



NATIONAL BLOOD AUTHORITY

Agency Resources and Planned Performance

National Blood Authority

Health Portfolio Agency

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Section 1: Agency Overview and Resources

1.1 Strategic Direction Statement

The Australian Government, through the National Blood Authority (NBA), aims to ensure that Australia's blood supply is secure and well managed. The NBA is an independent statutory agency, established by the Australian Government and State and Territory Governments, to coordinate policy, governance, funding and management of the blood banking and plasma product sector in Australia.

The NBA manages national contracts to secure the supply of safe and affordable blood products in Australia in accordance with the National Blood Agreement.

The Government will merge the functions of the NBA with the Australian Organ and Tissue Donation and Transplantation Authority (AOTDTA) with a view to establishing a new independent authority by 1 July 2015. This will consolidate the management of critical clinical supplies, in collaboration with States, Territories, the Commonwealth and the private health system.

The role and functions of the NBA are set out in the *National Blood Authority Act 2003*. The NBA is prescribed as an agency under the *Financial Management and Accountability Act 1997*. From 1 July 2014, NBA will be governed under the *Public Governance, Performance and Accountability Act 2013*.

1.2 Agency Resources

Table 1.2.1 shows the total resources from all origins. The table summarises how resources will be applied by outcome and by Departmental classifications.

Table 1.2.1: NBA Resource Statement – Budget Estimates for 2014-15 as at Budget May 2014

| | Estimate of prior year amounts available in 2014-15 \$'000 | Proposed at Budget 2014-15 \$'000 | Total estimate 2014-15 \$'000 | Estimated available appropriation 2013-14 \$'000 |
|--|---|--|--|--|
| Ordinary annual services¹ | | | | |
| Departmental appropriation | | | | |
| Prior year departmental appropriation and opening reserves | - | | | - |
| Departmental appropriation ² | | 6,638 | 6,638 | 6,205 |
| s31 Relevant agency receipts | - | - | - | - |
| Total | - | 6,638 | 6,638 | 6,205 |
| Administered resources¹ | | | | |
| Outcome 1 | - | 7,178 | 7,178 | 7,544 |
| Total | - | 7,178 | 7,178 | 7,544 |
| Total ordinary annual services | - | 13,816 | 13,816 | 13,749 |
| Other services - Bill 2³ | | | | |
| Departmental non-operating | | | | |
| Equity injections | - | - | - | - |
| Previous years' programmes | - | - | - | - |
| Total | - | - | - | - |
| Total other services | - | - | - | - |
| Total available annual appropriations | - | 13,816 | 13,816 | 13,749 |
| Total appropriations excluding Special Accounts | - | 13,816 | 13,816 | 13,749 |
| Special Accounts | | | | |
| Opening balance ⁴ | 252,684 | - | 252,684 | 238,035 |
| Appropriation receipts ⁵ | - | 13,816 | 13,816 | 13,749 |
| Appropriation receipts - other agencies ⁶ | - | 718,906 | 718,906 | 716,039 |
| Non-appropriation receipts to Special Accounts | - | 434,224 | 434,224 | 431,900 |
| Total Special Accounts | 252,684 | 1,166,946 | 1,419,630 | 1,399,723 |
| Total resourcing | 252,684 | 1,180,762 | 1,433,446 | 1,413,472 |
| Less appropriations drawn from annual or special appropriations above and credited to Special Accounts and/or CAC Act bodies through annual appropriations | - | (13,816) | (13,816) | (13,749) |
| Total net resourcing for NBA | 252,684 | 1,166,946 | 1,419,630 | 1,399,723 |

Notes:

All figures are GST exclusive

1 Appropriation Bill (No. 1) 2014-15.

2 Includes an amount of \$0.672 million in 2014-15 for the Departmental Capital Budget (refer to Table 3.2.5 for further details). For accounting purposes this amount has been designated as 'contributions by owners'.

3 Appropriation Bill (No. 2) 2014-15.

4 Estimated opening balance for special accounts. For further information on special accounts see Table 3.1.2.

5 Appropriation receipts from NBA annual and special appropriations for 2014-15 included above.

6 Appropriation receipts from the Department of Health.

1.3 Budget Measures

Budget measures relating to NBA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.3.1: NBA Budget Measures

| | Programme | 2013-14 \$'000 | 2014-15 \$'000 | 2015-16 \$'000 | 2016-17 \$'000 | 2017-18 \$'000 |
|--|-----------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Efficiency Dividend - a further temporary increase of 0.25 per cent | | | | | | |
| National Blood Authority | | | | | | |
| Departmental | 1.1 | - | (17) | (30) | (50) | (52) |
| Total | | - | (17) | (30) | (50) | (52) |

Section 2: Outcomes and Planned Performance

2.1 Outcomes and Performance Information

Access to a secure supply of safe and affordable blood products, including through national supply arrangements and coordination of best practice standards within agreed funding policies under the national blood arrangements

Outcome Strategy

The Australian Government aims to ensure that the public has timely access to safe blood and blood products. The NBA, on behalf of the Australian Government and State and Territory Governments, manages and coordinates national contracts to secure the supply of safe and affordable blood products in Australia in accordance with the National Blood Agreement. The NBA works with Governments and stakeholders to implement an efficient, demand-driven blood supply system that is highly responsive to needs and based upon evidence and good clinical practice. The NBA will continue to improve the purchasing and supply arrangements for fresh, fractionated and recombinant products¹ through the collaborative implementation of comprehensive risk mitigation strategies.

Recognising the growing cost of blood products and the growing evidence of risk associated with unnecessary transfusions, the NBA will undertake a range of activities aimed at improving the clinical usage of blood and blood products. Specifically, the NBA will improve the sustainability and performance of the sector through enhanced data capture and the collaborative and professional analysis of this data. The NBA will also work to facilitate development and publication of evidence-based national guidelines, informed by close engagement with clinicians.

NBA

¹ Fractionated products are those derived from human plasma whereas recombinant products are those manufactured through commercial scale expression of proteins from cell lines modified using recombinant gene technology.

NBA Budgeted Expenses and Resources

Table 2.1.1 provides an overview of the total expenses for NBA by Programme.

Table 2.1.1: Budgeted Expenses and Resources for NBA

| | 2013-14 Estimated actual \$'000 | 2014-15 Budget \$'000 | 2015-16 Forward year 1 \$'000 | 2016-17 Forward year 2 \$'000 | 2017-18 Forward year 3 \$'000 |
|--|--|-----------------------------|--|--|--|
| Programme 1.1: National blood agreement management | | | | | |
| Administered expenses | | | | | |
| Ordinary annual services (Appropriation Bill No. 1) | 7,544 | 7,178 | - | - | - |
| to the <i>National Blood Authority Account</i> | (7,544) | (7,178) | - | - | - |
| to the <i>National Managed Fund (Blood and Blood Products) Special Account</i> | - | - | - | - | - |
| Special accounts | | | | | |
| <i>National Blood Authority Account</i> | 1,127,414 | 1,132,361 | 1,205,116 | 1,280,331 | 1,362,056 |
| <i>National Managed Fund (Blood and Blood Products) Special Account</i> | - | - | - | - | - |
| Departmental expenses | | | | | |
| Departmental appropriation ¹ | 6,090 | 5,966 | 5,866 | 5,795 | 5,832 |
| <i>To National Blood Authority Account</i> | (6,090) | (5,966) | (5,866) | (5,795) | (5,832) |
| Special Account | | | | | |
| <i>National Blood Authority Account</i> | 9,589 | 9,431 | 9,293 | 9,514 | 9,577 |
| Expenses not requiring appropriation in the budget year ² | 761 | 768 | 694 | 671 | 654 |
| Operating deficit (surplus) | (153) | (274) | (13) | (350) | (352) |
| Total for Programme 1.1 | 1,137,611 | 1,142,286 | 1,215,090 | 1,290,166 | 1,371,935 |
| Total expenses for Outcome 1 | 1,137,611 | 1,142,286 | 1,215,090 | 1,290,166 | 1,371,935 |
| | 2013-14 | 2014-15 | | | |
| Average staffing level (number) | 54 | 53 | | | |

1 Departmental appropriation combines "Ordinary annual services (Appropriation Bill No 1)" and "Revenue from independent sources (s31)".

2 Expenses not requiring appropriation in the Budget year is made up of depreciation expense, amortisation expense, make good expense and audit fees.

Programme 1.1: National Blood Agreement Management

Programme Objectives

Secure the supply of blood and blood products

The NBA works with State and Territory Governments and suppliers so that requirements for day-to-day product supply and future demand are well managed. In 2014-15, the NBA will work with the Australian Red Cross Blood Service (Blood Service) to progress the Deed of Agreement to provide fresh blood products for Australia. In addition, the NBA will implement a set of national service requirements and standards for the Blood Service operations to further improve the capacity to meet demand and the expectations for Australian health providers who receive blood products. The NBA will undertake new procurement actions for a range of imported plasma and recombinant products.²

Improve risk management and blood sector performance

In 2014-15, the NBA will update the National Blood Supply Contingency Plan to reflect improvements identified from 2013-14 reviews. In 2013-14, the NBA co-ordinated the review of the National Managed Fund (NMF), and in 2014-15 will progress policy endorsement from Governments on the outcomes of the review.

The NBA will undertake a number of initiatives to improve the efficiency and effectiveness of the blood supply network. This includes the implementation of recommendations from a comprehensive review of the clinical and administrative management of intravenous immunoglobulin (IVIg); implementing the national inventory management framework to ensure red blood cell stocks are managed in the most efficient manner and implementing the approved national wastage reduction strategy approved by Governments in 2013.

The NBA will work with States and Territories and all suppliers to complete the nationwide implementation of BloodNet, which will allow real time inventory and wastage monitoring, and will extend the use of this system to allow for ordering of products from other contracted suppliers in addition to the Blood Service. The NBA will implement a comprehensive data and information governance framework to support the implementation of the national data strategy to drive supply chain efficiencies and improve appropriateness of use within the sector.

Promote the safe and efficient use of blood and blood products

In 2014-15, the NBA will finalise the fifth module of the Patient Blood Management Guidelines and seek National Health and Medical Research Council (NHMRC) approval, continue to develop the one remaining module, and develop guidelines for the comprehensive management of haemophilia. The NBA will work collaboratively with stakeholders in the sector to implement the Patient Blood Management Guidelines Implementation Strategy.

² Recombinant products are those manufactured through commercial scale expression of proteins from cell lines modified using recombinant gene technology.

Programme 1.1: Deliverables

Qualitative Deliverables for Programme 1.1

Secure the supply of blood and blood products

| Qualitative Deliverable | 2014-15 Reference Point or Target |
|---|---|
| New Australian Red Cross Blood Service contract arrangements are progressed | National Service Standards, the expectations for Australian Health Providers and the National Inventory Management Framework are implemented. Payment and Substitution Rules and the outcome from the review of the National Managed Fund (NMF) are progressed and negotiations of a revised contract commenced |

Improve risk management and blood sector performance

| Qualitative Deliverable | 2014-15 Reference Point or Target |
|--|--|
| Review of the clinical and administrative management of intravenous immunoglobulin (IVIg) is implemented | Recommendations of the Review to improve governance of immunoglobulin products are implemented in accordance with Governments' decisions |

Promote the safe and efficient use of blood and blood products

| Qualitative Deliverable | 2014-15 Reference Point or Target |
|--|--|
| National data strategy and National Patient Blood Management (PBM) Guidelines Implementation strategy are progressed | Performance scorecard is published. The standards and minimum data sets for blood sector data are developed The National Reference Set of PBM implementation tools is published |

Quantitative Deliverables for Programme 1.1

Promote the safe and efficient use of blood and blood products

| Quantitative Deliverable | 2013-14 Revised Budget | 2014-15 Budget Target | 2015-16 Forward Year 1 | 2016-17 Forward Year 2 | 2017-18 Forward Year 3 |
|--|------------------------|-----------------------|------------------------|------------------------|------------------------|
| Number of clinical practice guidelines published | 1 | 1 | 2 | 1 | 2 |

Programme 1.1: Key Performance Indicators

Qualitative Key Performance Indicators for Programme 1.1

Secure the supply of blood and blood products

| Qualitative Indicator | 2014-15 Reference Point or Target |
|---|--|
| Provision of an adequate, affordable and secure supply of blood and blood products ³ | Blood products are available to meet clinical need |

Promote the safe and efficient use of blood and blood products

| Qualitative Indicator | 2014-15 Reference Point or Target |
|--|---|
| There is a robust framework supporting best practice management and use of blood and blood products ⁴ | A sustained improvement in the management and use of blood products |

Quantitative Key Performance Indicators for Programme 1.1

Secure the supply of blood and blood products

| Quantitative Indicator | 2013-14 Revised Budget | 2014-15 Budget Target | 2015-16 Forward Year 1 | 2016-17 Forward Year 2 | 2017-18 Forward Year 3 |
|---|------------------------|-----------------------|------------------------|------------------------|------------------------|
| Variance between actual and NBA estimated demand for supply of products | <5% | <5% | <5% | <5% | <5% |

Improve risk management and blood sector performance

| Quantitative Indicator | 2013-14 Revised Budget | 2014-15 Budget Target | 2015-16 Forward Year 1 | 2016-17 Forward Year 2 | 2017-18 Forward Year 3 |
|---|------------------------|-----------------------|------------------------|------------------------|------------------------|
| Percentage of national blood supply processed by laboratories interfaced to BloodNet ⁵ | N/A | 20% | 30% | 40% | 50% |



³ Indicator has been revised to more accurately reflect and measure outcome requirement.

⁴ Indicator has been revised to more accurately reflect and measure outcome requirement.

⁵ This indicator replaces the one published in the 2013-14 Portfolio Budget Statements which had been fully delivered ahead of schedule.

Section 3: Explanatory Tables and Budgeted Financial Statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of agency finances for the 2014-15 Budget year. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and programme expenses, movements in administered funds, special accounts and Government Indigenous expenditure.

3.1 Explanatory Tables

3.1.1 Movement of Administered Funds Between Years

Section 3.1.1 is not applicable to the NBA.

3.1.2 Special Accounts

Table 3.1.2: Estimates of Special Account Flows and Balances

| | | Opening balance 2013-14 2012-13 Outcome \$'000 | Appropriation receipts 2014-15 2013-14 \$'000 | Other receipts 2014-15 2013-14 \$'000 | Payments 2014-15 2013-14 \$'000 | Closing balance 2014-15 2013-14 \$'000 |
|---|---|--|--|--|---|---|
| National Blood Authority | 1 | 244,522 | 7,178 | 1,139,795 | 1,132,273 | 259,222 |
| Account ¹ (A) | | 230,168 | 7,544 | 1,134,826 | 1,128,016 | 244,522 |
| National Blood Authority | 1 | 7,855 | 6,638 | 3,468 | 10,181 | 7,780 |
| Account ¹ (D) | | 7,687 | 6,205 | 3,499 | 9,536 | 7,855 |
| National Managed Fund (Blood and Blood Products) | 1 | 307 | - | 9,867 | 9,867 | 307 |
| Special Account ^{2,3} (A) | | 180 | - | 9,614 | 9,487 | 307 |
| Total Special Accounts 2014-15 Estimate | | 252,684 | 13,816 | 1,153,130 | 1,152,321 | 267,309 |
| <i>Total Special Accounts 2013-14 estimate actual</i> | | 238,035 | 13,749 | 1,147,939 | 1,147,039 | 252,684 |

Other Trust Money - s20 FMA has been abolished.

D = Departmental; A = Administered.

1 National Blood Authority Act 2003 - s21 FMA Act.

2 s20 FMA Act.

3 In 2010-11, the NBA was granted investment powers for the National Managed Fund Special Account. Payments represent the purchase of investments.

3.1.3 Australian Government Indigenous Expenditure (AGIE)

The 2014-15 AGIE statement is not applicable because the NBA has no specific Indigenous expenses.

3.2 Budgeted Financial Statements

3.2.1 Differences in Agency Resourcing and Financial Statements

Section 3.2.1 is not applicable to the NBA.

3.2.2 Analysis of Budgeted Financial Statements

An analysis of the NBA's budgeted financial statements for 2014-15 is provided below.

Departmental Resources

Comprehensive Income Statement

This statement provides a picture of the expected financial results for the National Blood Authority by identifying accrual expenses and revenues showing the net cost of services.

NBA operational costs are funded jointly by the Australian, State and Territory Governments on a 63%: 37% basis through annual contributions. All NBA receipts and payments are accounted through special accounts.

The NBA is expecting a break even position for the budget year and all forward years.

The income statement deficit in the budget year and forward years is as a result of the Government's decision to no longer fund for depreciation via an operating appropriation.

Balance Sheet

Special account accumulated funds are held within the Official Public Account and included as Receivables in the Balance Sheet. The NBA always maintains sufficient accumulated funds to cover employee entitlements and other liabilities.

The value of intangible assets will fall over 2014-15 and 2015-16 reflecting the use and amortisation of the integrated data management system before increasing again in the forward years due to replacement systems being developed. Other non-financial assets and liabilities will remain broadly stable over the period.

Administered Resources

Schedule of Budgeted Income and Expenses Administered on Behalf of Government

The NBA administered accounts include contributions from all states and territories and the Australian Government for the supply of blood and blood related products for 2014-15. Each year the Standing Council on Health approves an Annual National Supply Plan and Budget which is formulated by the NBA from demand estimates provided by the states and territories.

The 2014-15 Budget for the supply of blood and blood products has increased by \$5.3 million from 2013-14 reflecting increased demand and price rises.

Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government

The schedule of budgeted assets and liabilities administered on behalf of Government illustrates normal movements in non-financial assets and liabilities. The balance of Receivables represents GST payments made to suppliers which are recoverable from the Australian Taxation Office. Other non-financial assets represent a prepayment to the Australian Red Cross Blood Service under the Output Based Funding Model agreement.

During 2010-11, the NBA was granted investment powers for the National Managed Fund special account. The increase in Cash and Investments over the forward years represents annual contributions received as well as re-investment of interest income.

3.2.3 Budgeted financial statements tables

Table 3.2.1: Comprehensive income statement (showing net cost of services) (for the period ended 30 June)

| | Estimated actual 2013-14 \$'000 | Budget estimate 2014-15 \$'000 | Forward estimate 2015-16 \$'000 | Forward estimate 2016-17 \$'000 | Forward estimate 2017-18 \$'000 |
|--|---------------------------------------|---|--|--|--|
| EXPENSES | | | | | |
| Employee benefits | 6,013 | 5,965 | 6,295 | 6,221 | 6,309 |
| Supplier expenses | 3,538 | 3,307 | 3,100 | 3,058 | 3,031 |
| Depreciation and amortisation | 646 | 653 | 579 | 556 | 539 |
| Total expenses | 10,197 | 9,925 | 9,974 | 9,835 | 9,879 |
| LESS: | | | | | |
| OWN-SOURCE INCOME | | | | | |
| Revenue | | | | | |
| Other revenue | 3,499 | 3,465 | 3,427 | 3,719 | 3,745 |
| Total revenue | 3,499 | 3,465 | 3,427 | 3,719 | 3,745 |
| Gains | | | | | |
| Other | 115 | 115 | 115 | 115 | 115 |
| Total gains | 115 | 115 | 115 | 115 | 115 |
| Total own-source income | 3,614 | 3,580 | 3,542 | 3,834 | 3,860 |
| Net cost of (contribution by) services | 6,583 | 6,345 | 6,432 | 6,001 | 6,019 |
| Revenue from Government | 6,090 | 5,966 | 5,866 | 5,795 | 5,832 |
| Surplus (Deficit) | (493) | (379) | (566) | (206) | (187) |
| Surplus (Deficit) attributable to the Australian Government | (493) | (379) | (566) | (206) | (187) |
| OTHER COMPREHENSIVE INCOME | | | | | |
| Changes in asset revaluation reserves | - | - | - | - | - |
| Total other comprehensive income | - | - | - | - | - |
| Total comprehensive income attributable to the Australian Government | (493) | (379) | (566) | (206) | (187) |
| Note: Reconciliation of comprehensive income attributable to the agency | | | | | |
| | 2013-14 \$'000 | 2014-15 \$'000 | 2015-16 \$'000 | 2016-17 \$'000 | 2017-18 \$'000 |
| Total comprehensive income (loss) attributable to the Australian Government | (493) | (379) | (566) | (206) | (187) |
| plus non-appropriated expenses depreciation and amortisation expenses | 646 | 653 | 579 | 556 | 539 |
| Total comprehensive income (loss) attributable to the agency | 153 | 274 | 13 | 350 | 352 |



Table 3.2.2: Budgeted Departmental Balance Sheet (as at 30 June)

| | Estimated actual 2013-14 \$'000 | Budget estimate 2014-15 \$'000 | Forward estimate 2015-16 \$'000 | Forward estimate 2016-17 \$'000 | Forward estimate 2017-18 \$'000 |
|---|--|---|--|--|--|
| ASSETS | | | | | |
| Financial assets | | | | | |
| Cash and cash equivalents | 29 | 29 | 29 | 29 | 29 |
| Receivables | 8,392 | 8,317 | 8,237 | 8,216 | 8,195 |
| Total financial assets | 8,421 | 8,346 | 8,266 | 8,245 | 8,224 |
| Non-financial assets | | | | | |
| Land and buildings | 764 | 664 | 564 | 464 | 364 |
| Property, plant and equipment | 464 | 369 | 355 | 242 | 131 |
| Intangibles | 238 | 842 | 474 | 1,137 | 1,822 |
| Other | 134 | 134 | 134 | 134 | 134 |
| Total non-financial assets | 1,600 | 2,009 | 1,527 | 1,977 | 2,451 |
| Total assets | 10,021 | 10,355 | 9,793 | 10,222 | 10,675 |
| LIABILITIES | | | | | |
| Payables | | | | | |
| Suppliers | 590 | 590 | 490 | 490 | 490 |
| Other payables | 249 | 249 | 249 | 249 | 249 |
| Total payables | 839 | 839 | 739 | 739 | 739 |
| Provisions | | | | | |
| Employees | 1,614 | 1,655 | 1,696 | 1,696 | 1,696 |
| Other provisions | 130 | 130 | 130 | 130 | 130 |
| Total provisions | 1,744 | 1,785 | 1,826 | 1,826 | 1,826 |
| Total liabilities | 2,583 | 2,624 | 2,565 | 2,565 | 2,565 |
| Net Assets | 7,438 | 7,731 | 7,228 | 7,657 | 8,110 |
| EQUITY | | | | | |
| Contributed equity | 2,578 | 3,250 | 3,313 | 3,948 | 4,588 |
| Reserves | 206 | 206 | 206 | 206 | 206 |
| Retained surpluses or accumulated deficits | 4,654 | 4,275 | 3,709 | 3,503 | 3,316 |
| Total equity | 7,438 | 7,731 | 7,228 | 7,657 | 8,110 |

Table 3.2.3: Departmental Statement of Changes in Equity — summary of movement (Budget year 2014-15)

| | Retained earnings \$'000 | Asset revaluation reserve \$'000 | Other reserves \$'000 | Contributed equity/ capital \$'000 | Total equity \$'000 |
|---|--------------------------------|---|-----------------------------|---|---------------------------|
| Opening balance as at 1 July 2014 | | | | | |
| Balance carried forward from previous period | 4,654 | 206 | - | 2,578 | 7,438 |
| Surplus (deficit) for the period | (379) | - | - | - | (379) |
| Appropriation (equity injection) | - | - | - | - | - |
| Capital budget - Bill 1 (DCB) | - | - | - | 672 | 672 |
| Estimated closing balance as at 30 June 2015 | 4,275 | 206 | - | 3,250 | 7,731 |

DCB = Departmental Capital Budget.

**Table 3.2.4: Budgeted Departmental Statement of Cash Flows
(for the period ended 30 June)**

| | Estimated actual 2013-14 \$'000 | Budget estimate 2014-15 \$'000 | Forward estimate 2015-16 \$'000 | Forward estimate 2016-17 \$'000 | Forward estimate 2017-18 \$'000 |
|---|--|---|--|--|--|
| OPERATING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Appropriations | 6,090 | 5,966 | 5,866 | 5,795 | 5,832 |
| Net GST received | 370 | 370 | 370 | 370 | 370 |
| Other cash received | 3,499 | 3,465 | 3,427 | 3,719 | 3,745 |
| Cash from the Official Public Account | - | 78 | 83 | 19 | 31 |
| Total cash received | 9,959 | 9,879 | 9,746 | 9,903 | 9,978 |
| Cash used | | | | | |
| Employees | 6,195 | 5,924 | 6,254 | 6,221 | 6,309 |
| Suppliers | 3,158 | 3,195 | 3,088 | 2,941 | 2,926 |
| Net GST paid | 370 | 370 | 370 | 370 | 370 |
| Cash to the Official Public Account | 168 | - | - | - | - |
| Total cash used | 9,891 | 9,489 | 9,712 | 9,532 | 9,605 |
| Net cash from (or used by) operating activities | 68 | 390 | 34 | 371 | 373 |
| INVESTING ACTIVITIES | | | | | |
| Cash used | | | | | |
| Purchase of property, plant and equipment | 183 | 1,062 | 97 | 1,006 | 1,013 |
| Total cash used | 183 | 1,062 | 97 | 1,006 | 1,013 |
| Net cash from (or used by) investing activities | (183) | (1,062) | (97) | (1,006) | (1,013) |
| FINANCING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Capital budget - Bill 1 (DCB) | 115 | 672 | 63 | 635 | 640 |
| Total cash received | 115 | 672 | 63 | 635 | 640 |
| Net cash from (or used by) financing activities | 115 | 672 | 63 | 635 | 640 |
| Net increase (or decrease) in cash held | - | - | - | - | - |
| Cash and cash equivalents at the beginning of the reporting period | 29 | 29 | 29 | 29 | 29 |
| Cash and cash equivalents at the end of the reporting period | 29 | 29 | 29 | 29 | 29 |

DCB = Departmental Capital Budget.



Table 3.2.5: Capital Budget Statement

| | Estimated actual 2013-14 \$'000 | Budget estimate 2014-15 \$'000 | Forward estimate 2015-16 \$'000 | Forward estimate 2016-17 \$'000 | Forward estimate 2017-18 \$'000 |
|--|--|---|--|--|--|
| CAPITAL APPROPRIATIONS | | | | | |
| Capital budget - Bill 1 (DCB) | 115 | 672 | 63 | 635 | 640 |
| Total capital appropriations | 115 | 672 | 63 | 635 | 640 |
| Total new capital appropriations represented by: | | | | | |
| Purchase of non-financial assets | 115 | 672 | 63 | 635 | 640 |
| Total items | 115 | 672 | 63 | 635 | 640 |
| PURCHASE OF NON-FINANCIAL ASSETS | | | | | |
| Funded by capital appropriation - DCB ¹ | 115 | 672 | 63 | 635 | 640 |
| Funded internally from departmental resources | 68 | 390 | 34 | 371 | 373 |
| Total acquisitions of non-financial assets | 183 | 1,062 | 97 | 1,006 | 1,013 |
| RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE | | | | | |
| Total purchases | 183 | 1,062 | 97 | 1,006 | 1,013 |
| Total cash used to acquire assets | 183 | 1,062 | 97 | 1,006 | 1,013 |

1 Does not include annual finance lease costs. Includes purchase from current and previous years' appropriation (Departmental Capital Budget).

Table 3.2.6: Statement of Asset Movements (2014-15)

| | Buildings \$'000 | Other property, plant & equipment \$'000 | Intangibles \$'000 | Total \$'000 |
|---|---------------------|---|-----------------------|-----------------|
| As at 1 July 2014 | | | | |
| Gross book value | 906 | 949 | 3,573 | 5,428 |
| Accumulated depreciation/amortisation and impairment | 142 | 485 | 3,335 | 3,962 |
| Opening net book balance | 764 | 464 | 238 | 1,466 |
| CAPITAL ASSET ADDITIONS | | | | |
| Estimated expenditure on new or replacement assets | | | | |
| By purchase - appropriation ordinary annual services | - | 40 | 629 | 669 |
| By purchase - internal departmental resources | - | 23 | 370 | 393 |
| Sub-total | - | 63 | 999 | 1,062 |
| Other movements | | | | |
| Depreciation/amortisation expense | 100 | 158 | 395 | 653 |
| Disposals ¹ | - | - | - | - |
| Other | - | - | - | - |
| As at 30 June 2015 | | | | |
| Gross book value | 906 | 1,012 | 4,572 | 6,490 |
| Accumulated depreciation/amortisation and impairment | 242 | 643 | 3,730 | 4,615 |
| Closing net book balance | 664 | 369 | 842 | 1,875 |

1 Proceeds may be returned to the Official Public Account.

Table 3.2.7: Schedule of Budgeted Income and Expenses Administered on Behalf of Government (for the period ended 30 June)

| | Estimated actual 2013-14 \$'000 | Budget estimate 2014-15 \$'000 | Forward estimate 2015-16 \$'000 | Forward estimate 2016-17 \$'000 | Forward estimate 2017-18 \$'000 |
|--|--|---|--|--|--|
| INCOME ADMINISTERED ON BEHALF OF GOVERNMENT | | | | | |
| Revenue | | | | | |
| Non-taxation | | | | | |
| Other sources of non-taxation revenues | 1,145,198 | 1,150,498 | 1,223,648 | 1,299,273 | 1,381,100 |
| Total non-taxation | 1,145,198 | 1,150,498 | 1,223,648 | 1,299,273 | 1,381,100 |
| Total revenues administered on behalf of Government | 1,145,198 | 1,150,498 | 1,223,648 | 1,299,273 | 1,381,100 |
| Total income administered on behalf of Government | 1,145,198 | 1,150,498 | 1,223,648 | 1,299,273 | 1,381,100 |
| EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT | | | | | |
| Suppliers | 1,127,315 | 1,132,361 | 1,205,116 | 1,280,331 | 1,362,056 |
| Depreciation and amortisation | 99 | - | - | - | - |
| Total expenses administered on behalf of Government | 1,127,414 | 1,132,361 | 1,205,116 | 1,280,331 | 1,362,056 |

Table 3.2.8: Schedule of Budgeted Assets and Liabilities Administered on Behalf of Government (as at 30 June)

| | Estimated actual 2013-14 \$'000 | Budget estimate 2014-15 \$'000 | Forward estimate 2015-16 \$'000 | Forward estimate 2016-17 \$'000 | Forward estimate 2017-18 \$'000 |
|---|--|---|--|--|--|
| ASSETS ADMINISTERED ON BEHALF OF GOVERNMENT | | | | | |
| Financial assets | | | | | |
| Cash and cash equivalent | 338 | 352 | 366 | 380 | 380 |
| Receivables | 18,336 | 19,822 | 21,158 | 21,158 | 21,992 |
| Investments | 118,585 | 128,452 | 138,714 | 149,386 | 160,058 |
| Total financial assets | 137,259 | 148,626 | 160,238 | 170,924 | 182,430 |
| Non-financial assets | | | | | |
| Property, plant and equipment | 267 | 267 | 267 | 267 | 267 |
| Intangibles | 1,325 | 1,325 | 1,325 | 1,325 | 1,325 |
| Inventories | 67,654 | 68,657 | 69,157 | 69,979 | 69,979 |
| Other | 76,032 | 76,032 | 76,032 | 76,032 | 76,032 |
| Total non-financial assets | 145,278 | 146,281 | 146,781 | 147,603 | 147,603 |
| Total assets administered on behalf of Government | 282,537 | 294,907 | 307,019 | 318,527 | 330,033 |
| LIABILITIES ADMINISTERED ON BEHALF OF GOVERNMENT | | | | | |
| Interest bearing liabilities | | | | | |
| Payables | | | | | |
| Suppliers | 69,542 | 71,297 | 72,399 | 72,502 | 72,502 |
| Total payables | 69,542 | 71,297 | 72,399 | 72,502 | 72,502 |
| Total liabilities administered on behalf of Government | 69,542 | 71,297 | 72,399 | 72,502 | 72,502 |



Table 3.2.9: Schedule of Budgeted Administered Cash Flows (for the period ended 30 June)

| | Estimated actual 2013-14 \$'000 | Budget estimate 2014-15 \$'000 | Forward estimate 2015-16 \$'000 | Forward estimate 2016-17 \$'000 | Forward estimate 2017-18 \$'000 |
|--|--|---|--|--|--|
| OPERATING ACTIVITIES | | | | | |
| Cash received | | | | | |
| Net GST received | 117,694 | 127,575 | 127,575 | 127,575 | 128,411 |
| Other | 429,159 | 430,942 | 458,612 | 487,457 | 517,842 |
| Total cash received | 546,853 | 558,517 | 586,187 | 615,032 | 646,253 |
| Cash used | | | | | |
| Suppliers | 1,124,942 | 1,131,609 | 1,204,514 | 1,280,229 | 1,362,158 |
| Grant payments | 8,092 | - | - | - | - |
| Net GST paid | 113,548 | 128,411 | 128,411 | 128,411 | 128,411 |
| Other | - | - | - | - | - |
| Total cash used | 1,246,582 | 1,260,020 | 1,332,925 | 1,408,640 | 1,490,569 |
| Net cash from (or used by) investing activities | (699,729) | (701,503) | (746,738) | (793,608) | (844,316) |
| INVESTING ACTIVITIES | | | | | |
| Cash used | | | | | |
| Purchase of Investments | 9,487 | 9,867 | 10,262 | 10,672 | 10,672 |
| Total cash used | 9,487 | 9,867 | 10,262 | 10,672 | 10,672 |
| Net cash from (or used by) investing activities | (9,487) | (9,867) | (10,262) | (10,672) | (10,672) |
| Net increase (or decrease) in cash held | (709,216) | (711,370) | (757,000) | (804,280) | (854,988) |
| Cash at beginning of reporting period | 324 | 338 | 352 | 366 | 380 |
| Cash from Official Public Account for: - special accounts | 716,039 | 718,906 | 764,536 | 811,816 | 863,258 |
| - appropriations | 7,545 | 7,178 | - | - | - |
| Cash to Official Public Account for: - Appropriations | 14,354 | 14,700 | 7,522 | 7,522 | 8,270 |
| - Special Accounts | - | - | - | - | - |
| Cash at end of reporting period | 338 | 352 | 366 | 380 | 380 |