

# **NATIONAL BREAST AND OVARIAN CANCER CENTRE**

## **Agency resources and planned performance**

**NBOCC**



# National Breast and Ovarian Cancer Centre

Health and Ageing Portfolio Agency

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## **Section 1: Agency Overview and Resources**

### **1.1 Strategic Direction Statement**

The National Breast and Ovarian Cancer Centre (NBOCC), on behalf of the Australian Government, works in partnership with health professionals, cancer organisations, governments, researchers and those diagnosed with breast or ovarian cancer, to improve outcomes in breast and ovarian cancer. This is achieved through the translation of worldwide research into meaningful, evidence-based information to guide the work of health professionals in Australia, inform policy, improve health service delivery, inform people with breast and ovarian cancer about all aspects of their diagnosis and treatment and raise community awareness about the diseases. In 2010-11, NBOCC, in partnership with Breast Cancer Network Australia, will work to provide information and supportive care to women in rural areas diagnosed with breast cancer.

NBOCC is a wholly owned Commonwealth company limited by guarantee under the *Commonwealth Authorities and Companies Act 1997* and subject to the *Corporations Act 2001*.

## 1.2 Agency Resources

Table 1.2.1 shows the total resources from all origins. The table summarises how resources will be applied by Outcome and by departmental classifications.

**Table 1.2.1 NBOCC Resource Statement – Budget Estimates for 2010-11 as at Budget May 2010**

	Estimate of prior year amounts available in 2010-11 \$'000	Proposed at Budget 2010-11 \$'000	Total estimate 2010-11 \$'000	Estimated available appropriation 2009-10 \$'000
<b>Opening balance/reserves at bank</b>	352	-	352	1,024
<b>FUNDS FROM GOVERNMENT</b>				
<b>Ordinary annual services<sup>1</sup></b>				
Outcome 1	-	-	-	-
<b>Total ordinary annual services</b>	-	-	-	-
<b>Other services<sup>2</sup></b>				
Non-operating	-	-	-	-
<b>Total other services</b>	-	-	-	-
<b>Total annual appropriations</b>	-	-	-	-
<b>Payments from related entities<sup>3</sup></b>				
Amounts from the portfolio department	-	3,792	3,792	4,244
Amounts from other agencies	-	-	-	-
<b>Total payments</b>	-	3,792	3,792	4,244
<b>Total funds from Government</b>	-	3,792	3,792	4,244
<b>FUNDS FROM OTHER SOURCES</b>				
Interest	-	30	30	40
Sale of goods and services	-	-	-	-
Other	-	787	787	911
<b>Total other sources</b>	-	817	817	951
<b>Total net resourcing for NBOCC</b>	<b>352</b>	<b>4,609</b>	<b>4,961</b>	<b>6,219</b>

Notes:

All figures are GST exclusive.

The NBOCC is not directly appropriated as it is a CAC Act body. Appropriations are made to the Department of Health and Ageing which are then paid to the NBOCC and are considered 'departmental' for all purposes.

<sup>1</sup> Appropriation Bill (No.1) 2010-11.

<sup>2</sup> Appropriation Bill (No.2) 2010-11.

<sup>3</sup> Funding provided by a Government body that is not specified within the annual appropriation bills as a payment to the CAC Act body.

## 1.3 Budget Measures

Section 3.1.1 is not applicable to NBOCC.

## Section 2: Outcomes and Planned Performance

### 2.1 Outcomes and Performance Information

**Outcome 1 – Improved knowledge about breast and ovarian cancer control, including through the translation and dissemination of research into evidence-based information, clinical best practice, policy and health service delivery**

#### Outcome Strategy

The Australian Government, through NBOCC, aims to improve knowledge about breast and ovarian cancer control. In 2010, about 14,000 women and 100 men are expected to be diagnosed with breast cancer in Australia. Survival rates have improved significantly over the past 20 years, with 88 per cent of women diagnosed with breast cancer likely to live for at least five years after diagnosis.<sup>1</sup> However, breast cancer remains the most common cause of death in Australia among 25-64 year old women.<sup>2</sup> In 2010, over 1,300 women are expected to be diagnosed with ovarian cancer in Australia. About two thirds of women are diagnosed at an advanced stage of disease, and only 40 per cent of women survive five years beyond their diagnosis.<sup>3</sup>

The Australian Government, through NBOCC, will work to ensure that people with breast or ovarian cancer, health professionals, researchers, policy makers and the community, have access to up-to-date and evidence-based information about breast and ovarian cancer. NBOCC's methodology, which is founded on an evidence-based approach, a strong consumer focus and collaborative processes, will be used to develop strategies to improve cancer control. External factors, such as the current financial climate, may impact on NBOCC maintaining its level of funding from non-government sources, thereby impacting on its ability to achieve its objectives.

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<sup>1</sup> Australian Institute of Health and Welfare & National Breast and Ovarian Cancer Centre, 2009. *Breast cancer in Australia: an overview, 2009*. Cancer series No.50. Cat. No. CAN 46. AIHW, Canberra.

<sup>2</sup> Australian Institute of Health and Welfare, 2008. *Australia's health 2008*. Cat. No. AUS 99. AIHW, Canberra.

<sup>3</sup> Australian Institute of Health and Welfare & National Breast and Ovarian Cancer Centre, 2010. *Ovarian cancer in Australia: an overview, 2010*. Cancer series No.52. Cat. No. 48. AIHW, Canberra.

## NBOCC Budgeted Expenses and Resources

Table 2.1.1 provides an overview of the total expenses for NBOCC by Program.

**Table 2.1.1: Budgeted Expenses and Resources for NBOCC**

	2009-10 Estimated actual \$'000	2010-11 Budget \$'000	2011-12 Forward year 1 \$'000	2012-13 Forward year 2 \$'000	2013-14 Forward year 3 \$'000
<b>Program 1.1: Breast and ovarian cancer care and control</b>					
Departmental expenses					
Ordinary annual services (Appropriation Bill No. 1)	4,244	3,792	3,337	3,396	3,456
Revenues from independent sources	951	817	367	367	367
Operating deficit (surplus)	691	-	-	-	-
<b>Total for Program 1.1</b>	<b>5,886</b>	<b>4,609</b>	<b>3,704</b>	<b>3,763</b>	<b>3,823</b>
<b>Total expenses for Outcome 1</b>	<b>5,886</b>	<b>4,609</b>	<b>3,704</b>	<b>3,763</b>	<b>3,823</b>
	<b>2009-10</b>	<b>2010-11</b>			
<b>Average staffing level (number)</b>	33	34			



## **Contributions to NBOCC**

### **Program 1.1: Breast and ovarian cancer care and control**

#### **Program Objective**

The Australian Government, through NBOCC, aims to:

- improve information to support clinical best practice and aid consumer decision-making;
- contribute to national leadership in breast and ovarian cancer control, addressing priority gaps and enhancing health service delivery through exploration of innovative models of care;
- monitor the outcomes of breast and ovarian cancer control activities, and demonstrate their impact, to inform future health policy and planning; and
- through partnerships, facilitate improved information availability, awareness, service delivery and outcomes in breast and ovarian cancer.

#### **Major Activities**

##### **Inform clinical and consumer decision-making**

In 2010-11, NBOCC, on behalf of the Australian Government, will inform evidence-based policy development by monitoring the development of new technologies and therapies in breast and ovarian cancer control through proactive surveillance of scientific and medical literature.

NBOCC will use a rigorous process of evaluation, with multidisciplinary and consumer input, to update selected topics in its clinical practice guidelines for the management of early breast cancer, advanced breast cancer and epithelial ovarian cancer. To ensure that current advice to clinicians reflects evolving evidence, NBOCC will update recommendations on the use of bisphosphonates in early and advanced breast cancer, the use of hypofractionated radiotherapy in early breast cancer, the management of women at high risk of ovarian cancer, the follow-up care of women with ovarian cancer, and the use of radical upper abdominal surgery in ovarian cancer.

NBOCC works in close collaboration with stakeholders in the cancer community to develop its resources. NBOCC will establish reference groups made up of a range of health professionals and those diagnosed with breast or ovarian cancer, to advise on the development of two new resources to inform consumer decision-making. NBOCC will release a new resource to support women through the transition from curative to palliative care. The resource will be available to order as a printed booklet from NBOCC and will be available to download from the NBOCC website.<sup>4</sup> NBOCC will also update its 'Breast cancer in men' website, including the latest statistics, information for men diagnosed with breast cancer and for men concerned about a breast change. This will ensure that gender specific information about breast cancer is available to men.

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<sup>4</sup> Accessible at: [www.nbocc.org.au](http://www.nbocc.org.au)



### **Enhance health service delivery**

The Australian Government, through NBOCC, will explore innovative approaches to improve practice and health service delivery, and will provide leadership by identifying gaps, reviewing evidence and developing innovative approaches for best practice care that meets patient needs.

In 2010-11, NBOCC will trial and evaluate approaches to the delivery of shared care between primary and specialist clinicians for the follow up of women from three months after completion of hospital-based therapy for early breast cancer. Shared care facilitates continuity of cancer patient care, whole patient care and equity of access to evidence-based care. A Steering Committee, comprising stakeholders with expertise in general practice, nursing, oncology, health services management and women diagnosed with breast cancer, will guide the conduct of the project. A multidisciplinary Reference Group will also guide the development of tools and information resources to support specialists and general practitioners to provide shared care, and to support patients to participate in shared care. The findings of this project will inform recommendations for future delivery of shared care.

Factors which may impact on the success of the project include the extent to which demonstration sites can implement a locally relevant approach to the delivery of shared care. NBOCC will support local health services in the conduct of the project through the provision of tools and resources, including a patient-held Shared Care Plan, which will provide the platform for the delivery of the project objectives and planned outcomes.

### **Strengthen data capacity**

The production and dissemination of quality national data provides insight into areas of significant gain over time and helps to identify where further research and targeted strategies may be required to further improve breast and ovarian cancer outcomes. Quality data also ensures health professionals, policy makers, researchers and health service providers have evidence-based information to inform future planning for services and patient needs. NBOCC works at a number of levels to promote a nationally consistent approach to the collection and reporting of cancer data to inform cancer control activities. This involves work with Cancer Australia,<sup>5</sup> the Australasian Association of Cancer Registries, professional colleges, cancer and other health organisations, governments and health service providers.

In 2010-11, NBOCC will work in collaboration with the Australian Institute of Health and Welfare (AIHW)<sup>6</sup> and the Royal Australasian College of Surgeons to investigate the impact of socio-demographics, patient characteristics and provider characteristics on survival from breast cancer. This information will provide predictors of survival from breast cancer in Australia to better identify areas for future research.

NBOCC will work in collaboration with AIHW, BreastScreen Australia and state and territory cancer registries, to explore potential differences in breast cancer outcomes, including survival, for Aboriginal and Torres Strait Islander women. The results of the study will provide data to inform initiatives to improve breast cancer outcomes amongst Indigenous women.

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<sup>5</sup> For further information on Cancer Australia (CA), please refer to the CA chapter in these Portfolio Budget Statements.

<sup>6</sup> For further information on Australian Institute of Health and Welfare (AIHW), refer to the AIHW chapter in these Portfolio Budget Statements.

Factors which may impact on the success of data analysis projects include issues of consistency, accuracy and availability of data required to inform the projects. NBOCC and AIHW will undertake a rigorous assessment of data to ensure quality control in the conduct of these projects.

NBOCC will work in partnership with Cancer Australia to pilot the Minimum Data Set for cervical, endometrial and ovarian cancers, and to investigate surgical synoptic reporting for gynaecological cancers.

In 2010-11, NBOCC will follow up its *Report to the Nation on Ovarian Cancer* with a *Report to the Nation on Breast Cancer*. The report will provide a comprehensive picture of current knowledge about breast cancer, including the latest national statistics and information about risk factors for breast cancer.

### **Engage in strategic partnerships**

To ensure the Australian Government's activities are effective, NBOCC will leverage and build capacity through strategic partnerships with key government agencies (such as Cancer Australia and AIHW), relevant health service providers, medical colleges, cancer organisations, and corporate bodies. This will extend the reach of NBOCC and maximise impacts on breast and ovarian cancer control.

In 2010-11, NBOCC will work in partnership with Breast Cancer Network Australia to provide information and supportive care to women in rural areas diagnosed with breast cancer. As part of this work, NBOCC will provide rural health professionals with access to the latest evidence-based information on breast cancer treatment and care, link families through an online video communication tool when women travel away from home for radiotherapy treatment, and improve breast cancer knowledge and skills of Indigenous women and health workers.

NBOCC will engage with key stakeholders, including medical colleges, to develop updates to clinical practice guidelines to influence uptake of best-practice recommendations by individual clinicians. Stakeholders will be involved in a rigorous evaluation of the available evidence and the development of recommendations to guide clinical best practice in the management of early breast cancer, advanced breast cancer and epithelial ovarian cancer.<sup>7</sup>

NBOCC will collaborate with the corporate sector to raise awareness of breast and ovarian cancer, and to improve local care and support for women with breast cancer in rural, regional and remote locations in Australia. NBOCC's partnership with the National Breast Cancer Foundation will support projects to translate research findings into clinical practice guidelines, to improve service delivery, and to identify factors which impact on breast cancer outcomes.

Factors which may impact on the achievement of these activities include the extent to which NBOCC can maintain its current level of support from non-government sources given the current financial climate. NBOCC will maintain trusted relationships with key non-government funding organisations and demonstrate the positive impact and outcomes of these partnerships.

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<sup>7</sup> For more information on this activity, please refer to the 'Inform clinical and consumer decision-making' major activity discussion in this chapter.

### Program 1.1: Deliverables

NBOCC will produce the following ‘Deliverables’ to achieve the Program Objective.

**Table 2.1.2: Qualitative Deliverables for Program 1.1**

Qualitative Deliverables	2010-11 Reference Point or Target
<b>Strengthen data capacity</b>	
Publication of the <i>Report to the Nation on Breast Cancer</i>	Report published by March 2011

**Table 2.1.3: Quantitative Deliverables for Program 1.1<sup>8</sup>**

Quantitative Deliverables	2009-10 Revised Budget	2010-11 Budget	2011-12 Forward Year 1	2012-13 Forward Year 2	2013-14 Forward Year 3
<b>Inform clinical and consumer decision-making</b>					
Number of breast and ovarian cancer resources produced to inform consumer decision-making	2	2	N/A	N/A	N/A
<b>Enhance health service delivery</b>					
Number of consultations undertaken with key stakeholders aimed at improving health care delivery	28	16	N/A	N/A	N/A
<b>Strengthen data capacity</b>					
Number of breast and ovarian cancer control statistical reports produced	4	3	N/A	N/A	N/A



<sup>8</sup> Forward year estimates from 2011-12 onwards are not applicable. 2010-11 represents the final year of NBOCC’s current four-year funding agreement with the Australian Government.

Quantitative Deliverables	2009-10 Revised Budget	2010-11 Budget	2011-12 Forward Year 1	2012-13 Forward Year 2	2013-14 Forward Year 3
<b>Engage in strategic partnerships</b>					
Number of strategic partnerships engaged to extend the program's reach	8	9	N/A	N/A	N/A

### Program 1.1: Key Performance Indicators

The following 'Key Performance Indicators' measure the impact of the Program.

**Table 2.1.4: Qualitative Key Performance Indicators for Program 1.1**

Qualitative Indicators	2010-11 Reference Point or Target
<b>Enhance health service delivery</b>	
Delivery of the interim evaluation report on the Shared Care Demonstration project	Evaluation report completed by second quarter of 2011
<b>Strengthen data capacity</b>	
Report on the pilot of the Gynaecological Cancer Minimum Data Set	Report completed by June 2011

**Table 2.1.5: Quantitative Key Performance Indicators for Program 1.1<sup>9</sup>**

Quantitative Indicators	2009-10 Revised Budget	2010-11 Budget Target	2011-12 Forward Year 1	2012-13 Forward Year 2	2013-14 Forward Year 3
<b>Inform clinical and consumer decision-making</b>					
Increased use of NBOCC as a source of evidence-based information on breast and ovarian cancer, measured by the average visits per month to the NBOCC website <sup>10</sup>	80,000	81,000	N/A	N/A	N/A
NBOCC's increased provision of timely translation of new evidence into meaningful recommendations and guidance for health professionals and consumers, measured by NBOCC's total range of resources and publications	226	238	N/A	N/A	N/A
<b>Engage in strategic partnerships</b>					
Increased reach of NBOCC activities achieved through engagement in strategic partnerships, measured by the number of rural and regional communities assisted through NBOCC's rural training scholarship program	138	143	N/A	N/A	N/A



<sup>9</sup> Forward year estimates from 2011-12 onwards are not applicable. 2010-11 represents the final year of NBOCC's current four-year funding agreement with the Australian Government.

<sup>10</sup> Accessible at: [www.nbocc.org.au](http://www.nbocc.org.au)

## **Section 3: Explanatory Tables and Budgeted Financial Statements**

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of agency finances for the 2010-11 Budget year. It explains how Budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and program expenses, movements in administered funds, special accounts and government Indigenous expenditure.

### **3.1 Explanatory Tables**

#### **3.1.1 Movement of administered funds between years**

Section 3.1.1 is not applicable to NBOCC.

#### **3.1.2 Special Accounts**

Section 3.1.2 is not applicable to NBOCC.

#### **3.1.3 Australian Government Indigenous Expenditure**

The 2010-11 Australian Government Indigenous Expenditure (AGIE) statement is not applicable because NBOCC has no specific Indigenous expenses.

## **3.2 Budgeted Financial Statements**

### **3.2.1 Differences in agency resourcing and financial statements**

### **3.2.2 Analysis of budgeted financial statements**

An analysis of NBOCC's budgeted financial statements for 2010-11 is provided below.

#### **Department Resources**

The Budgeted Financial Statements of NBOCC represent a consolidation of project-based activities in the area of breast and ovarian cancer. NBOCC's work continues to be defined by an evidence-based approach to translating research into practice.

#### **Comprehensive Income Statement**

NBOCC is expecting an operating deficit of \$691,000 in 2009-10, and has budgeted for a breakeven result in 2010-11. The deficit has been approved by the Minister for Finance and Deregulation.

Timing differences between revenues and expenditure in past financial years have generated accumulated reserves, carried forward for future expenditure. The 2009-10 operating deficit will utilise the remainder of these reserves with the exception of the required level of net equity.

Budgeted revenues for 2009-10 show an increase in line with a one-off grant received from the Australian Government to conduct the Supporting Women in Rural Areas Diagnosed with Breast Cancer Program. Budgeted revenues in 2010-11 and 2011-12 show a decrease as the program is implemented. Budgeted revenues for subsequent years are forecast to remain stable.

Overall expenditure is forecast to be consistent with revenues.

#### **Balance Sheet**

Net assets are forecast to remain stable over the coming years.

### 3.2.3 Budgeted financial statements tables

**Table 3.2.1: Comprehensive income statement (showing net cost of services)  
(for the period ended 30 June)**

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
<b>EXPENSES</b>					
Employee benefits	2,785	2,832	2,394	2,437	2,481
Supplier expenses	2,999	1,671	1,200	1,321	1,337
Depreciation and amortisation	102	106	110	5	5
<b>Total expenses</b>	<b>5,886</b>	<b>4,609</b>	<b>3,704</b>	<b>3,763</b>	<b>3,823</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Revenue</b>					
Interest	40	30	30	30	30
Other revenue	911	787	337	337	337
<b>Total revenue</b>	<b>951</b>	<b>817</b>	<b>367</b>	<b>367</b>	<b>367</b>
<b>Gains</b>					
Other	-	-	-	-	-
<b>Total gains</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total own-source income</b>	<b>951</b>	<b>817</b>	<b>367</b>	<b>367</b>	<b>367</b>
<b>Net cost of (contribution by) services</b>	<b>4,935</b>	<b>3,792</b>	<b>3,337</b>	<b>3,396</b>	<b>3,456</b>
Revenue from Government	4,244	3,792	3,337	3,396	3,456
<b>Surplus (Deficit)</b>	<b>(691)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus (Deficit) attributable to the Australian Government</b>	<b>(691)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Changes in asset revaluation reserves	-	-	-	-	-
Total other comprehensive income	-	-	-	-	-
<b>Total comprehensive income</b>	<b>(691)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Table 3.2.2: Budgeted departmental balance sheet (as at 30 June)**

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	352	350	448	446	444
Receivables	380	380	380	380	380
<b>Total financial assets</b>	<b>732</b>	<b>730</b>	<b>828</b>	<b>826</b>	<b>824</b>
<b>Non-financial assets</b>					
Infrastructure, plant and equipment	182	116	36	61	86
<b>Total non-financial assets</b>	<b>182</b>	<b>116</b>	<b>36</b>	<b>61</b>	<b>86</b>
<b>Total assets</b>	<b>914</b>	<b>846</b>	<b>864</b>	<b>887</b>	<b>910</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	234	158	203	218	234
Other payables	42	42	42	42	42
<b>Total payables</b>	<b>276</b>	<b>200</b>	<b>245</b>	<b>260</b>	<b>276</b>
<b>Provisions</b>					
Employees	429	437	410	418	425
<b>Total provisions</b>	<b>429</b>	<b>437</b>	<b>410</b>	<b>418</b>	<b>425</b>
<b>Total liabilities</b>	<b>705</b>	<b>637</b>	<b>655</b>	<b>678</b>	<b>701</b>
<b>Net assets</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>
<b>EQUITY</b>					
Contributed equity	-	-	-	-	-
Retained surpluses or accumulated deficits	209	209	209	209	209
<b>Total equity</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>	<b>209</b>

**Table 3.2.3: Departmental statement of changes in equity — summary of movement (Budget year 2010-11)**

	Retained surplus	Asset revaluation reserve	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Balance carried forward from previous period	209	-	-	-	<b>209</b>
Surplus (deficit) for the period	-	-	-	-	-
Appropriation (equity injection)	-	-	-	-	-
<b>Estimated closing balance as at 30 June 2011</b>	<b>209</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>209</b>

**Table 3.2.4: Budgeted departmental statement of cash flows  
(for the period ended 30 June)**

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Funds from Government	4,244	3,792	3,337	3,396	3,338
Interest	40	30	30	30	30
Net GST received	216	178	170	180	180
Other cash received	911	787	337	337	337
<b>Total cash received</b>	<b>5,411</b>	<b>4,787</b>	<b>3,874</b>	<b>3,943</b>	<b>3,885</b>
<b>Cash used</b>					
Employees	2,805	2,872	2,434	2,477	2,523
Suppliers	3,012	1,699	1,142	1,258	1,154
Net GST paid	216	178	170	180	180
<b>Total cash used</b>	<b>6,033</b>	<b>4,749</b>	<b>3,746</b>	<b>3,915</b>	<b>3,857</b>
<b>Net cash from (or used by) operating activities</b>	<b>(622)</b>	<b>38</b>	<b>128</b>	<b>28</b>	<b>28</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment	50	40	30	30	30
<b>Total cash used</b>	<b>50</b>	<b>40</b>	<b>30</b>	<b>30</b>	<b>30</b>
<b>Net cash from (or used by) investing activities</b>	<b>(50)</b>	<b>(40)</b>	<b>(30)</b>	<b>(30)</b>	<b>(30)</b>
<b>Net increase (or decrease) in cash held</b>	<b>(672)</b>	<b>(2)</b>	<b>98</b>	<b>(2)</b>	<b>(2)</b>
Cash at the beginning of the reporting period	1,024	352	350	448	446
<b>Cash at the end of the reporting period</b>	<b>352</b>	<b>350</b>	<b>448</b>	<b>446</b>	<b>444</b>

**Table 3.2.5: Capital budget statement**

	Estimated actual 2009-10 \$'000	Budget estimate 2010-11 \$'000	Forward estimate 2011-12 \$'000	Forward estimate 2012-13 \$'000	Forward estimate 2013-14 \$'000
<b>CAPITAL APPROPRIATIONS</b>					
Equity injections - Bill 2	-	-	-	-	-
<b>Total capital appropriations</b>	-	-	-	-	-
<b>Total new capital appropriations</b>					
<b>Represented by:</b>					
Purchase of non-financial assets	-	-	-	-	-
Other	-	-	-	-	-
<b>Total represented by</b>	-	-	-	-	-
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations	-	-	-	-	-
Funded internally from departmental resources <sup>1</sup>	50	40	30	30	30
<b>Total acquisitions of non-financial assets</b>	<b>50</b>	<b>40</b>	<b>30</b>	<b>30</b>	<b>30</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	50	40	30	30	30
<b>Total cash used to acquire assets</b>	<b>50</b>	<b>40</b>	<b>30</b>	<b>30</b>	<b>30</b>

<sup>1</sup> Includes the following sources of funding:  
 - annual and prior year appropriations;  
 - donations and contributions;  
 - gifts;  
 - finance leases;  
 - internally developed assets;  
 - section 31 relevant agency receipts (for FMA agencies only); and  
 - proceeds from the sale of assets.

**Table 3.2.6: Statement of asset movements (2010-11)**

	Land	Buildings	Other infrastructure, plant & equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>As at 1 July 2010</b>					
Gross book value	-	-	518	-	518
Accumulated depreciation/amortisation	-	-	336	-	336
<b>Opening net book balance</b>	-	-	<b>182</b>	-	<b>182</b>
<b>CAPITAL ASSET ADDITIONS</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation ordinary annual services	-	-	40	-	40
<b>Sub-total</b>	-	-	<b>40</b>	-	<b>40</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	-	106	-	106
<b>as at 30 June 2010</b>					
Gross book value	-	-	558	-	558
Accumulated depreciation/amortisation	-	-	442	-	442
<b>Closing net book balance</b>	-	-	<b>116</b>	-	<b>116</b>

### **3.2.4 Notes to financial statements**

The Budgeted Financial Statements for NBOCC are prepared for the Budget year, previous year and three forward years.

#### **Departmental Financial Statements**

##### **Comprehensive income statement (showing net cost of services) (for the period ended 30 June)**

This statement provides a picture of the expected financial results for NBOCC by identifying accrual expenses and revenues showing the net cost of services.

This statement also provides for the first time, revenues and expenses taken through equity to provide for a comprehensive income and expense.

##### **Budgeted departmental balance sheet (as at 30 June)**

The statement shows the financial position of NBOCC. It enables decision-makers to track the management of NBOCC's assets and liabilities.

##### **Departmental statement of changes in equity – summary of movement (Budget year 2010-2011)**

This table shows the movements in equity during the Budget year.

##### **Budgeted departmental statement of cash flows (for the period ended 30 June)**

Budgeted cash flows as reflected in the statement of cash flows, provides important information on the extent and nature of cash flows by characterising them into expected cash flows from operating activities, investing activities and financing activities.

##### **Capital budget statement**

This table shows the appropriations from Government for the purchase of capital items and purchases of non-financial assets from capital and internal sources.

This table has been amended for the 2010-11 Budget to provide a reconciliation between the asset purchases and cash flow statement.

##### **Statement of asset movements (2010-11)**

This table shows the movements in asset classes through addition (eg purchases) and other movements (eg depreciation and amortisation).

Purchases are reconciled in the Capital Budget Statement to the Statement of Cash Flows as described above and include sources of funding for asset purchases.