

# **AUSTRALIAN ORGAN AND TISSUE DONATION AND TRANSPLANTATION AUTHORITY**

## **Entity Resources and Planned Performance**



# Australian Organ and Tissue Donation and Transplantation Authority

Health Portfolio Entity

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## Section 1: Entity Overview and Resources

### 1.1 Strategic Direction Statement

The Australian Organ and Tissue Donation and Transplantation Authority (AOTDTA) works with States and Territories, clinicians and the community sector, to deliver the national reform programme to implement a world's best practice approach to organ and tissue donation for transplantation, endorsed by the Council of Australian Governments on 3 July 2008.

AOTDTA is a statutory authority established by the *Australian Organ and Tissue Donation and Transplantation Authority Act 2008*. This Act sets out the primary responsibilities for AOTDTA and the functions of the Chief Executive Officer.

In the 2014-15 Budget, the Government announced the merger of AOTDTA and the National Blood Authority to create a new independent body by 1 July 2015. The creation of a single entity will reduce running costs as well as streamlining and consolidating service delivery.

Implementation is progressing in the context of a whole-of-Government approach with other entity mergers to ensure new arrangements are effectively implemented.

AOTDTA is a Non-corporate Commonwealth Entity under the *Public Governance, Performance and Accountability Act 2013*.

## 1.2 Entity Resources

Table 1.1 shows the total resources from all sources. The table summarises how resources will be applied by outcome and by administered and departmental classifications.

**Table 1.1: AOTDTA Resource Statement – Budget Estimates for 2015-16 as at Budget May 2015**

	Estimated available appropriation	Estimate of prior year amounts available in	Proposed at Budget	Total estimate
	2014-15 \$'000	2015-16 \$'000	2015-16 \$'000	2015-16 \$'000
<b>Ordinary annual services<sup>1</sup></b>				
<b>Departmental appropriation</b>				
Prior year departmental appropriation <sup>2</sup>	2,282	2,282	-	2,282
Departmental appropriation <sup>3</sup>	6,862	-	5,926	5,926
s74 retained revenue receipts <sup>4</sup>	-	-	-	-
<b>Total</b>	<b>9,144</b>	<b>2,282</b>	<b>5,926</b>	<b>8,208</b>
<b>Administered resources<sup>1</sup></b>				
Outcome 1	40,394	-	46,872	46,872
<b>Total</b>	<b>40,394</b>	<b>-</b>	<b>46,872</b>	<b>46,872</b>
<b>Total ordinary annual services</b>	<b>49,538</b>	<b>2,282</b>	<b>52,798</b>	<b>55,080</b>
<b>Other services - Bill 2<sup>5</sup></b>				
<b>Departmental non-operating</b>				
Equity injections	-	-	-	-
Previous years' programmes	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total other services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total available annual appropriations</b>	<b>49,538</b>	<b>2,282</b>	<b>52,798</b>	<b>55,080</b>
<b>Total net resourcing for AOTDTA</b>	<b>49,538</b>	<b>2,282</b>	<b>52,798</b>	<b>55,080</b>

All figures are GST exclusive.

- 1 Appropriation Bill (No. 1) 2015-16.
- 2 Estimated adjusted balance carried from previous year for annual appropriations.
- 3 Includes an amount of \$0.255m in 2015-16 for the Departmental Capital Budget (refer to Table 3.2.5 for further details). For accounting purposes this amount has been designated as 'contributions by owners'.
- 4 Estimated retained revenue receipts under s74 of the *Public Governance, Performance and Accountability (PGPA) Act 2013*.
- 5 Appropriation Bill (No. 2) 2015-16.

### 1.3 Budget Measures

Budget measures relating to AOTDTA are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.3: AOTDTA Budget Measures**

	<b>Programme</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Accelerating Growth in Organ and Tissue Donation for Transplantation<sup>1</sup></b>						
Australian Organ and Tissue Donation and Transplantation Authority						
Administered expenses	1.1	-	5,912	2,194	-	-
<b>Total expenses</b>		-	<b>5,912</b>	<b>2,194</b>	-	-

- 1 Only AOTDTA inputs of this measure are shown here. For all agency impact of this measure refer Table 1.3 in the Department of Health chapter of this publication.

## Section 2: Outcomes and Planned Performance

### 2.1 Outcomes and Performance Information

**Improved access to organ and tissue transplants, including through a nationally coordinated and consistent approach and system**

#### Outcome Strategy

The Australian Government, through AOTDTA, aims to achieve a sustained increase in organ and tissue donation rates by implementing a nationally coordinated, world's best practice approach to organ and tissue donation for transplantation.

The twin objectives of the national reform programme are to increase the capability and capacity within the health system to maximise donation rates, and to raise community awareness and stakeholder engagement across Australia to promote organ and tissue donation.

Only around 1-2 per cent of people who die in hospitals, die in the specific circumstances required to be a potential organ donor. AOTDTA, the DonateLife Network, and broader stakeholders, will continue to focus on optimising the identification of all potential donors and the conversion of these potential to actual donors, while also ensuring that the appropriate national systems are in place to support this work agenda.

At the same time, the Australian community also has a major, ongoing role in increasing organ and tissue donation for transplantation. AOTDTA will continue to work with the community to build on the high level of support for donation; to encourage all Australians to register their donation decision on the Australian Organ Donor Register; and most importantly to discuss their donation decision with family members.

## AOTDTA Budgeted Expenses and Resources

Table 2.1 provides an overview of the total expenses for AOTDTA by programme.

**Table 2.1: Budgeted Expenses for AOTDTA**

	<b>2014-15 Estimated actual \$'000</b>	<b>2015-16 Budget \$'000</b>	<b>2016-17 Forward Year 1 \$'000</b>	<b>2017-18 Forward Year 2 \$'000</b>	<b>2018-19 Forward Year 3 \$'000</b>
<b>Programme 1.1: Coordination of organ and tissue donation and transplantation</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	40,394	46,872	43,852	42,366	43,086
Departmental expenses					
Departmental appropriation <sup>1</sup>	6,213	5,671	5,622	5,661	5,738
Expenses not requiring appropriation in the budget year <sup>2</sup>	491	433	415	420	149
Operating loss	-	-	-	-	-
<b>Total for Programme 1.1</b>	<b>47,098</b>	<b>52,976</b>	<b>49,889</b>	<b>48,447</b>	<b>48,973</b>
<b>Total expenses for Outcome 1</b>	<b>47,098</b>	<b>52,976</b>	<b>49,889</b>	<b>48,447</b>	<b>48,973</b>
	<b>2014-15</b>	<b>2015-16</b>			
<b>Average staffing level (number)</b>	28	28			

- 1 Departmental appropriation combines "Ordinary annual services (Appropriation Bill No. 1)" and "Revenue from independent sources (s74)".
- 2 Expenses not requiring appropriation in the Budget year is made up of depreciation expense, amortisation expense, makegood expense and audit fees.



## **Programme 1.1: A Nationally Coordinated System for Organ and Tissue Donation for Transplantation**

### **Programme Objectives**

*Increase sector capability and capacity to maximise donation rates*

The AOTDTA, in partnership with State and Territory Governments and the DonateLife Network, will continue to implement the Clinical Governance Framework and Clinical Practice Improvement Program (CPIP) to expand the donor pool and increase donation consent rates. From 1 July 2015, Phase 2 of the CPIP will build cross-border hospital team peer relationships, to strengthen local organ and donation practice through exposure to alternate systems and approaches, within a national framework.

In 2015-16, the AOTDTA will continue to develop and deliver education opportunities for health professionals involved in family donation conversations. This work will contribute to increasing the donation consent rate. Advanced Family Donation Conversation (FDC) workshops<sup>1</sup> will be developed to provide treating clinicians and donation specialists with increased knowledge and skills to support families in making donation decisions. In addition, the AOTDTA will develop and deliver an Eye and Tissue FDC workshop tailored to telephone-based family consent for eye and tissue donation outside of the hospital setting.

In further developing systems to support safety and quality in organ donation for transplantation, the AOTDTA will consult with States and Territories and stakeholders to endorse the National Vigilance and Surveillance Framework. The Framework will support the investigation, resolution and learning from adverse outcomes related to organ donation for transplantation. In addition, the AOTDTA will establish a Vigilance and Surveillance Expert Advisory Committee to provide advice on appropriate evaluation, reporting and remedial action required for notified adverse events related to deceased organ donation for transplantation.

In 2015-16, the AOTDTA will commence development of the Australian Organ Matching System (AOMS), which will replace the current organ matching system. The AOMS will be developed with the capacity for enhanced change management functionality, to facilitate future clinical developments. The system will allow for optimal matching of organ recipients through the application of best-practice algorithms to continue maximising equity of access and clinical outcomes of transplants in Australia.

*Improve community awareness to promote organ and tissue donation*

In 2015-16, the AOTDTA will continue to educate the Australian community about the need for family discussion, knowledge, and registration of organ and tissue donation decisions. To increase consent registrations on the Australian Organ Donor Register, the AOTDTA will implement a national online donor registration drive campaign supported by media and social marketing activity. In partnership

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<sup>1</sup> Advanced FDC workshops will provide additional training for donation professionals who have completed the core and practical FDC workshops.

with sector organisations and the broader community the AOTDTA will deliver awareness-raising activities comprising: DonateLife Week; community education and outreach activity; media liaison; and, online and social media engagement. These activities will include targeted outreach with communities and demographic groups that are less engaged with organ and tissue donation, including culturally and linguistically diverse audiences.

Programme 1.1 is linked as follows:

- The Department of Human Services (Services to the Community – Health Programme 1.2) to administer the Australian Organ Donor Register.

## Programme 1.1: Deliverables

### Qualitative Deliverables for Programme 1.1

#### Increase sector capability and capacity to maximise donation rates

Qualitative Deliverables	2015-16 Reference Point or Target
Embed Phase 2 of the Clinical Practice Improvement Program under the Clinical Governance Framework in all Australian DonateLife hospitals.	Implement cross-border hospital team peer relationships between DonateLife hospitals across Australia by 30 June 2016.
Increase education opportunities available to health professionals involved in conversations about organ and tissue donation.	Develop and deliver advanced Family Donation Conversation (FDC) workshops and the Eye and Tissue FDC workshop by 30 June 2016.
Consult with States and Territories and stakeholders to endorse the Australian Vigilance and Surveillance Framework for Organ Donation for Transplantation.	Develop data and reporting mechanisms for implementation of the national vigilance and surveillance system by 30 June 2016.
Development of the Australian Organ Matching System to support optimal matching of organ recipients.	Commence development of the Australian Organ Matching System by 30 June 2016.

#### Improve community awareness to promote organ and tissue donation

Qualitative Deliverable	2015-16 Reference Point or Target
Conduct community awareness and education activities on organ and tissue donation, in partnership with sector and community organisations.	Continued delivery of a national community awareness and education programme comprising DonateLife Week in August 2015, an online Australian Organ Donor registration drive, and a targeted engagement with culturally and linguistically diverse communities.

## Programme 1.1: Key Performance Indicators

### Quantitative Key Performance Indicators for Programme 1.1

Increase sector capability and capacity to maximise donation rates

Quantitative Indicators <sup>2</sup>	2014 Calendar Year Target	2015 Calendar Year Target	2016 Calendar Year Target	2017 Calendar Year Target	2018 Calendar Year Target
Rate of request by hospital staff to families for organ and tissue donation.	100%	100%	100%	100%	100%
Rate of family consent to organ and tissue donation.	75%	75%	75%	75%	75%

<sup>2</sup> Key performance indicators are reported on a calendar year basis to align with Australian and international donation performance reporting.

## **Section 3: Explanatory Tables and Budgeted Financial Statements**

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2015-16 Budget year. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and programme expenses, movements in administered funds, special accounts and Australian Government Indigenous expenditure.

### **3.1 Explanatory Tables**

#### **3.1.1 Movement of Administered Funds Between Years**

Section 3.1.1 is not applicable to AOTDTA.

#### **3.1.2 Special Accounts**

Section 3.1.2 is not applicable to AOTDTA.

#### **3.1.3 Australian Government Indigenous Expenditure (AGIE)**

Section 3.1.3 is not applicable to AOTDTA.

### **3.2 Budgeted Financial Statements**

#### **3.2.1 Differences in Entity Resourcing and Financial Statements**

Section 3.2.1 is not applicable to AOTDTA.

#### **3.2.2 Analysis of Budgeted Financial Statements**

An analysis of the AOTDTA's budgeted financial statements for 2015-2016 is provided below.

##### **Departmental Resources**

For the budget and forward years the AOTDTA is expected to achieve a break even position net of unfunded depreciation. In 2015-2016, the AOTDTA has appropriation revenue of \$5.671 million and total expenses are estimated at \$6.029 million.

##### **Administered Resources**

AOTDTA administers funds associated with the delivery of the Australian Government's national reform programme to implement a world's best practice approach to organ and tissue donation for transplantation.

In 2015-2016, the AOTDTA has forecast Administered expenses of \$46.872 million, which includes a new measure for '*Accelerating growth in organ and tissue donation for transplantation*' (\$5.912 million).

### 3.2.3 Budgeted Financial Statements Tables

**Table 3.2.1: Comprehensive Income Statement (showing net cost of services) for the period ended 30 June**

	Estimated actual 2014-15 \$'000	Budget estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000	Forward estimate 2017-18 \$'000	Forward estimate 2018-19 \$'000
<b>EXPENSES</b>					
Employee benefits	4,528	4,382	4,382	4,382	4,382
Supplier expenses	1,755	1,364	1,320	1,364	1,446
Depreciation and amortisation	421	358	335	335	59
<b>Total expenses</b>	<b>6,704</b>	<b>6,104</b>	<b>6,037</b>	<b>6,081</b>	<b>5,887</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Revenue</b>					
Sale of goods and rendering of services	-	-	-	-	-
Other	-	-	-	-	-
<b>Total revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Gains</b>					
Other	70	75	80	85	90
<b>Total gains</b>	<b>70</b>	<b>75</b>	<b>80</b>	<b>85</b>	<b>90</b>
<b>Total own-source income</b>	<b>70</b>	<b>75</b>	<b>80</b>	<b>85</b>	<b>90</b>
<b>Net cost of (contribution by) services</b>	<b>6,634</b>	<b>6,029</b>	<b>5,957</b>	<b>5,996</b>	<b>5,797</b>
Revenue from Government	6,213	5,671	5,622	5,661	5,738
<b>Surplus (Deficit)</b>	<b>(421)</b>	<b>(358)</b>	<b>(335)</b>	<b>(335)</b>	<b>(59)</b>
<b>Surplus (Deficit) attributable to the Australian Government</b>	<b>(421)</b>	<b>(358)</b>	<b>(335)</b>	<b>(335)</b>	<b>(59)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Changes in asset revaluation reserves	-	-	-	-	-
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income attributable to the Australian Government</b>	<b>(421)</b>	<b>(358)</b>	<b>(335)</b>	<b>(335)</b>	<b>(59)</b>

**Note: Reconciliation of comprehensive income attributable to the agency**

	2014-15 \$'000	2015-16 \$'000	2016-17 \$'000	2017-18 \$'000	2018-19 \$'000
<b>Total comprehensive income (loss) attributable to the Australian Government</b>	<b>(421)</b>	<b>(358)</b>	<b>(335)</b>	<b>(335)</b>	<b>(59)</b>
plus non-appropriated expenses depreciation and amortisation expenses	421	358	335	335	59
<b>Total comprehensive income (loss) attributable to the agency</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Table 3.2.2: Budgeted Departmental Balance Sheet (as at 30 June)

	Estimated actual 2014-15 \$'000	Budget estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000	Forward estimate 2017-18 \$'000	Forward estimate 2018-19 \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	53	53	53	53	53
Receivables	2,247	2,247	2,247	2,247	2,247
Other	28	28	28	28	28
<b>Total financial assets</b>	<b>2,328</b>	<b>2,328</b>	<b>2,328</b>	<b>2,328</b>	<b>2,328</b>
<b>Non-financial assets</b>					
Land and buildings	584	552	543	534	534
Property, plant and equipment	164	188	217	245	283
Intangibles	1,046	951	850	752	913
<b>Total non-financial assets</b>	<b>1,794</b>	<b>1,691</b>	<b>1,610</b>	<b>1,531</b>	<b>1,730</b>
<b>Total assets</b>	<b>4,122</b>	<b>4,019</b>	<b>3,938</b>	<b>3,859</b>	<b>4,058</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	44	44	44	44	44
Other payables	1,139	1,139	1,139	1,139	1,139
<b>Total payables</b>	<b>1,183</b>	<b>1,183</b>	<b>1,183</b>	<b>1,183</b>	<b>1,183</b>
<b>Provisions</b>					
Employees	1,049	1,049	1,049	1,049	1,049
Other provisions	-	-	-	-	-
<b>Total provisions</b>	<b>1,049</b>	<b>1,049</b>	<b>1,049</b>	<b>1,049</b>	<b>1,049</b>
<b>Total liabilities</b>	<b>2,232</b>	<b>2,232</b>	<b>2,232</b>	<b>2,232</b>	<b>2,232</b>
<b>Net Assets</b>	<b>1,890</b>	<b>1,787</b>	<b>1,706</b>	<b>1,627</b>	<b>1,826</b>
<b>EQUITY</b>					
Contributed equity	2,549	2,804	3,058	3,314	3,572
Reserves	363	363	363	363	363
Retained surpluses or accumulated deficits	(1,022)	(1,380)	(1,715)	(2,050)	(2,109)
<b>Total equity</b>	<b>1,890</b>	<b>1,787</b>	<b>1,706</b>	<b>1,627</b>	<b>1,826</b>

Table 3.2.3: Departmental Statement of Changes in Equity — summary of movement (Budget year 2015-16)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2015</b>				
Balance carried forward from previous period	(1,022)	363	2,549	<b>1,890</b>
Surplus (deficit) for the period	(358)	-	-	<b>(358)</b>
Capital budget - Bill 1 (DCB)	-	-	255	<b>255</b>
<b>Estimated closing balance as at 30 June 2016</b>	<b>(1,380)</b>	<b>363</b>	<b>2,804</b>	<b>1,787</b>

DCB = Departmental Capital Budget.

**Table 3.2.4: Budgeted Departmental Statement of Cash Flows  
(for the period ended 30 June)**

	Estimated actual 2014-15 \$'000	Budget estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000	Forward estimate 2017-18 \$'000	Forward estimate 2018-19 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	6,213	5,671	5,669	5,683	5,794
GST received	203	203	203	752	752
<b>Total cash received</b>	<b>6,416</b>	<b>5,874</b>	<b>5,872</b>	<b>6,435</b>	<b>6,546</b>
<b>Cash used</b>					
Employees	4,528	4,382	4,382	4,382	4,382
Suppliers	1,685	1,289	1,287	1,301	1,412
GST paid	203	203	203	752	752
<b>Total cash used</b>	<b>6,416</b>	<b>5,874</b>	<b>5,872</b>	<b>6,435</b>	<b>6,546</b>
<b>Net cash from (or used by) operating activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment	649	255	254	256	258
<b>Total cash used</b>	<b>649</b>	<b>255</b>	<b>254</b>	<b>256</b>	<b>258</b>
<b>Net cash from (or used by) investing activities</b>	<b>(649)</b>	<b>(255)</b>	<b>(254)</b>	<b>(256)</b>	<b>(258)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Capital budget - Bill 1 (DCB)	649	255	254	256	258
<b>Total cash received</b>	<b>649</b>	<b>255</b>	<b>254</b>	<b>256</b>	<b>258</b>
<b>Net cash from (or used by) financing activities</b>	<b>649</b>	<b>255</b>	<b>254</b>	<b>256</b>	<b>258</b>
<b>Net increase (or decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	53	53	53	53	53
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>53</b>	<b>53</b>	<b>53</b>	<b>53</b>	<b>53</b>

DCB = Departmental Capital Budget.

**Table 3.2.5: Departmental Capital Budget Statement (for the period ended 30 June)**

	<b>Estimated actual 2014-15 \$'000</b>	<b>Budget estimate 2015-16 \$'000</b>	<b>Forward estimate 2016-17 \$'000</b>	<b>Forward estimate 2017-18 \$'000</b>	<b>Forward estimate 2018-19 \$'000</b>
<b>CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB)	649	255	254	256	258
Equity injections - Bill 2	-	-	-	-	-
<b>Total capital appropriations</b>	<b>649</b>	<b>255</b>	<b>254</b>	<b>256</b>	<b>258</b>
<b>Total new capital appropriations represented by:</b>					
Purchase of non-financial assets	649	255	254	256	258
Other	-	-	-	-	-
<b>Total items</b>	<b>649</b>	<b>255</b>	<b>254</b>	<b>256</b>	<b>258</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations - equity injection <sup>1</sup>	-	-	-	-	-
Funded by capital appropriation - DCB <sup>2</sup>	649	255	254	256	258
Funded internally from departmental resources	-	-	-	-	-
<b>Total acquisitions of non-financial assets</b>	<b>649</b>	<b>255</b>	<b>254</b>	<b>256</b>	<b>258</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
<b>Total purchases</b>	<b>649</b>	<b>255</b>	<b>254</b>	<b>256</b>	<b>258</b>
<b>Total cash used to acquire assets</b>	<b>649</b>	<b>255</b>	<b>254</b>	<b>256</b>	<b>258</b>

DCB = Departmental Capital Budget.

1 Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

2 Does not include annual finance lease costs. Includes purchases from current and previous years' Departmental Capital Budgets.



**Table 3.2.6: Statement of Asset Movements (Budget year 2015-16)**

	Buildings	Other property, plant and equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2015</b>				
Gross book value	860	291	1,595	<b>2,746</b>
Accumulated depreciation/amortisation and impairment	(276)	(127)	(549)	<b>(952)</b>
<b>Opening net book balance</b>	<b>584</b>	<b>164</b>	<b>1,046</b>	<b>1,794</b>
<b>CAPITAL ASSET ADDITIONS</b>				
<b>Estimated expenditure on new or replacement assets</b>				
By purchase - appropriation ordinary annual services	-	64	191	<b>255</b>
<b>Sub-total</b>	<b>-</b>	<b>64</b>	<b>191</b>	<b>255</b>
<b>Other movements</b>				
Depreciation/amortisation expense	(32)	(40)	(286)	<b>(358)</b>
Disposals <sup>1</sup>	-	-	-	-
Other	-	-	-	-
<b>Total other movements</b>	<b>(32)</b>	<b>(40)</b>	<b>(286)</b>	<b>(358)</b>
<b>As at 30 June 2016</b>				
Gross book value	860	355	1,786	<b>3,001</b>
Accumulated depreciation/amortisation and impairment	(308)	(167)	(835)	<b>(1,310)</b>
<b>Closing net book balance</b>	<b>552</b>	<b>188</b>	<b>951</b>	<b>1,691</b>

1 Net proceeds may be returned to the Official Public Account.

**Table 3.2.7: Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)**

	Estimated actual 2014-15 \$'000	Budget estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000	Forward estimate 2017-18 \$'000	Forward estimate 2018-19 \$'000
<b>EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
Grants	37,564	41,527	38,126	37,564	37,564
Supplier expenses	2,830	5,345	5,726	4,802	5,522
<b>Total expenses administered on behalf of Government</b>	<b>40,394</b>	<b>46,872</b>	<b>43,852</b>	<b>42,366</b>	<b>43,086</b>

**Table 3.2.8: Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)**

	Estimated actual 2014-15 \$'000	Budget estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000	Forward estimate 2017-18 \$'000	Forward estimate 2018-19 \$'000
<b>ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
<b>Financial assets</b>					
Cash and cash equivalents	80	80	80	80	80
Receivables	187	187	187	187	187
<b>Total financial assets</b>	<b>267</b>	<b>267</b>	<b>267</b>	<b>267</b>	<b>267</b>
<b>Total assets administered on behalf of Government</b>	<b>267</b>	<b>267</b>	<b>267</b>	<b>267</b>	<b>267</b>
<b>LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT</b>					
<b>Payables</b>					
Grants	11,641	11,641	11,641	11,641	11,641
Suppliers	18	18	18	18	18
Other payables	254	254	254	254	254
<b>Total payables</b>	<b>11,913</b>	<b>11,913</b>	<b>11,913</b>	<b>11,913</b>	<b>11,913</b>
<b>Total liabilities administered on behalf of Government</b>	<b>11,913</b>	<b>11,913</b>	<b>11,913</b>	<b>11,913</b>	<b>11,913</b>

**Table 3.2.9: Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)**

	Estimated actual 2014-15 \$'000	Budget estimate 2015-16 \$'000	Forward estimate 2016-17 \$'000	Forward estimate 2017-18 \$'000	Forward estimate 2018-19 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
GST received	752	752	752	752	752
<b>Total cash received</b>	<b>752</b>	<b>752</b>	<b>752</b>	<b>752</b>	<b>752</b>
<b>Cash used</b>					
Grant payments	37,564	41,527	38,126	37,564	37,564
Suppliers	2,830	5,345	5,887	4,802	5,522
GST paid	752	752	752	752	752
<b>Total cash used</b>	<b>41,146</b>	<b>47,624</b>	<b>44,765</b>	<b>43,118</b>	<b>43,838</b>
<b>Net cash from (or used by) operating activities</b>	<b>(40,394)</b>	<b>(46,872)</b>	<b>(44,013)</b>	<b>(42,366)</b>	<b>(43,086)</b>
<b>Net increase (or decrease) in cash held</b>	<b>(40,394)</b>	<b>(46,872)</b>	<b>(44,013)</b>	<b>(42,366)</b>	<b>(43,086)</b>
Cash at beginning of reporting period	80	80	80	80	80
Cash from Official Public Account for:					
- appropriations	40,394	46,872	44,013	42,366	43,086
Cash to the Official Public Account	-	-	-	-	-
<b>Cash at end of reporting period</b>	<b>80</b>	<b>80</b>	<b>80</b>	<b>80</b>	<b>80</b>