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | | | \$'000 |
| Annual appropriations Ordinary annual services (a) Outcome 1 Other services (b) Equity injection Total annual appropriations Amounts received from related entities (c) Amounts from the Portfolio Department Amounts from other entities 3,300 2,4 Total amounts received from related entities 17,722 13,6 Total funds from Government 17,722 13,6 Funds from other sources Goods and services State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources Total funds from other sources 3,300 2,4 7,406 7,6 7,606 7,8 Total funds from other sources 3,300 2,4 3,300 2, | Opening balance/cash reserves at 1 July | 10,851 | 8,851 |
| Ordinary annual services (a) Outcome 1 Other services (b) Equity injection Total annual appropriations Amounts received from related entities (c) Amounts from the Portfolio Department Amounts from other entities 3,300 2,4 Total amounts received from related entities 17,722 13,6 Total funds from Government 17,722 13,6 Funds from other sources Goods and services State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources Total funds from other sources 3,300 2,4 7,406 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Funds from Government | | |
| Outcome 1 Other services (b) Equity injection Total annual appropriations Amounts received from related entities (c) Amounts from the Portfolio Department Amounts from other entities 3,300 2,4 Total amounts received from related entities 17,722 13,6 Total funds from Government 17,722 13,6 Funds from other sources Goods and services State Government contributions 7,406 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Annual appropriations | | |
| Other services (b) Equity injection Total annual appropriations Amounts received from related entities (c) Amounts from the Portfolio Department Amounts from other entities 3,300 2,4 Total amounts received from related entities 17,722 13,6 Total funds from Government 17,722 13,6 Funds from other sources Goods and services State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Ordinary annual services (a) | | |
| Equity injection Total annual appropriations Amounts received from related entities (c) Amounts from the Portfolio Department Amounts from other entities 3,300 2,4 Total amounts received from related entities 17,722 13,6 Total funds from Government 17,722 13,6 Funds from other sources Goods and services State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Outcome 1 | - | - |
| Total annual appropriations Amounts received from related entities (c) Amounts from the Portfolio Department 14,422 11,1 Amounts from other entities 3,300 2,4 Total amounts received from related entities 17,722 13,6 Total funds from Government 17,722 13,6 Funds from other sources Goods and services State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Other services (b) | | |
| Amounts received from related entities (c) Amounts from the Portfolio Department 14,422 11,1 Amounts from other entities 3,300 2,4 Total amounts received from related entities 17,722 13,6 Total funds from Government 17,722 13,6 Funds from other sources Goods and services - State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Equity injection | - | - |
| Amounts from the Portfolio Department 14,422 11,1 Amounts from other entities 3,300 2,4 Total amounts received from related entities 17,722 13,6 Total funds from Government 17,722 13,6 Funds from other sources - - Goods and services - - State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Total annual appropriations | | - |
| Amounts from other entities 3,300 2,4 Total amounts received from related entities 17,722 13,6 Total funds from Government 17,722 13,6 Funds from other sources - - Goods and services - - State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Amounts received from related entities (c) | | |
| Total amounts received from related entities 17,722 13,6 Total funds from Government 17,722 13,6 Funds from other sources - - Goods and services - - State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Amounts from the Portfolio Department | 14,422 | 11,176 |
| Total funds from Government 17,722 13,6 Funds from other sources - - Goods and services - - State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Amounts from other entities | 3,300 | 2,493 |
| Funds from other sources Goods and services State Government contributions Interest Total funds from other sources Total net resourcing for the ACSQHC 7,406 7,6 7,606 7,8 7,606 7,8 7,606 7,8 | Total amounts received from related entities | 17,722 | 13,669 |
| Goods and services - State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Total funds from Government | 17,722 | 13,669 |
| State Government contributions 7,406 7,6 Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Funds from other sources | | |
| Interest 200 2 Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | Goods and services | - | - |
| Total funds from other sources 7,606 7,8 Total net resourcing for the ACSQHC 36,179 30,3 | State Government contributions | 7,406 | 7,628 |
| Total net resourcing for the ACSQHC 36,179 30,3 | Interest | 200 | 200 |
| | Total funds from other sources | 7,606 | 7,828 |
| | Total net resourcing for the ACSQHC | 36,179 | 30,348 |
| 0040 47 0047 | | 2046 47 | 2047.40 |
| | Average staffing level (number) | | 2017-18 86 |

All figures are GST exclusive.

Appropriation Bill (No. 1) 2017-18. Appropriation Bill (No. 2) 2017-18.

Funding provided by a Government entity that is not specified within the annual appropriation bills as a payment to the corporate entity.

1.3 BUDGET MEASURES

This section is not applicable to the ACSQHC.

Section 2: Outcomes and Planned Performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which Government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to Government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Enhanced Commonwealth Performance Framework established by the *Public Governance, Performance and Accountability Act 2013.* It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide an entity's complete performance story.

The ACSQHC's most recent corporate plan is available at: www.safetyandquality.gov.au/about-us/corporate-plan

The ACSQHC's most recent annual performance statement is available at: www.safetyandquality.gov.au/publications-resources/annual-reports

2.1 BUDGETED EXPENSES AND PERFORMANCE

Outcome 1

Improved safety and quality in health care across the health system, including through the development, support for implementation, and monitoring of national clinical safety and quality guidelines and standards

Program Contributing to Outcome 1

Program 1.1: Safety and Quality in Health Care

Linked Programs

Other Commonwealth entities that contribute to Outcome 1

Department of Health

Program 1.1: Health Policy Research and Analysis

The Department of Health has policy responsibility for the improvement of the long-term capacity, quality and safety of Australia's health care system.

Independent Hospital Pricing Authority

Program 1.1: Public Health Pricing Determinations

The Independent Hospital Pricing Authority works with the ACSQHC to ensure that pricing and performance measures for public hospitals are complementary and facilitate a strong national framework for the delivery of public hospital services.

National Blood Authority

Average staffing level (number)

Program 1.1: National Blood Agreement Management

The National Blood Authority works closely with the ACSQHC in relation to the *National Safety and Quality Health Service Standard 7: Blood and Blood Products.*

Budgeted Expenses for the ACSQHC

Table 2.1.1 shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

Table 2.1.1: Budgeted Expenses for the ACSQHC

| | 2016-17 Estimated actual \$'000 | 2017-18 Budget \$'000 | 2018-19 Forward Year 1 \$'000 | 2019-20 Forward Year 2 \$'000 | 2020-21 Forward Year 3 \$'000 |
|--|--|-----------------------------|--|--|--|
| Program 1.1: Safety and Quality in H | ealth Care | | | | |
| Revenue from Government Amounts from the Portfolio Department Amounts from other Government entities | 19,321 3,436 | 11,326 2,493 | 11,578 | 11,803 | 11,988 |
| Revenues from independent sources Operating deficit (surplus) | 7,971 - | 7,828 - | 8,057 - | 8,293 | 8,536 - |
| Total for Program 1.1 | 30,728 | 21,647 | 19,635 | 20,096 | 20,524 |
| Total expenses for Outcome 1 | 30,728 | 21,647 | 19,635 | 20,096 | 20,524 |
| | 2016-17 | 2017-18 | | | |

Planned Performance for the ACSQHC

Table 2.1.2 below details the performance criteria for the program associated with Outcome 1.⁵ It also summarises how the program is delivered and where 2017-18 Budget measures have materially changed the program.

Table 2.1.2: Performance Criteria for the ACSQHC

Purpose

To contribute to better health outcomes and experiences for patients and improved productivity and sustainability of the health system by leading and coordinating national improvements in safety and quality in health care. ⁶

Outcome 1

Improved safety and quality in health care across the health system, including through the development, support for implementation, and monitoring of national clinical safety and quality guidelines and standards

Program 1.1: Safety and Quality in Health Care

The ACSQHC examines health care variation in Australia and develops solutions to reduce unwarranted variation. These tools include standards that describe the clinical care that a patient should be offered for a specific clinical condition. The ACSQHC provides guidance and tools to health professionals and health care organisations that support safe clinical practice and local improvement in the safety and quality of health care.

Delivery

A. Improving patient safety

- Revise the National Safety and Quality Health Service (NSQHS) Standards.
- Agree methodology for identifying and monitoring Hospital Acquired Complications.
- Refine tools to enable local monitoring of safety and quality.
- Develop standardised questions to measure patient experience (PEx) and Patient Reported Outcome Measures (PROMs).

B. Partnering with patients, consumers and the community

- Support health services to meet the requirements of the NSQHS Standards that relate to partnerships, and further embed partnerships in Version 2 of the NSQHS Standards.
- Continue to provide information about safety and quality that is relevant to the general public, as well as health professionals.

C. Encouraging safety, quality, and value

 Release the 2nd Australian Atlas of Healthcare Variation that will include a range of clinical topics agreed with the Department of Health and the States and Territories.

- Examine and work to reduce health care variation where it is unwarranted through the
 development of tools such as patient decision aides and clinical care standards.
- Continue to work with expert clinicians, clinical and consumer groups to develop clinical
 care standards and other tools focussing on areas of high volume, and high cost where
 there is known variation from well-established models of care.

Progress against the performance criteria published in the 2016-17 Portfolio Budget Statements will be reported in the 2016-17 ACSQHC Annual Report.

This purpose will be reflected in the 2017-18 ACSQHC Corporate Plan.

D. Supporting health professionals to provide safe and high-quality care

Identify and specify clinical measures and safety and quality indicators to assist health
professions to improve the safety and quality of health care at a local level. This work is
undertaken in partnership with health professionals, health services and technical
experts.

Performance criteria

A. Improving patient safety

Successful implementation of the National Safety and Quality Health Service (NSQHS) Standards and ongoing monitoring of safety and quality performance of hospitals and day procedure services.⁷

| 2016-17 Estimated result | 2017-18 Target | 2018-19 (& beyond) Target |
|--|--|---|
| Revised NSQHS Standards developed. Hospital Acquired Complications (HACs) methodology finalised. Refinement of tools to enable local monitoring of safety and quality completed. Standardised questions to measure patient experience (PEx) completed and Patient Reported Outcome Measures (PROMs) developed. | Launch of the revised NSQHS standards by the end of November 2017. Monitoring HACs for safety and quality. Tools in use for local monitoring. Implementation of PEx and pilot testing of PROMs. | Implementation of Version 2 of the NSQHS Standards. Review and refinement of the HACs. Review and refinement of tools. Review and refinement of PEx and PROMs. |

$\label{lem:percentage} \textbf{Percentage of hospitals and day procedure services assessed to the NSQHS Standards}.$

| 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 |
|------------------|---------|---------|---------|---------|
| Estimated result | Target | Target | Target | Target |
| 100% | 100% | 100% | 100% | 100% |

Percentage of public hospitals meeting the benchmark for hand hygiene compliance.

| 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 |
|------------------|---------|---------|---------|---------|
| Estimated result | Target | Target | Target | Target |
| ≥75% | ≥80% | ≥80% | ≥80% | ≥80% |

Number of clinicians completing the health care associated infection online education modules.

| 2016-17 | 2017-18 | 2018-19 | 2019-20 | 2020-21 |
|------------------|---------|---------|---------|---------|
| Estimated result | Target | Target | Target | Target |
| ≥13,000 | ≥14,000 | ≥15,000 | ≥16,000 | ≥16,000 |

This performance criterion has been revised to include the ongoing monitoring of safety and quality performance of hospitals and day procedure services. Target reported in the 2016-17 Portfolio Budget Statements has been achieved.

| B. Partnering wi | th patients, | consu | mers and the com | muni | ty | | | |
|---|--|--|---|--------------|--|-------------------|--|--|
| Provide safety and | d quality info | rmatic | on to the general pu | ıblic. | | | | |
| 2016-17 Estimated | l result | 2017- | 18 Target | | 2018-19 (& l | peyond) Target | | |
| ACSQHC's 2015-10 Report was release 18 October 2016. Vital Signs 2016 was on 2 November 2013 Regular newsletters | ed on as released 16. | Reporting in the Annual Report on the state of safety and quality in health care for release by the end of October 2017. Reporting for the general | | | Reporting in the Annual Report on the state of safety and quality in health care, and in a report for the general public Vital Signs 2018 and future years. | | | |
| website publication released throughout | | releas | Vital Signs 2017 to sed by the end of mber 2017. | be | through regunewsletters a | | | |
| | | throug newsl | rting to the general p gh regular ACSQHC etters and website cations. | ublic | publications. | | | |
| C. Encouraging | safety, qual | ity, an | d value | | | | | |
| Monitor quality, co | ost and value ed variation. | e throu | igh mapping of hea | Ith ca | re variation a | nd action to | | |
| 2016-17 Estimated result 2017-18 Target | | | | | 2018-19 (& l | peyond) Target | | |
| Disseminated maps of health care variations in Australia for a set of topic areas. Produced clinical resources focussing on high impact, high burden and high variation | | Disseminate maps of health care variations in Australia for a set of topic areas. Production of clinical resources focussing on high impact, high burden and high | | As per 2017- | -18. | | | |
| areas of clinical car Developed Clinical Standards for consi informed by outcom the work on health variation. | Care ultation, nes from | variation areas of clinical care. Develop Clinical Care Standards for consultation, informed by outcomes from the work on health care variation. | | | | | | |
| D. Supporting he | ealth profes | sional | s to provide safe a | and hi | gh-quality ca | are | | |
| Provide safety and | d quality info | rmatic | on and resources to | healt | h profession | als. | | |
| 2016-17 Estimated | l result | 2017- | 18 Target | | 2018-19 (& k | peyond) Target | | |
| information and resources to health professionals such as: clinical care standards; medication charts; antimicrobial use and resistance data; and audit information information information and resources to health professionals such as: clinical care standards; medication charts; antimicrobial use and resistance data; and audit | | | Provide safety and quality information and resources to health professionals such as: clinical care standards; medication charts; antimicrobial use and resistance data; and audit tools. | | As per 2017-18. | | | |
| Condition specific | Condition specific clinical indicator sets developed. | | | | | | | |
| 2016-17 Estimated result | 2017-18 Target | | | | - | 2020-21 Target | | |
| 2 2 3 3 3 | | | | | | | | |
| Material changes to Program 1.1 resulting from the following measures: There are no material changes to Program 1.1 resulting from measures. | | | | | | | | |
| - | meter are the material changes to 1 region. The country meters are | | | | | | | |

Section 3: Budgeted Financial Statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2017-18 Budget year, including the impact of Budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Differences Between Entity Resourcing and Financial Statements

This section is not applicable to the ACSQHC.

3.1.2 Explanatory Notes and Analysis of Budgeted Financial Statements

Departmental Resources

Comprehensive Income Statement

The ACSQHC Workplan operational costs are funded jointly by the Australian Government and State and Territory Governments on a 50:50 basis through annual contributions.

The ACSQHC's total resourcing available for 2017-18 is estimated at \$30.3 million, including Commonwealth and State Workplan funding of \$15.3 million and other carry forward and funding receipts of \$15.0 million. The 2017-18 estimated resourcing includes the full year of funding for the delivery of The ACSQHC's programs and projects, as well as the associated agency management costs. This is consistent into the forward year estimates.

Balance Sheet

The ACSQHC's total asset and liabilities are expected to remain stable over the forward years. The assets are budgeted to comprise predominantly of cash and non-financial assets. The liabilities are budgeted to comprise of suppliers payable, employee entitlements and deferred revenue.

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive Income Statement (showing net cost of services for the period ended 30 June)

| | 2016-17 Estimated actual | 2017-18 Budget | 2018-19 Forward estimate | 2019-20 Forward estimate | 2020-21 Forward estimate |
|---|--------------------------------|-------------------|--------------------------------|--------------------------------|--------------------------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| EXPENSES | | | | | |
| Employee benefits | 12,750 | 12,941 | 13,200 | 13,464 | 13,733 |
| Supplier expenses | 17,718 | 8,606 | 6,435 | 6,632 | 6,791 |
| Depreciation and amortisation | 260 | 100 | - | - | - |
| Total expenses | 30,728 | 21,647 | 19,635 | 20,096 | 20,524 |
| LESS: | | | | | |
| OWN-SOURCE INCOME | | | | | |
| Revenue | | | | | |
| Sale of goods and rendering of | | | | | |
| services | 12,192 | 2,643 | 150 | 140 | 80 |
| Interest | 200 | 200 | 200 | 200 | 200 |
| Grants received | 10,930 | 11,176 | 11,428 | 11,663 | 11,908 |
| Other revenue | 7,406 | 7,628 | 7,857 | 8,093 | 8,336 |
| Total revenue | 30,728 | 21,647 | 19,635 | 20,096 | 20,524 |
| Gains | | | | | |
| Other | - | - | - | - | - |
| Total gains | | - | - | - | - |
| Total own-source income | 30,728 | 21,647 | 19,635 | 20,096 | 20,524 |
| Net cost of (contribution by) services | | - | - | - | |
| Revenue from Government | - | - | - | - | - |
| Surplus (deficit) | | - | - | - | - |
| Surplus (deficit) attributable to the Australian Government | | - | - | - | |
| OTHER COMPREHENSIVE INCOME | | | | | |
| Changes in asset revaluation reserves | - | _ | - | - | - |
| Total other comprehensive income (loss) | | _ | - | - | |
| Total comprehensive income (loss) attributable to the Australian Government | | | | | |
| | - | | _ | | |

Table 3.2: Budgeted Departmental Balance Sheet (as at 30 June)

| 2016-17 Estimated actual | 2017-18 Budget | 2018-19 Forward estimate | 2019-20 Forward estimate | 2020-21 Forward estimate \$'000 |
|--------------------------------|--|---|--|--|
| \$ 000 | \$ 000 | \$ 000 | \$ 000 | \$ 000 |
| | | | | |
| 0 051 | 6 051 | E 0E1 | 1 051 | 3,851 |
| • | • | | * | 2,182 |
| 11,033 | 9,033 | 8,033 | * | 6,033 |
| • | • | • | , | , |
| 100 | _ | _ | _ | _ |
| | 38 | 38 | 38 | 38 |
| 391 | 391 | 391 | 391 | 391 |
| 529 | 429 | 429 | 429 | 429 |
| 11,562 | 9,462 | 8,462 | 7,462 | 6,462 |
| | | | | |
| | | | | |
| 3,123 | 3,023 | 2,978 | 2,634 | 1,289 |
| 3,818 | 1,789 | 759 | 57 | 355 |
| 6,941 | 4,812 | 3,737 | 2,691 | 1,644 |
| | | | | |
| 2,195 | 2,224 | 2,299 | 2,345 | 2,392 |
| 2,195 | 2,224 | 2,299 | 2,345 | 2,392 |
| 9,136 | 7,036 | 6,036 | 5,036 | 4,036 |
| 2,426 | 2,426 | 2,426 | 2,426 | 2,426 |
| | | | | |
| 1,836 | 1,836 | 1,836 | 1,836 | 1,836 |
| 484 | 484 | 484 | 484 | 484 |
| 106 | 106 | 106 | 106 | 106 |
| 2,426 | 2,426 | 2,426 | 2,426 | 2,426 |
| | 8,851 2,182 11,033 100 38 391 529 11,562 3,123 3,818 6,941 2,195 2,195 9,136 2,426 1,836 484 106 | Estimated actual \$'000 Budget \$'000 \$'000 8,851 6,851 2,182 2,182 11,033 9,033 100 - 38 38 391 391 529 429 11,562 9,462 3,123 3,023 3,818 1,789 6,941 4,812 2,195 2,224 2,426 2,426 1,836 7,036 2,426 2,426 1,836 4,84 484 484 106 106 | Estimated actual \$'000 Budget \$'000 Forward estimate \$'000 8,851 6,851 5,851 2,182 2,182 2,182 11,033 9,033 8,033 100 - - 38 38 38 391 391 391 529 429 429 11,562 9,462 8,462 3,123 3,023 2,978 3,818 1,789 759 6,941 4,812 3,737 2,195 2,224 2,299 9,136 7,036 6,036 2,426 2,426 2,426 1,836 1,836 1,836 484 484 484 106 106 106 | Estimated actual \$'000 Budget \$'000 Forward estimate \$'000 Forward estimate \$'000 8,851 6,851 5,851 4,851 2,182 2,182 2,182 2,182 11,033 9,033 8,033 7,033 100 - - - 38 38 38 38 391 391 391 391 529 429 429 429 11,562 9,462 8,462 7,462 3,123 3,023 2,978 2,634 3,818 1,789 759 57 6,941 4,812 3,737 2,691 2,195 2,224 2,299 2,345 2,195 2,224 2,299 2,345 9,136 7,036 6,036 5,036 2,426 2,426 2,426 2,426 1,836 1,836 1,836 1,836 484 484 484 484 106 <td< td=""></td<> |

Table 3.3: Departmental Statement of Changes in Equity – Summary of Movement (Budget year 2017-18)

| | Retained earnings | Asset revaluation reserve | Contributed equity/capital | Total equity |
|--|-------------------|---------------------------|----------------------------|--------------|
| _ | \$'000 | \$'000 | \$'000 | \$'000 |
| Opening balance as at 1 July 2017 | | | | |
| Balance carried forward from previous period | 106 | 484 | 1,836 | 2,426 |
| Surplus (deficit) for the period | - | - | - | - |
| Contribution by Government | | | | - |
| Estimated closing balance as at 30 June 2018 | 106 | 484 | 1,836 | 2,426 |

Table 3.4: Budgeted Departmental Statement of Cash Flows (for the period ended 30 June)

| | 2016-17 Estimated actual | 2017-18 Budget | 2018-19 Forward estimate | 2019-20 Forward estimate | 2020-21 Forward estimate |
|------------------------------------|--------------------------------|-------------------|--------------------------------|--------------------------------|--------------------------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| OPERATING ACTIVITIES | | · | · | · | · |
| Cash received | | | | | |
| Goods and services | 6,792 | 2,493 | - | - | - |
| Grants from the Portfolio | | | | | |
| Department | 10,930 | 11,176 | 11,428 | 11,664 | 11,908 |
| State Government contributions | 7,406 | 7,628 | 7,857 | 8,093 | 8,336 |
| Interest | 200 | 200 | 200 | 200 | 200 |
| Net GST received | 500 | 500 | 500 | 500 | 500 |
| Total cash received | 25,828 | 21,997 | 19,985 | 20,457 | 20,944 |
| Cash used | | | | | |
| Employees | 12,750 | 12,941 | 13,200 | 13,464 | 13,733 |
| Suppliers | 14,578 | 10,556 | 7,285 | 7,493 | 7,711 |
| Net GST paid | 500 | 500 | 500 | 500 | 500 |
| Total cash used | 27,828 | 23,997 | 20,985 | 21,457 | 21,944 |
| Net cash from (or used by) | | | | | |
| operating activities | (2,000) | (2,000) | (1,000) | (1,000) | (1,000) |
| INVESTING ACTIVITIES | | | | | |
| Cash used | | | | | |
| Purchase of property, plant and | | | | | |
| equipment | - | - | - | - | - |
| Total cash used | | - | - | - | - |
| Net cash from (or used by) | | | | | |
| investing activities | | - | - | - | |
| FINANCING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Contributed equity | - | - | - | - | - |
| Total cash received | | - | - | - | - |
| Net cash from (or used by) | | | | | |
| financing activities | | - | - | - | |
| Net increase (or decrease) in cash | | | | | |
| held | (2,000) | (2,000) | (1,000) | (1,000) | (1,000) |
| Cash and cash equivalents at the | | | | | |
| beginning of the reporting period | 10,851 | 8,851 | 6,851 | 5,851 | 4,851 |
| Cash and cash equivalents at the | | | | | |
| end of the reporting period | 8,851 | 6,851 | 5,851 | 4,851 | 3,851 |

Table 3.5: Departmental Capital Budget Statement (for the period ended 30 June)

| | 2016-17 Estimated actual \$'000 | 2017-18 Budget \$'000 | 2018-19 Forward estimate \$'000 | 2019-20 Forward estimate \$'000 | 2020-21 Forward estimate \$'000 |
|---|--|-----------------------------|--|--|--|
| CAPITAL APPROPRIATIONS | Ψ σ σ σ σ | Ψοσο | φοσσ | Ψοσο | Ψοσο |
| Equity injections - Bill 2 | - | _ | _ | _ | _ |
| Total capital appropriations | | - | - | - | - |
| Total new capital appropriations represented by: | | | | | |
| Purchase of non-financial assets | - | - | - | - | - |
| Total items | | - | - | - | - |
| PURCHASE OF NON-FINANCIAL ASSETS | | | | | |
| Funded by capital appropriations - equity injection (a) | - | - | - | - | - |
| Funded internally from departmental resources | - | - | - | - | - |
| Total acquisitions of non-financial assets | | - | - | - | - |
| RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE | | | | | |
| Total purchases | | - | - | - | - |
| Total cash used to acquire assets | - | _ | _ | _ | _ |

⁽a) Includes both current Bill 2, prior Act 2/4/6 appropriations and special capital appropriations.

Table 3.6: Statement of Asset Movements (Budget year 2017-18)

| | Buildings | Other property, plant and equipment | Intangibles | Total |
|---|-----------|---|-------------|--------|
| | \$'000 | \$'000 | \$'000 | \$'000 |
| As at 1 July 2017 | | | | |
| Gross book value | 479 | 103 | - | 582 |
| Accumulated depreciation/ amortisation and impairment | (379) | (65) | - | (444) |
| Opening net book balance | 100 | 38 | - | 138 |
| CAPITAL ASSET ADDITIONS | | | | |
| Estimated expenditure on new or replacement assets | | | | |
| By purchase - funded internally | | - | - | - |
| Total additions | - | • | - | - |
| Other movements | | | | |
| Depreciation/amortisation expense | (100) | - | - | (100) |
| Total other movements | (100) | - | - | (100) |
| As at 30 June 2018 | | | | |
| Gross book value | 479 | 103 | - | 582 |
| Accumulated depreciation/ amortisation and impairment | (479) | (65) | - | (544) |
| Closing net book balance | | 38 | _ | 38 |